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Annual Work Plan

B0584 - Uzbekistan - Tashkent

Project: 01003551

Report Date: 7/1/2026

Project Title: The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency,

Year: 2025

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
01003551 The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency, and responsiveness of local governance systems by empowering local authorities to strategically plan, budget, and deliver services in line with the needs of vulnerable groups, particularly children, youth, women, the elderly, and people with disabilities. Through a results-based management (RBM) and results-based budgeting (RBB) approach, the project will enhance local policy and institutional frameworks, build technical capacities of khokimiyats, kengashes, and mahallas, and promote civic participation and social inclusion at the local level. The Programme focuses on three key outcomes: improved coherent and inclusive policies and legal frameworks supporting child- and youth-friendly governance; strengthened capacities of local government bodies to deliver high-quality and equitable public and social services; increased meaningful participation of children, adolescents, and youth in local decision-making processes. Direct interventions will be piloted in Surkhandarya, Kashkadarya, Khorezm, and Tashkent regions, with an emphasis on fostering participatory planning, accountability, and inclusive service delivery models. The Programme is jointly implemented by UNICEF, UNDP, and the Movement "Yuksalish," with funding from the Swiss Agency for Development and Cooperation (SDC).	Activity 1.1 Institutionalize functional reviews of local governance bodies in 12 pilot districts, with validation and roadmaps	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	12,886.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	102,335.00
					30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	232.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	9,355.00
					30000	UNITED NATIONS CHILDREN'S FUND	72100 - Contractual Services- Companies	18,190.00
	Activity 2.1 Manage consultancy on child- and youth-sensitive local data systems: finalize methodology, map data, design tools/dashboards, deliver reports	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	8,550.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	598.00



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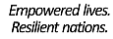
Project: 01003551

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					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	1,042.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	14,920.00
					30000	UNITED NATIONS CHILDREN'S FUND	72100 - Contractual Services- Companies	1,082.00
	Activity 4. Project Management	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71400 - Contractual Services - Individ	44,096.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	3,489.00
					30000	UNITED NATIONS CHILDREN'S FUND	62100 - Recur Payroll Costs - NO Staff	5,752.00



B0584 - Uzbekistan - Tashkent

Report Date: 7/1/2026

Year: 2025

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
TOTAL								223,050.00
GRAND TOTAL								223,050.00



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Project: 01003551

Report Date: 7/1/2026

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Year: 2026

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		Start	End		Fund	Donor	Budget Descr	Amount US\$
01003551 The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency, and responsiveness of local governance systems by empowering local authorities to strategically plan, budget, and deliver services in line with the needs of vulnerable groups, particularly children, youth, women, the elderly, and people with disabilities. Through a results-based management (RBM) and results-based budgeting (RBB) approach, the project will enhance local policy and institutional frameworks, build technical capacities of khokimiyats, kengashes, and mahallas, and promote civic participation and social inclusion at the local level. The Programme focuses on three key outcomes: improved coherent and inclusive policies and legal frameworks supporting child- and youth-friendly governance; strengthened capacities of local government bodies to deliver high-quality and equitable public and social services; increased meaningful participation of children, adolescents, and youth in local decision-making processes. Direct interventions will be piloted in Surkhandarya, Kashkadarya, Khorezm, and Tashkent regions, with an emphasis on fostering participatory planning, accountability, and inclusive service delivery models. The Programme is jointly implemented by UNICEF, UNDP, and the Movement "Yuksalish," with funding from the Swiss Agency for Development and Cooperation (SDC).	Activity 1.1 Institutionalize functional reviews of local governance bodies in 12 pilot districts, with validation and roadmaps	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	42,500.00
					30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	250.00
					30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	4,000.00
					30000	UNITED NATIONS CHILDREN'S FUND	72100 - Contractual Services- Companies	2,000.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	3,413.00
	Activity 2.1 Manage consultancy on child- and youth-sensitive local data systems: finalize methodology, map data, design tools/dashboards, deliver reports	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	4,500.00
					30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	150.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	8,500.00



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	Activity 2.2 Train local officials and working groups on evidence-based planning and Child/Youth Rights Budgeting; integrate disaggregated data into 2027–2029 plans.	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	72100 - Contractual Services-Companies	34,000.00
	Activity 3.1 Operationalize Youth Advisory Groups (YAGs) under district kengashes: finalize ToRs, Codes of Conduct, funding rules; support establishment in 12 districts	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	150.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	532.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	5,809.00
	Activity 4. Project Management	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	62100 - Recur Payroll Costs - NO Staff	6,629.00



