

# Quarterly Progress Report

April - June 2021

**Title of Project: Knowledge for Development Management Phase-II**

**Atlas Project ID: 00093428**

## List of Acronyms

K4DM Phase-II	Knowledge for Development Management Phase II
ERD	Economic Relations Division
UNDP	United Nations development Programme
NPD	National Project Director
NPM	National Project Manager
NIM	National Implementation Modality
A2i	Aspire to Innovation
GEPDC	Global Partnership for Effective Development Cooperation
TAPP	Technical Assistance Project Proforma/Proposal
NHDR	National Human Development Report
PEP	Policy Expert Pool
LDC	Least-Developed Country
COVID-19	Corona Virus
ADP	Annual Development Programme
SSC & TrC	South-South and Triangular Cooperation
SDG	Sustainable Development Goals
FYP	Five Year Plan

## Project Information

<b>Funded by:</b>	UNDP Track Fund, Seoul Policy Center (UNDP Korea) and GoB Fund		
<b>Bangladesh National Counterparts:</b>	Economic Relations Division, Ministry of Finance, Government of Bangladesh		
<b>Partnerships:</b>	Ministry of Foreign Affairs Ministry of Public Administration, General Economic Division, Planning Commission, Ministry of Planning Ministry of Expatriates' Welfare and Overseas Employment Civil Aviation Authority Aspire to Innovation (A2i) BIDA BEZA BIGM BPATC Institute of Public Finance, Bangladesh (IPF)		
<b>Project Locations:</b>	Dhaka, Bangladesh		
<b>CPD Output:</b>	CPD Output 2.1: Civil society, interest groups, relevant government agencies and political parties have tools and knowledge to set agendas and to develop platforms for <i>building consensus on national issues</i>		
<b>SP Output:</b>	SP Output 1.1.1 (Poverty): Capacities developed across the whole of government to integrate the 2030 Agenda, the Paris Agreement and other international agreements in development plans and budgets, and to analyze progress towards the SDGs, using innovative and data-driven solutions SP Output 1.2.2 (Governance): Enabling environment strengthened to expand public and private financing for the achievement of the SDG		
<b>SDG Target:</b>	SDG Target 17.3.1: Foreign direct investments (FDI), official development assistance and South-South Cooperation as a proportion of total domestic budget.		
<b>Project Starting Date (DD/MM/YYYY):</b>	1 <sup>st</sup> January 2021		
<b>Original Completion Date (DD/MM/YYYY):</b>	31 December 2023	<b>Expected Completion Date (DD/MM/YYYY):</b>	31 December 2023
<b>Project Budget (USD):</b>	USD 3,148,900.00	<b>Fund Received (USD):</b>	USD 1,028,000.00

## Narratives

<p><b>Key Results achieved</b></p> <p>Although the K4DM project has been signed in March 2021 and subsequently TAPP was submitted to Socio-Economic Infrastructure Division of Planning Commission in the end of May 2021. But due to the government procedures, the TAPP has not yet approved. Therefore, K4DM Phase-II has not yet been started operations formally. With this challenge, the project has been able achieve significant results in one of it's major components during the reporting period-</p> <ul style="list-style-type: none"> <li>• UNDP helped the government of Bangladesh to be nominated as the Co-Chair of the 'Action Area 2.3' of Global Partnership for Effective Development Cooperation (GPEDC) regarding South-South and Triangular Cooperation (SSC&amp;TrC) issues. In addition, a new partnership with the Bureau for Policy and Programme Support of UNDP New York has been developed for organizing action dialogues to engage the private sector and civil society for developing effective partnership in attaining SDGs. These actions will help the government of Bangladesh in achieving sustainable LDC graduation.</li> </ul>
<p><b>Gender/ Leaving No One Behind (if any)</b></p> <p><b>Gender</b></p> <p>A fundamental component of K4DM Phase-II is to drive greater gender equality and provide further opportunities, upskilling and career advancement for women in the ERD. In addition, gender equality is promoted across the gender divide with K4DM Phase-II encouraging institutions to promote a greater understanding of contemporary gender equality issues with programme participants. As the Programme implementation has not started yet due to delay in approval of TAPP, no tangible result could not be achieved in this area within the reporting period.</p> <p><b>Leave No One Behind (LNOB)/Persons with Disabilities (PWD)</b></p> <p>N/A</p>
<p><b>COVID-19 Responses (if any)</b></p> <p>N/A</p>
<p><b>Innovation (if any)</b></p> <p>A web-based knowledge hub titled 'South-South Knowledge Hub' is in development process. The main purpose of this knowledge hub is to strengthen the SSC&amp;TrC issues by sharing policy recommendations and best practices from the platform both nationally and internationally including the UN system and development partners.</p>
<p><b>Monitoring</b></p> <p>K4DM Phase-II management has taken specific measures to monitor the progress data against result indicators in the RRF and analyzed the progress of the project in achieving agreed project outputs. The project management has identified and taken necessary measures to manage the identified risks and maintained a risk log to keep track of the identified risks and actions taken. Within this quarter, the project team has captured relevant lessons and used to inform the management decisions. K4DM Phase-II has completed uploading project information in the Atlas System as per the IATI guidance to</p>

