



QUARTER PROGRESS REPORT
QUARTER 1 | YEAR 2025

A. BASIC INFORMATION

Project ID / Output ID	00100995 / Click or tap here to enter text.	Reporting Date:	1 Jan – 31 Mar 2025
Full Title:	Eliminating Persistent Organic Pollutants through Sound Management of Chemicals		
Start Date:	01 January 2020	Completion Date (and approved extension, if any):	6 August 2026
Total Project Fund (and fund revisions, if any):	US\$3,740,000.00	Annual Project Fund: AWP Budget (Click or tap here to enter text.) ("and fund revisions, if an")	\$1,684,690.66
Implementing Partner:	Ministry Tourism and Environment		
Donor/s:	GEF		
Responsible Parties:	Miruza Mohamed, Deputy Director General		
Project Description	The project aims to reduce the risks of POPs on human health and the environment through strengthening of the institutional capacity, and the policy and regulatory framework for the environmentally sound management (ESM) of hazardous chemicals with focus on POPs. Technically, the project will develop sustainable systems for the sound collection, labelling, storage, and disposal of hazardous POPs chemicals and waste. Global Environmental Benefits (GEBs) will be achieved by reducing the release of Unintentional Persistent Organic Pollutants (U-POPs) and Polychlorinated Biphenyls (PCBs) through the introduction of Best Environmental Practices (BEP) and Best Available Techniques (BAT) at the regional, municipality level, and at tourist resorts. Gender mainstreaming will target the community level to strengthen women’s decision-making tool and awareness about hazardous POPs. The project is structured in three components: Component 1: Strengthening the regulatory and policy framework and institutional and technical capacity for the sound management and disposal of POPs, chemicals and wastes. Component 2: Establish systems for the sound collection, labelling, storage and disposal of hazardous chemicals and wastes. Component 3: Monitoring and learning, adaptive feedback, outreach and evaluation.		
Target Group	Local government, WAMCO (or formal waste handler), community representatives, as well as non-governmental and community groups active in waste management, including women’s groups.		

B. INDICATIVE/EMERGING RESULTS OF THE PROJECT and LESSONS LEARNED

B.1 CPD Outcome alignment	Outcome 2: By 2026, national and subnational institutions and communities in Maldives, particularly at-risk populations, are better able to manage natural resources and achieve enhanced resilience to climate change and disaster impacts, natural and human-induced hazards, and environmental degradation, inclusively and in a sustainable manner					
B.2 CPD Output indicator alignment [Choose between 1-3 applicable indicators]	<i>Indicator 2.1.1: Number of sectors integrating and implementing gender-sensitive sustainable practices, policies and strategies [SPIRRF 1.1.2] Indicator 2.1.2: Percentage of government sectors prioritized within nationally determined contributions for climate change adaptation and mitigation in planning, budgeting and financing mechanisms [SPIRRF 1.1.1] Indicator 2.3.1: Existence of regulatory frameworks for sound management and disposal of chemicals, persistent organic pollutants and waste.</i>					
- Provide quarterly updates (quantitative or qualitative) for each CPD output indicator selected (e.g. No. and name of LGUs for indicator 1.1.1). - Describe key CPD output level results that were achieved as planned. Explain why output-level results were not achieved as planned - Reflect on external factors that constrained performance [1000 characters max. per CPD output]						
B.3 SP Output Alignment	SPIRRF 4.1.2 Amount of chemicals reduced, disposed or avoided (metric tonnes)					
B.4 Project document outcome indicators						
Document Outcome Indicator	Baseline		Project Target		Actual Progress in reporting period (numeric or narrative)	Comments/ Remarks
	Year	Quantity/ Points /Rating	Overall target for project period Click or tap here to enter text.	2025 target Click or tap here to enter text.		
Number of economic instruments and incentives (EPR, PPP- at least 2) to support enforcement of gender friendly and environmentally sound solutions for POPs	2019	No economic instruments exist	3 economic instruments and incentives (EPR, PPP- at least 2) to support enforcement of gender friendly and	Regulation for Extend Producer Responsibility incorporated into the Waste Management Act	Extended Producer Responsibility regulation drafted and opened for public commenting. Once validation is completed, and approved by AG, the regulation will be incorporated into the Waste Management Act.	Click or tap here to enter text.