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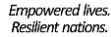
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Report Date: 7/1/2026

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Year: 2026

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
01003551 The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency, and responsiveness of local governance systems by empowering local authorities to strategically plan, budget, and deliver services in line with the needs of vulnerable groups, particularly children, youth, women, the elderly, and people with disabilities. Through a results-based management (RBM) and results-based budgeting (RBB) approach, the project will enhance local policy and institutional frameworks, build technical capacities of khokimiyats, kengashes, and mahallas, and promote civic participation and social inclusion at the local level. The Programme focuses on three key outcomes: improved coherent and inclusive policies and legal frameworks supporting child- and youth-friendly governance; strengthened capacities of local government bodies to deliver high-quality and equitable public and social services; increased meaningful participation of children, adolescents, and youth in local decision-making processes. Direct interventions will be piloted in Surkhandarya, Kashkadarya, Khorezm, and Tashkent regions, with an emphasis on fostering participatory planning, accountability, and inclusive service delivery models. The Programme is jointly implemented by UNICEF, UNDP, and the Movement "Yuksalish," with funding from the Swiss Agency for Development and Cooperation (SDC).	Activity 4. Project Management	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71400 - Contractual Services - Individ	79,505.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	6,029.00



B0584 - Uzbekistan - Tashkent

Report Date: 7/1/2026

Year: 2026

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
TOTAL								201,221.00
GRAND TOTAL								201,221.00



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Year: 2027

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		Start	End		Fund	Donor	Budget Descr	Amount US\$
01003551 The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency, and responsiveness of local governance systems by empowering local authorities to strategically plan, budget, and deliver services in line with the needs of vulnerable groups, particularly children, youth, women, the elderly, and people with disabilities. Through a results-based management (RBM) and results-based budgeting (RBB) approach, the project will enhance local policy and institutional frameworks, build technical capacities of khokimiyats, kengashes, and mahallas, and promote civic participation and social inclusion at the local level. The Programme focuses on three key outcomes: improved coherent and inclusive policies and legal frameworks supporting child- and youth-friendly governance; strengthened capacities of local government bodies to deliver high-quality and equitable public and social services; increased meaningful participation of children, adolescents, and youth in local decision-making processes. Direct interventions will be piloted in Surkhandarya, Kashkadarya, Khorezm, and Tashkent regions, with an emphasis on fostering participatory planning, accountability, and inclusive service delivery models. The Programme is jointly implemented by UNICEF, UNDP, and the Movement "Yuksalish," with funding from the Swiss Agency for Development and Cooperation (SDC).	Activity 1.1 Institutionalize functional reviews of local governance bodies in 12 pilot districts, with validation and roadmaps	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	35,000.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	2,643.00
					30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	2,500.00
					30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	250.00
	Activity 2.1 Manage consultancy on child- and youth-sensitive local data systems: finalize methodology, map data, design tools/dashboards, deliver reports	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	1,650.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	3,030.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	8,000.00
					30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	300.00



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	Activity 3.1 Operationalize Youth Advisory Groups (YAGs) under district kengashes: finalize ToRs, Codes of Conduct, funding rules; support establishment in 12 districts	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	1,500.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	6,822.00
					30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	250.00
					30000	UNITED NATIONS CHILDREN'S FUND	72100 - Contractual Services-Companies	15,000.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	1,650.00
	Activity 4. Project Management	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	62100 - Recur Payroll Costs - NO Staff	5,886.00



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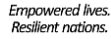
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Year: 2027

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					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	4,605.00



B0584 - Uzbekistan - Tashkent

Report Date: 7/1/2026

Year: 2027

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
TOTAL								181,991.00
GRAND TOTAL								181,991.00



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Year: 2028

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01003551 The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency, and responsiveness of local governance systems by empowering local authorities to strategically plan, budget, and deliver services in line with the needs of vulnerable groups, particularly children, youth, women, the elderly, and people with disabilities. Through a results-based management (RBM) and results-based budgeting (RBB) approach, the project will enhance local policy and institutional frameworks, build technical capacities of khokimiyats, kengashes, and mahallas, and promote civic participation and social inclusion at the local level. The Programme focuses on three key outcomes: improved coherent and inclusive policies and legal frameworks supporting child- and youth-friendly governance; strengthened capacities of local government bodies to deliver high-quality and equitable public and social services; increased meaningful participation of children, adolescents, and youth in local decision-making processes. Direct interventions will be piloted in Surkhandarya, Kashkadarya, Khorezm, and Tashkent regions, with an emphasis on fostering participatory planning, accountability, and inclusive service delivery models. The Programme is jointly implemented by UNICEF, UNDP, and the Movement "Yuksalish," with funding from the Swiss Agency for Development and Cooperation (SDC).	Activity 1.1 Institutionalize functional reviews of local governance bodies in 12 pilot districts, with validation and roadmaps	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	5,500.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	2,853.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	35,000.00
					30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	250.00
	Activity 2.1 Manage consultancy on child- and youth-sensitive local data systems: finalize methodology, map data, design tools/dashboards, deliver reports	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	1,750.00
					30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	300.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	3,107.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	8,000.00