ensure the quality standards that are used to improve the project performance. Quarterly Progress Report for the first quarter of 2021 (January to March) has been developed and submitted to UNDP CO. The project has also completed Mid-Year Review and taken necessary actions for revision in project results and AWP.

### Project Risks & Mitigation Measures

Sr	Project Risk	Likelihood (High/ Moderate/Low)	Mitigation Measure
1	<i>Delay in approval of TAPP:</i> TAPP has been scrutinized by the ERD and submitted to the Planning Commission for approval. This approval process may take longer time. Therefore, the implementation of planned activities is being delayed.	High	To minimize this very risk, K4DM Phase-II sought to pursue the issues by the senior management of ERD with the Planning Commission and priorities have been set in accordance.

### Project Issues & Remedial Actions

Sr	Project Issue	Remedial Action
1	<i>Delay in approving the AWP:</i> As the Secretary of ERD has not agreed to approve the AWP before the approval of TAPP, therefore implementation of the project activities might be affected.	Alternative modes of executing some activities were explored.
2	<i>Impediment due to Covid-19:</i> Due to the given situation of Covid19 the implementation of the project activities have been delayed.	Due to Covid-19 situation and repeated lockdowns, all the processes of TAPP and AWP approval is taking longer than expected time which has been the main reason for delay in implementation of the project's planned activities. To remedy this situation, the project has been continuously following up with ERD and the planning commission to expedite the approval processes in order to initiate implementation of activities with required revision in plan and budget.

### Lessons Learned

To ensure project performance standards and successful realization of the project goals and objectives, the capacity of ERD needs to be significantly strengthened in the area of project management. The roles of NPD and DPD are critical for the smooth implementation and overall performance of the project, for which understanding of project knowledge area and soft skills are still lacking. Necessary steps need to be taken to strengthen capacity of ERD significantly in the areas of policy and regulatory capacity, management capacity, effective coordination for resource mobilization through stakeholder engagement and technical capacity in terms of quality and relevance and overall governance of the project.

## Indicator Progress

<b>Output 1: Institutional approach for capacity building adopted</b>				
<b>Indicator</b>	<b>Baseline</b>	<b>EOP Target</b>	<b>Annual Target (2021)</b>	<b>Progress (Q2-2021)</b>
<i>1.1.1: Number of formal training courses delivered by e-Centre for capacity development</i>	0 (2020)	13 (December 2023)	3 (December 2021)	N/A (June 2021)
<i>1.1.2: Number of follow-up courses provided by e-Centre for capacity development after formal training courses</i>	0 (2020)	13 (December 2023)	3 (December 2021)	N/A (June 2021)
<i>1.1.3: Number of government officials who attained a good understanding of contents delivered by e-Centre for capacity development</i>	0 (2020)	320 (Male:224, Female: 96) (December 2023)	50 (Male: 35, Female: 15) (December 2021)	N/A (June 2021)
<i>1.1.4: Number of early career government officials who attained a good understanding of gender equality and equity through a training course delivered by e-Centre for capacity development<sup>1</sup></i>	0 (2020)	80 (Male: 56, Female: 24) (December 2023)	20 (Male: 14, Female: 6) (December 2021)	N/A (June 2021)
<i>1.1.5: Percentage of government officials participating in a training course at e-Centre for capacity development who have reflected their learning in their actual work after training</i>	0% (2020)	46% (December 2023)	20% (December 2021)	N/A (June 2021)
<b>Output 2: Enabling environment for evidence-based policymaking strengthened</b>				
<b>Indicator</b>	<b>Baseline</b>	<b>EOP Target</b>	<b>Annual Target (2021)</b>	<b>Progress (Q2-2021)</b>
<i>1.2.1: Number of government officials who have a good understanding of data</i>	TBD (2020)	165	40	N/A (June 2021)