			environmentally sound solutions for POPs				
Sex-disaggregated number of direct project beneficiaries for which the risks of POPs exposure has been reduced (GEF Core Indicator 11)	2019	0 direct project beneficiaries	183,000 direct project beneficiaries (91,500 female and 91,500 male) for which the risks of POPs exposure have been reduced	Handover and operationalization of the Interim Hazardous Waste Storage Facility in Addu City. Complete the Environmental and Social Impact Assessment for establishment of the Interim Hazardous Waste Storage Facility in R. Vandhoo. Initiating the construction of the IHWSF in R. Vandhoo. Development of Techno-economic feasibility for the IHWSF in R. Vandhoo.	Standard Operations Procedures for operationalization of the IHWSF in Addu completed and stakeholders trained on the SOP. Procurement of equipment for operationalization of IHWSF initiated, and to be awarded in Q2. Development of ESIA for establishing IHWSF in R. Vandhoo initiated, and to be awarded in Q2. Bidding process for the construction of IHWSF in R. Vandhoo completed, and to be awarded in Q2. In collaboration with the GEF-7 project, a TOR has been drafted for development of Techno-economic feasibility of IHWSF in R. Vandhoo. Request for proposals expected to be published in Q2.		
Number of government entities (especially involved in CCMS) with increased capacity to assess, plan and implement POPs-free interventions A functional national coordination system is set up with capacity created to plan, implement and monitor POPs-elimination/reduction interventions	2019	The devolution of POPs and chemical responsibilities and the enforcement of chemical regulations from the national level to the municipalities is currently hampered by capacity and technical expertise and technology deficits.	Capacity of at least 10 government entities (especially involved in CCMS) and private sector increased to improve their capacity to assess, plan, and implement POPs-free interventions	Contributing to upgrade the Makudi Portal to enhance its functionalities, user interface, to standardize data and integration with international chemicals data bases. Contribute to the strengthening of technical capacity of regulatory bodies by providing necessary equipment for testing and analysis. Conduct training on hazardous waste collection, segregation and transport for waste handling personnel at the IHWSFs.	Makudi portal development completed. Deployment issues relating to DB are being addressed. Following pilot testing, a capacity building workshop to monitor import of hazardous chemicals to be conducted for the stakeholder agencies. The program will be designed to address key capacity requirements identified in the sector and stakeholder assessment. Procurement of Consumables underway to operationalize the ICP-MS provided to the National Health		

					Laboratory and is expected to be completed in Q2. A concept note to be developed for training of hazardous waste handling personnel and TOR published in Q2.		
Number of national policies and regulatory frameworks for environmentally sound POPs management, elimination or reduction efforts drafted	2019	Legal instruments to regulate import, storage, transport, use and disposal of POPs are lacking or inadequate, while the Waste Management Regulation has not been fully implemented. Accelerating the enactment of laws is slow (e.g. the Chemical Regulation is still being drafted) due to lack of national coordination and political will of involved stakeholders. Although all POPs, except PCBs, listed under the SC are officially banned in the Maldives it is not tied to any legislative norm and enforcement and proper monitoring procedures.	At least 2 regulatory p- pertaining to POPs and SMC one national guideline on integrated waste management and 2 regional guidelines drafted	Completion of public commenting stage of the drafted Hazardous Chemicals Management bill Regulation enacted for Extend Producer Responsibility incorporated into the Waste Management Act	Input from the stakeholder consultation meeting held to review and gather comments on the Hazardous Chemical bill shared with the Legal Unit of the Ministry. Extended Producer Responsibility regulation drafted and opened for public commenting. Once validation is completed, and approved by AG, the regulation will be incorporated into the Waste Management Act.		
Volume of PCBs eliminated through the introduction of environmentally sound PCB management, including final disposal	2019	NIP and PPG estimates that 24 metric tons of PCB is stored or used in the Maldives	24 metric tons of PCBs finally disposed of	Re-export of all potentially PCB containing equipment in Fuvahmulah and Addu City for sound disposal	Completed		
Volume/Amount of prevented release of PCDD/F	2019	NIP and PPG estimates that open burning is the highest source of uPOPs release in the country	Release of approximately 15 g-TEQ PCDD/F prevented	100% completion and financial and progress reports completed for 7 Grants projects on reducing u-POPs	Midterm evaluation of the 7 grants projects initiated in Q1. Findings of the evaluation found that 4 out of the 7 projects are progressing well, however, some remaining projects		