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01003551 The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency, and responsiveness of local governance systems by empowering local authorities to strategically plan, budget, and deliver services in line with the needs of vulnerable groups, particularly children, youth, women, the elderly, and people with disabilities. Through a results-based management (RBM) and results-based budgeting (RBB) approach, the project will enhance local policy and institutional frameworks, build technical capacities of khokimiyats, kengashes, and mahallas, and promote civic participation and social inclusion at the local level. The Programme focuses on three key outcomes: improved coherent and inclusive policies and legal frameworks supporting child- and youth-friendly governance; strengthened capacities of local government bodies to deliver high-quality and equitable public and social services; increased meaningful participation of children, adolescents, and youth in local decision-making processes. Direct interventions will be piloted in Surkhandarya, Kashkadarya, Khorezm, and Tashkent regions, with an emphasis on fostering participatory planning, accountability, and inclusive service delivery models. The Programme is jointly implemented by UNICEF, UNDP, and the Movement "Yuksalish," with funding from the Swiss Agency for Development and Cooperation (SDC).	Activity 2.1 Manage consultancy on child- and youth-sensitive local data systems: finalize methodology, map data, design tools/dashboards, deliver reports	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	75700 - Training, Workshops and Confer	1,000.00
	Activity 2.2 Train local officials and working groups on evidence-based planning and Child/Youth Rights Budgeting; integrate disaggregated data into 2027–2029 plans.	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	72100 - Contractual Services-Companies	33,000.00
	Activity 3.1 Operationalize Youth Advisory Groups (YAGs) under district kengashes: finalize ToRs, Codes of Conduct, funding rules; support establishment in 12 districts	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	74500 - Miscellaneous Expenses	250.00
					30000	UNITED NATIONS CHILDREN'S FUND	71300 - Local Consultants	6,500.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	1,617.00
					30000	UNITED NATIONS CHILDREN'S FUND	71600 - Travel	1,500.00



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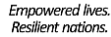
Project: 01003551

Report Date: 7/1/2026

Project Title: The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency,

Year: 2028

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
01003551 The Joint Programme "Inclusive Transformation for Youth and Child-Friendly Local Governance in Uzbekistan" aims to strengthen the inclusiveness, transparency, and responsiveness of local governance systems by empowering local authorities to strategically plan, budget, and deliver services in line with the needs of vulnerable groups, particularly children, youth, women, the elderly, and people with disabilities. Through a results-based management (RBM) and results-based budgeting (RBB) approach, the project will enhance local policy and institutional frameworks, build technical capacities of khokimiyats, kengashes, and mahallas, and promote civic participation and social inclusion at the local level. The Programme focuses on three key outcomes: improved coherent and inclusive policies and legal frameworks supporting child- and youth-friendly governance; strengthened capacities of local government bodies to deliver high-quality and equitable public and social services; increased meaningful participation of children, adolescents, and youth in local decision-making processes. Direct interventions will be piloted in Surkhandarya, Kashkadarya, Khorezm, and Tashkent regions, with an emphasis on fostering participatory planning, accountability, and inclusive service delivery models. The Programme is jointly implemented by UNICEF, UNDP, and the Movement "Yuksalish," with funding from the Swiss Agency for Development and Cooperation (SDC).	Activity 3.1 Operationalize Youth Advisory Groups (YAGs) under district kengashes: finalize ToRs, Codes of Conduct, funding rules; support establishment in 12 districts	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	72100 - Contractual Services- Companies	14,848.00
	Activity 4. Project Management	10/31/2024	12/31/2028		30000	UNITED NATIONS CHILDREN'S FUND	71400 - Contractual Services - Individ	59,785.00
					30000	UNITED NATIONS CHILDREN'S FUND	75100 - Facilities & Administration	4,597.00
					30000	UNITED NATIONS CHILDREN'S FUND	62100 - Recur Payroll Costs - NO Staff	5,883.00



B0584 - Uzbekistan - Tashkent

Report Date: 7/1/2026

Year: 2028

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
TOTAL								185,740.00
GRAND TOTAL								185,740.00