<sup>1</sup> Level of understanding: Based on the score that a participant will obtain in a short test after undertaking a training course; 69 and below = "Poor/ Inadequate understanding" and 70 and above = "Good understanding"

<i>analytics and evidence-based policymaking<sup>2</sup></i>		(Male: 116, Female: 49) (December 2023)	(Male: 28, Female: 12) (December 2021)	
<i>1.2.2: Number of data analytical outputs generated by a Centre for Data Analytics for evidence-based policymaking</i>	0 (2020)	19 (December 2023)	3 (December 2021)	N/A (June 2021)
<i>1.2.3: Number of government policies backed up by data generated through a Centre for Data Analytics</i>	0 (2020)	2 (December 2023)	0 (December 2021)	N/A (June 2021)
<i>1.2.4: Number of government records which have been stored in ERDPEDIA</i>	3,000 (2020)	3,300 (December 2023)	50 (December 2021)	N/A (June 2021)
<i>1.2.5: Number of subject matter experts available in Policy Expert Pool (PEP)</i>	0 (2020)	50 (Male: 25, Female: 25) (December 2023)	15 (Male: 8, Female: 7) (December 2021)	N/A (June 2021)
<i>1.2.6: Number of policy briefs published and shared with relevant ministries and other stakeholders</i>	0 (2020)	12 (December 2023)	2 (December 2021)	N/A (June 2021)
<i>1.2.7: Number of NHDR published by ERD</i>	0 (2020)	2 (December 2023)	1 (December 2021)	N/A (June 2021)
<b>Output 3: External resource mobilization capacity strengthened</b>				
<b>Indicator</b>	<b>Baseline</b>	<b>EOP Target</b>	<b>Annual Target (2021)</b>	<b>Progress (Q2-2021)</b>
<i>2.1.1: To what extent External Resource Mobilization Strategy developed and adopted by ERD</i>	0 (2020)	3 (December 2023)	1 (December 2021)	N/A (June 2021)
<i>2.1.2: Number of Resource Mobilization plans developed by wings of ERD</i>	0 (2020)	9 (December 2023)	2 (December 2021)	N/A (June 2021)
<i>2.1.3: To what extent Bangladesh Branding Strategy developed by ERD for promotion of good practices in relation to national development within and outside Bangladesh</i>	0 (2020)	2 (December 2023)	0 (December 2021)	N/A (June 2021)
<i>2.1.4: Number of funding commitments secured from development partners</i>	0 (2020)	3 (December 2023)	1 (December 2021)	N/A (June 2021)

<sup>2</sup>Level of understanding: Based on the score that a participant will obtain in a short test after undertaking a training course; 69 and below = "Poor/ Inadequate understanding" and 70 and above = "Good understanding"