					are facing difficulties in timely completion of deliverables. As part of this activity, “Perceptions of Agrochemical Use and Associated Risks Among Farmers in Thoddoo” report has been completed. A Baseline Lead Acid and Lithium-ion Battery Waste Assessment in the Maldives report has also been completed. A Baseline Lead Acid and Lithium-ion Battery Waste Assessment in the Maldives report has also been completed.		
Sex-disaggregated number of jobs created to ensure environmentally sound handling of hazardous waste	2019	To date, there are no jobs directly related to hazardous waste management	At least 224 jobs (20% female, 80% men) created to ensure environmentally sound handling of hazardous waste	Interim Hazardous Waste Storage Facility in Addu City to be handed over to WAMCO. This facility will create approximately 1-5 Jobs.	The handover process has been passed to the Ministry’s Waste Management and Pollution Control Department – who are overseeing the larger handover process of the Regional Waste Management Centre in Addu City to WAMCO.		
Number of trainings carried out in line with the Gender Action Plan (Annex G)	2019	To date, there are no specific gender actions towards eliminating or reducing POPs.	10 trainings carried out	Two trainings planned. (including 2 training for women living in island communities, 2 in the Greater Male’ Region)	Planned for Q3 and Q4.		
Sex-disaggregated number of people reached through awareness raising events on the human and environmental risks of POPs, and environmentally sound ways to reduce POPs emissions.	2019	To date none of the inhabitants or workers on tourism resorts/dumpsite have been made aware of the dangers of POPs and ways to eliminate or reduce POPs releases.	Awareness raised to 5,000 (2,000 female and 3,000 male) on the human and environmental risks of POPs and to ways to reduce POPs emissions.	Hiring of Communication Specialist for the project Develop communication material and conduct outreach activities as per the communication strategy and the project Gender Action Plan	Awaiting Ministry of Finance and Planning’s approval for hiring Communications Specialist for the Project. A TOR has been developed to procure project merchandise to increase project visibility and outreach regarding hazardous chemicals and waste management.		
Number of GEF M&E requirements met and adaptive management applied in	2019	0 GEF M&E requirements met by the project.	34 of GEF M&E requirements met and adaptive management	Developing an M&E framework to assess the effectiveness,	Weekly update meeting with the CO.		

response to needs and Mid-Term Evaluation findings			applied in response to needs and Mid-term reviews findings.	sustainability and impact of the project. Conducting weekly update meeting with UNDP to share progress of activities. Quarterly meetings with the RTA to update on major accomplishments and resolve any pressing issues. Quarterly Progress Reporting Quarterly financial expenditure reporting Project Financial Audit	Financial Expenditure reported, and Funds request sent to CO. No financial audit requirement for the reporting period.	
Number of GEF country project website established; Number of monthly project calls project team participates in on yearly basis; Existence of identified opportunities for communication of project activity results at a global level; Number of quarterly project progress reports elaborated by the project team and submitted to the UNDP Country Office	2019	0 project results, experiences, lessons-learned or best practices are captured, published, and taken up by MoEn website	1 GEF country project webpage established. Country project participated in 12 monthly programme/project calls on a yearly basis. On a quarterly basis, information on project progress (using agreed metrics and templates provided by CO, is submitted to CO (in total 20 reports)	Updated project timeline on the Ministry's website Weekly progress meeting with UNDP 4 Quarterly Progress Reports	Project timeline on website updated.	