<i>through international aid forum supported by the project</i>				
<b>Output 4: Engagement of NRBs with the Government improved</b>				
<b>Indicator</b>	<b>Baseline</b>	<b>EOP Target</b>	<b>Annual Target (2021)</b>	<b>Progress (Q2-2021)</b>
<i>2.2.1: Number of NRBs who received services from NRB booths established in international airports in Bangladesh</i>	0 (2020)	750 (Male: 525, Female: 225) (December 2023)	50 (Male: 35, Female: 15) (December 2021)	N/A (June 2021)
<i>2.2.2: Number of active NRBs listed on NRB Database</i>	0 (2020)	100 (Male: 80, Female: 20) (December 2023)	20 (Male: 16, Female: 4) (December 2021)	N/A (June 2021)
<i>2.2.3: Number of NRBs who attended conference/ convention held within and outside Bangladesh for promotion of national development</i>	0 (2020)	220 (Male: 154, Female: 66) (December 2023)	40 (Male: 28, Female: 12) (December 2021)	N/A (June 2021)
<i>2.2.4: Number of projects engaging NRBs in national development</i>	13 (2020)	35 (December 2023)	5 (December 2021)	N/A (June 2021)
<b>Output 5: Institutions and modality for South-South &amp; Triangular Cooperation strengthened</b>				
<b>Indicator</b>	<b>Baseline</b>	<b>EOP Target</b>	<b>Annual Target (2021)</b>	<b>Progress (Q2-2021)</b>
<i>2.3.1: Number of partnerships established by ERD for the promotion of SSTC</i>	2 (2020)	10 (December 2023)	2 (December 2021)	4 (June 2021)
<i>2.3.2: Number of best practices of national development disseminated through international/ national SSTC events</i>	0 (2020)	14 (December 2023)	3 (December 2021)	N/A (June 2021)
<i>2.3.3: Number of Bangladeshi youth members involved in international SSTC forums</i>	0 (2020)	170 (Male: 85, Female: 85) (December 2023)	20 (Male: 10, Female: 10) (December 2021)	N/A (June 2021)

## Activity Progress

Output wise Progress against Activities				
<b>Output 1:</b>				
Planned Activities (Three Months)	Progress Achieved	Challenges	Planned Activities (Next Three Months)	Financial Progress
N/A	N/A	Due to delay in approval of TAPP, implementation of any planned activities could not be initiated within the reporting period.	It is expected that TAPP will be approved by the planning commission and the project will initiate implementation in full swing as per the revised AWP.	N/A
<b>Output 2:</b>				
Planned Activities (Three Months)	Progress Achieved	Challenges	Planned Activities (Next Three Months)	Financial Progress
Activity 1.2.6: National Human Development Report (NHDR) published every alternative year.	<ul style="list-style-type: none"> <li>Draft NHDR is under review process by the high-level policy makers.</li> <li>A Special Sharing Session on the theme of Anthropocene of GHDR has been organized in participation of the NHDR writers' and advisors' pool on 1<sup>st</sup> July 2021.</li> </ul>	NHDR drafting and reviewing by different government ministries and policy makers is taking long time which has caused delay in publication.	Draft NHDR will be finalized, copy-edited and published by September 2021.	53%
<b>Output 3:</b>				
Planned Activities (Three Months)	Progress Achieved	Challenges	Planned Activities (Next Three Months)	Financial Progress
N/A	N/A	Due to delay in approval of TAPP, implementation of any planned activities could not be initiated within the reporting period.	It is expected that TAPP will be approved by the planning commission and the project will initiate implementation in full swing as per the revised AWP.	N/A
<b>Output 4:</b>				



Output 5:				
Planned Activities (Three Months)	Progress Achieved	Challenges	Planned Activities (Next Three Months)	Financial Progress
N/A	N/A	Due to delay in approval of TAPP, implementation of any planned activities could not be initiated within the reporting period.	It is expected that TAPP will be approved by the planning commission and the project will initiate implementation in full swing as per the revised AWP.	N/A
Planned Activities (Three Months)	Progress Achieved	Challenges	Planned Activities (Next Three Months)	Financial Progress
<b>Activity 2.3.5.</b> Organize periodic convention, conference or event regarding SSTC collaboration and knowledge-sharing issues at home and abroad.	<ul style="list-style-type: none"> <li>✓ Partnership built with ABC Brazil, Bureau for Policy and Programme Support of UNDP New York.</li> <li>✓ UN wing of ERD has participated in Seoul Debates 2021 as panelist where the NPD of K4DM Phase-II has presented the experience of Bangladesh and policy relevance with the SSC&amp;TrC issues.</li> <li>✓ A series of follow-up meetings with APC Colombia has been organized to explore the future scopes for effective partnership in the area of SSC&amp;TrC.</li> <li>✓ Several meetings were held between Bureau for Policy and Programme Support of UNDP New York and ERD within the reporting period. As the outcome of the meetings ERD has been given the responsibility for organizing action dialogues by engaging private sector and CSO.</li> </ul>	Due to Covid-19 Situation, all the planned activities could not be implemented.	<ul style="list-style-type: none"> <li>✓ To establish a web-based knowledge hub in the ERD.</li> <li>✓ To organize series of webinars/policy dialogues/action dialogues on SSC&amp;TrC issues at national and international level.</li> </ul>	35%

## Financial Progress

Currency: USD

Output	Total Budget (2021)	Allocated Budget (Q2: 2021)	Expenditure (Q2: 2021)	Cumulative Expenditure (Q1+Q2: 2021)	Balance (Cumulative)	Delivery Rate (Cumulative)
Output 1:	54,000	4,000	-	-	54,000.00	0
Output 2:	104,050	35,000	31,753.00	54,627.00	49,423.00	53%
Output 3:	35,500	4,000	-	-	35,500.00	0
Output 4:	22,000	4,000	-	-	22,000.00	0
Output 5:	12,500	4,500	4,413.00	4413.00	8,087.00	35%
Output 6:	121,950	42,000	41,207.00	51,341.00	70,609.00	42%
<b>Grand Total</b>	<b>350,000</b>	<b>93,500</b>	<b>77,373.00</b>	<b>110,381.00</b>	<b>239,619.00</b>	<b>32%</b>

(As of 30 June 2021)

## Annex Pictures:

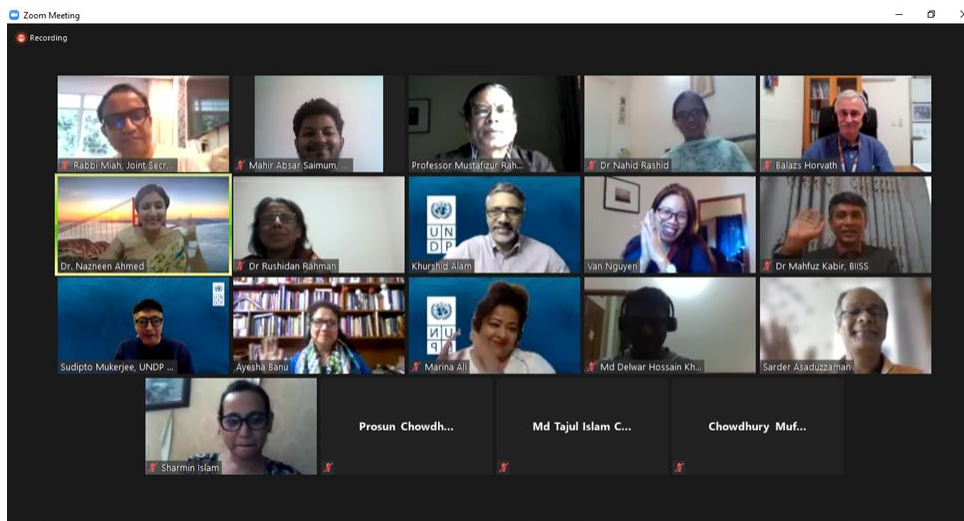


Figure 1: Special Sharing Session on the theme of Anthropocene of GHDR with NHDR writers' and advisors' pool