B.5 Project document output indicators

Component 1: Strengthening the regulatory and policy framework and institutional and technical capacity for the sound management and disposal of POPs, chemicals and wastes

Activity Results	Indicator	Baseline	Overall target for project period	2025 Target	Actual Progress in reporting period (numeric) or (narrative)	Comments/ Remarks
Conducting the 6 th Project Steering Committee meeting	Approve project budget for the year 2025.		Approve AWP and procurement plan	Approve the annual workplan and budget for the year 2025 Conduct a follow-up steering committee meeting to update on the works completed as per the revised AWP	Meeting report shared with Steering Committee members for review and commenting.	
Upgrading Makudi portal to add new functions and enhance the user interface	Completion of all upgrade works	No notification system for pending permit review and approval. Not integrated with online chemicals database and does not provide complete information of chemicals.	To strengthen the hardware and software capability of the Makudi portal to enhance the portal features.	Complete software upgrade component of the Makudi portal and carry out training workshop for authorizing agency users and portal management organization users.	All development works completed. Deployment works are ongoing in collaboration with the Ministry of Defence, National Centre for Information Technology and others. Capacity building training planned for Q2 on updated Makudi Portal to end-users and approval and management agencies.	
Sending Hazardous Chemicals Management Bill for AG review and commenting	-	No overarching regulatory framework on Hazardous Chemicals Management exist	Hazardous Chemicals Management Bill to be passed by the Parliament	Hazardous Chemicals Management Bill to be shared with the AGO	No progress in Q1.	
Endorsement of the National Response Plan for Chemicals spills, fires and poisoning	-	No National Response plan for chemical spills, fires and	Formulate and adopt a National Response Plan for Chemicals	Conduct stakeholder validation workshop on the National Response	No progress in Q1.	

		poisoning in place	spills, fires and poisoning	Plan for Chemicals spills, fires and poisoning. Send the plan to the cabinet for endorsement, post stakeholder workshop		
Component 2: Establish systems for the sound collection, labeling, storage and disposal of hazardous chemicals and wastes						
Activity Results	Indicator	Baseline	Overall target for project period	2025 Target	Actual Progress in reporting period (numeric) or (narrative)	Comments/ Remarks
Provision of consumables for ICP-MS to the National Health Laboratory	Provision of consumables for ICP-MS to the National Health Laboratory	ICP-MS provided to NHL. Consumables required for familiarization training and routine and ad hoc testing requirements	Provision of consumables for ICP-MS to the National Health Laboratory	Provision of consumables for ICP-MS to the National Health Laboratory	Procurement of Consumables underway to operationalize the ICP-MS provided to the National Health Laboratory and is expected to be completed in Q2.	
Establishment of the Interim Hazardous Chemicals and Waste Storage Facility in R. Vandhoo	Detail design and construction completed. ESIA for the facility completed.	Conceptual level drawing provided in the feasibility for establishment of the facility	Completion of the drawing set and bills of quantities of the facility and completion of the construction of the facility.	Completion of the drawing set and bills of quantities of the facility and initiation of the construction work of the facility	This activity was opened for tender by the Ministry of Finance and the PMU supported in the evaluation of bids. A successful bidder has been identified and is expected to be awarded contract in early Q2. Tender for consultancy services to develop Environmental and Social Impact Assessment for establishing the facility has been completed in Q1. This consultancy will be awarded in early Q2 and is expected to be completed within the quarter.	
3R Small Grants program projects	7 Grants awarded	-	Successful Implementation of 7 successful hazardous waste	Completion of Disbursement of 100% of funds for all 3R Small Grants	Midterm evaluation of the 7 grants projects initiated in Q1. Findings of the evaluation found that 4 out of the 7 projects are progressing well, however,	