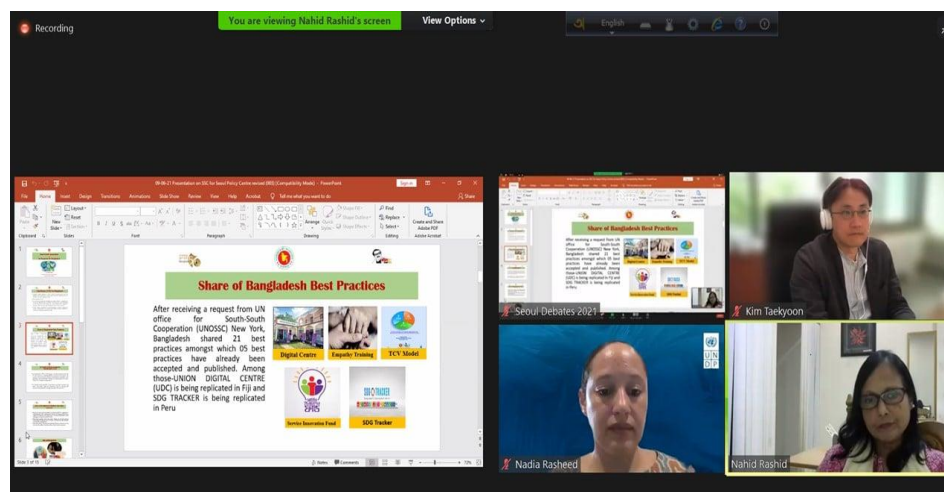
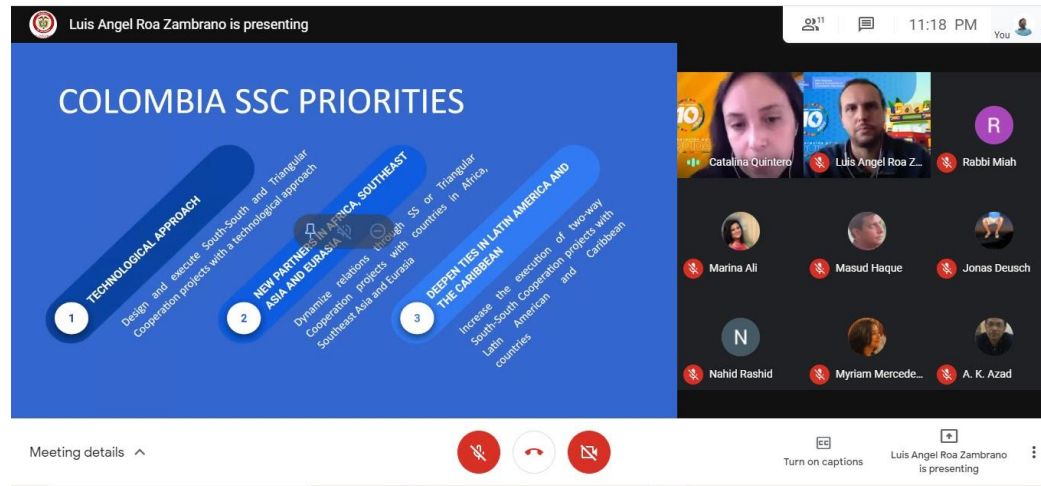


Figure 2: Bangladesh shared their experience on development cooperation: Seoul Debates 2021



The screenshot shows a Zoom meeting interface. The main content is a presentation slide titled "COLOMBIA SSC PRIORITIES" with three numbered points:

- 1 TECHNOLOGICAL APPROACH**  
Design and execute South-South and Triangular Cooperation projects with a technological approach
- 2 NEW PARTNERSHIP TRIANGLE SOUTH-SOUTH ASIA AND EURASIA**  
Dynamize relations through SS or Triangular Cooperation projects with countries in Africa, Southeast Asia and Eurasia
- 3 DEEPEN TIES IN LATIN AMERICA AND THE CARIBBEAN**  
Increase the execution of two-way South-South Cooperation projects with Latin American and Caribbean countries

The meeting interface includes a top bar with "Luis Angel Roa Zambrano is presenting", a time of 11:18 PM, and a gallery view of participants. The gallery view shows several participants, including Catalina Quintero, Luis Angel Roa Z..., Rabbi Miah, Marina Ali, Masud Haque, Jonas Deusch, Nahid Rashid, Myriam Mercede..., and A. K. Azad. The bottom bar contains meeting controls such as "Meeting details", "Turn on captions", and "Luis Angel Roa Zambrano is presenting".

Figure 3: Meeting with APC Colombia