			and chemicals management projects in 7 regions of the country.	program projects, and project targets achieved as per project timeline	some remaining projects are facing difficulties in timely completion of deliverables. As part of this activity, “Perceptions of Agrochemical Use and Associated Risks Among Farmers in Thoddoo” report has been completed. A Baseline Lead Acid and Lithium-ion Battery Waste Assessment in the Maldives report has also been completed. A Baseline Lead Acid and Lithium-ion Battery Waste Assessment in the Maldives report has also been completed.	
Handover of Interim Hazardous Chemicals Storage Facility in Addu City	Fully equipped operational facility	No interim storage facility for storage and handling PCB contaminated waste or any other hazardous waste in the region	Construction completed and defects liability period completed, and handover completed for operationalizing of the facility.	Completion of Standard Operation Procedures for the facility, training stakeholders and complete handover process of the facility.	The handover process has been passed to the Ministry’s Waste Management and Pollution Control Department – who are overseeing the larger handover process of the Regional Waste Management Centre in Addu City to WAMCO. As per the SOP developed, additional equipment required for operationalizing the facility has been identified. Procurement of these equipment was initiated in Q1 and will be awarded in early Q2.	
Publishing study on levels of POPs and heavy metals in the reef area of Thilafushi	Peer-reviewed and published in a local academic journal	No study of similar nature and scope not conducted for the location	Peer-reviewed and published in a local academic journal	Peer-reviewed and published in a local academic journal	Peer review process on-going. Expected to be published in Q3.	

Component 3: Monitoring and learning, adaptive feedback, outreach and evaluation

Activity Results	Indicator	Baseline	Overall target for project period	2025 Target	Actual Progress in reporting period (numeric) or (narrative)	Comments/ Remarks
Gender and Chemicals Training	-	-	Conduct trainings focused on “Gender and Chemicals”	Conduct trainings focused on “Gender and Chemicals”	No progress in Q1.	
Hiring of Working Group Coordinator for the component 3 of the project	-	-	Fully execute component 3 of the project by the end of the project timeline	Hiring of Working Group Coordinator and execute component 3 of the project as per the AWP 2025	Awaiting Ministry of Finance and Planning’s approval for hiring Communications Specialist for the Project.	
Environment Day contribution / Procurement of project promotional material	-	-			A TOR has been developed to procure project merchandise to increase project visibility and outreach regarding hazardous chemicals and waste management	
Development of Monitoring and Evaluation Framework for the project	-	-	M&E framework for the project formulated and operational.	M&E framework for the project formulated and operational.		

B.6 Lessons learned and ways forward

Guidance: Mention the key lessons learned from project implementation, and how these lessons will guide us in the future. Please mention any “best” practices which UNDP should be aware of. Please be specific. [2,000 characters max.]

- Better coordination with CO regarding funds transfers to mitigate delays in fund transfer

C. TECHNICAL ACCOMPLISHMENTS

- Evidence-based reporting – include relevant reports/publications and/or photo-documentation (description, date, location) as an annex.
- Quarterly financial performance is reported in the FACE Form. Please ensure consistency of technical accomplishments with the submitted Quarter FACE form and the AWP.
- Interim annual financial performance data is reported in the APR.

D. PARTNERSHIPS

Name of Partner	Type	Description of partnership and how it has contributed to project results or sustainability
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

E. INFORMATION, COMMUNICATION, EDUCATION, AND KNOWLEDGE MANAGEMENT

IEC/Knowledge Product Produced	Type	Date Published/Produced	Target audience	Link (if available)
Perceptions of Agrochemical Use and Associated Risks Among Farmers in Thoddoo	Research Report	Click or tap here to enter text.	All	Click or tap here to enter text.
Baseline Lead Acid and Lithium-ion Battery Waste Assessment in the Maldives	Research Report	Click or tap here to enter text.	All	Click or tap here to enter text.
Baseline Lead Acid and Lithium-ion Battery Waste Assessment	Research Report	Click or tap here to enter text.	All	Click or tap here to enter text.

Was the project cited/quoted/featured in media reports/articles? <i>If yes, please provide link to article/video.</i>	https://x.com/MoEnvmv/status/1879785212017774961 https://x.com/MoEnvmv/status/1879238989372424495 https://www.environment.gov.mv/v2/en/project/10611 https://fiyaonline.com/105536 https://sarukaaru.gov.mv/articles/6690 https://gaafu.mv/dv/151451
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F. ACTIONS TAKEN REGARDING AUDIT AND/OR SPOT CHECK FINDINGS

Describe actions taken to address the findings from the audit/spot check as applicable.

Audit/Spot Check Recommendation/s	Action Taken	Responsible Person	Implementation Date
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

G. RISK LOG UPDATE

- Assess identified risks and record new risks that may affect project implementation.
- Include risks identified in the Project’s Social and Environmental Screening, if any.
- Is there an update to any risks in this quarter?

☐ Yes ☒ No

Cause	Event	Impact	Date Identified	Type	Status	Countermeasures/Management Response <i>(What actions have been taken/will be taken to counter this risk)</i>
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

H. MONITORING & EVALUATION

Is the project’s M&E Plan being adequately implemented? Are progress data against indicators in the project’s RRF being reported regularly using credible data sources and collected according to the frequency stated in the M&E Plan?	Midterm evaluation of the 7 grants projects initiated in Q1. Findings of the evaluation found that 4 out of the 7 projects are progressing well, however, some remaining projects are facing difficulties in timely completion of deliverables.
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I. MAINSTREAMING GENDER EQUALITY

Incorporation of gender perspectives in various outputs and activities by giving emphasis on gender-sensitive concerns especially in leadership roles, decision-making processes, capacity-building and protection of women, including the children and elderly

UNDP Gender Marker [link]	Click or tap here to enter text.
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J. Qualitative description

Output level results reporting 1) Output 1.1 Click or tap here to enter text. 2) Output 2.1 Click or tap here to enter text. 3) Click or tap here to enter text.
In Governance Mechanisms <i>Guidance: participation in project board, including representation of PCW, TWGs, experts’ group and other governance mechanisms set up by the project, e.g. national multi-sectoral committees)</i> Click or tap here to enter text.

In Capacity Building and Policy, Planning and Programming
Click or tap here to enter text.
Women’s Empowerment Key Results
<i>Guidance: Describe results achieved by the project in promoting gender equality and women’s empowerment. Please highlight gender results achieved which have brought about changes in men’s and women’s lives, gender relations, gender roles and division of labor, status of inequality and exclusion of specific groups, etc.. Please provide quantitative data wherever possible. Include qualitative case studies and success stories to illustrate the most significant changes brought about by your project’s contributions.</i>
Click or tap here to enter text.

K. Leaving No One Behind (LNOB) and Inclusivity

<i>How the project results complement UNDP LNOB and inclusivity agenda?</i>

L. Disaggregation of data of Beneficiaries/Participants of Activities conducted under the Project

Project Activities (E.g. Activity 1.1 xxxx)	Number of beneficiaries/participants	Gender disaggregation	Remarks (if any)
Training on Standard Operation Procedures (SOP) of the Interim hazardous Waste Storage Facility in Addu City	55	8F / 47M	Click or tap here to enter text.

M. Budget and Expenditure

1. Output wise Budget and Expenditure (in Reporting Period) in USD

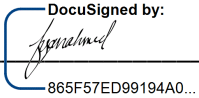
Output	Annual Budget (\$)	Total Expenditure	Budget Utilization%
Component 1: Strengthening the regulatory and policy framework and institutional and technical capacity for the	18,656.67	2,403.81	12.88%

sound management and disposal of POPs, chemicals and wastes			
Component 2: Establish systems for the sound collection, labelling, storage and disposal of hazardous chemicals and wastes	2,151,470.40	41,347.27	2.42%
Component 3: Monitoring and learning, adaptive feedback, outreach and evaluation	21,833.33	3,563.67	3.26%
Project Management	6,930.27	16,016.16	63.86%
Total	\$1,684,690.66	63,330.91	

2. Donor wise Budget and Expenditure (in Reporting Period)

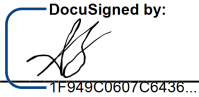
Source of Fund	Funding period (Start – End Date)	Total Project Budget	Expenditure up to quarter	Total Budget utilization %	Budget Balance
UNDP					
Donor 1 ...					
Donor 2					
Total					

Prepared by: Fizan Ahmed
Project Manager/Coordinator

Signature: 

Date: 11-Jul-2025

Noted by: Adam Shaheer
ARR/Team Leader/ Implementing Partner

Signature: 

Date: 11-Jul-2025

Noted by: Pek Chuan Gan
M&E focal point/ DRR

Signature: 

Date: 13-Jul-2025

ANNEX

N. SAMPLE RISK LOG UPDATE

#	Issue Log	Risk Category	Likelihood	Impact	Proposed Mitigation Measure	Proposed Risk Response
1.	Delays in receiving timely funds to the contractor hired for establishing Vandhoo Facility	Financial	3	4	Establish clear financial disbursement schedule and buffer timeline	Mitigate
2.	Pollution and environmental damage due to vegetation clearance of the construction of the facility during the construction	Environmental	4	2	Mitigation will be outlined in the ESIA developed for the project. PMU will closely monitor and obtain monitoring reports	Obtain environmental clearance and ensure the contractor implement strict waste management plans
3.	Delays in contract awarding to the contractor	Operational	2	2		Regularly communicate with Ministry of Finance to ensure timely awarding of the contract
4.	Limited supervision of the contractor as the site is in Vandhoo outside Male’	Operational /logistical	3	2	Install 4 CCTV camera on the site for remote monitoring of site work	Tolerate
s	Delays in work by contractor	Operational	3	3	Weekly periodic meetings to track work progress	Enforce performance based clause stipulated in the contract

O. Reference: Types of Risks¹

Environmental	Financial	Organizational	Political	Operational	Regulatory	Strategic	Other
Natural Disasters: storms, flooding, earthquakes	EXTERNAL economic factors: interest rates, exchange rate fluctuation, inflation	Institutional Arrangements	Corruption	Complex Design (size: larger/multi-country project; technical complexity; innovativeness, multiple funding sources)	New unexpected regulations, policies	Partnerships failing to deliver	Other risks that do not fit in any of the other categories

¹ UNDP Programme and Operations Policies and Procedures (POPP)

Pollution incidents	INTERNAL:	Institutional/ Execution Capacity	Government Commitment	Project Management	Critical policies or legislation fails to pass or progress in the legislative process	Strategic Vision, Planning and Communication	Might refer to socioeconomic factors such as: population pressures; encroachment – illegal invasions; poaching/illegal hunting or fishing
Social and Cultural	Co-financing difficulties	Implementation arrangements	Political Will	Human Error/Incompetence		Leadership and Management	
Security/Safety	Use of financing mechanisms	Country Office Capacity (specific elements limiting CO capacity)	Political Instability	Infrastructure Failure		Programme Alignment	
Economic	Funding (Financial Resources)	Governance	Change in Government	Safety being compromised		Competition	
	Reserve Adequacy	Culture, Code of Conduct and Ethics	Armed Conflict and Instability	Poor monitoring and evaluation		Stakeholder Relations	
	Currency	Accountability and Compensation	Adverse Public opinion/media intervention	Delivery		Reputation	
	Receivables	Succession Planning and Talent Management		Programme Management		UN Coordination	
	Accounting/Financial Reporting	Human resources Processes and Procedures		Process Efficiency		UN Reform	
	Budget Allocation and Management			Internal Controls			
	Cash Management/Reconciliation			Internal and External Fraud			
	Pricing/Cost Recovery			Compliance and Legal			

				Procurement			
				Technology			
				Physical Assets			