



2019
Project Implementation Review (PIR)



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CCCD

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A. Basic Data

Project Information	
UNDP PIMS ID	5582
GEF ID	9300
Title	CCCD:Strengthening National Capacities to Meet Global Environmental Obligations with the Framework of Sustainable Development Priorities
Country(ies)	Madagascar, Madagascar
UNDP-GEF Technical Team	Integrated Strategies and SGP
Project Implementing Partner	Government
Joint Agencies	<i>(not set or not applicable)</i>
Project Type	Medium Size

Project Description
<p>The goal of this project is to help Madagascar meet and sustain obligations under the three Rio Conventions. As a contribution to meeting this goal, the immediate objective of this project is to strengthen a targeted set of national capacities to deliver and sustain global environmental outcomes within the framework of sustainable development priorities. This will be accomplished by five components which will build systemic, institutional, and individual capacities within Madagascar. Among the key activities of the project are the early implementation of an environmental management information system, and the strengthening of institutional structures and mechanisms for mainstreaming and enforcing Rio Conventions compliance. The project's strategy emphasizes a long-term approach to institutionalizing capacities to meet MEA obligations through a set of learn-by-doing activities that lay the foundation for effective decision-making regarding global environmental benefits. Active participation of stakeholder representatives in the full project life cycle facilitates the strategic adaptation of project activities in keeping with project objectives. Moreover, the inclusion of non-state stakeholders contributes to the adaptive collaborative management of project implementation and promotes long-term sustainability of project outcomes.</p>

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B. Overall Ratings

Overall DO Rating	Moderately Satisfactory
Overall IP Rating	Moderately Satisfactory
Overall Risk Rating	Substantial

C. Development Progress

Description					
Objective					
To strengthen a targeted set of national capacities to deliver and sustain global environmental outcomes within the framework of sustainable development priorities					
Description of Indicator	Baseline Level	Midterm target level	End of project target level	Level at 30 June 2018	Cumulative progress since project start
Number of new partnership mechanisms with funding for sustainable management solutions of natural resources, ecosystem services, chemicals and waste at national and/or subnational level	<ul style="list-style-type: none"> Partnerships to pursue sustainable development objectives and Rio Convention obligations are almost exclusively based on externally-funded projects and/or as needed during the implementation of the latter. 	<i>(not set or not applicable)</i>	<ul style="list-style-type: none"> An inter-agency committee to oversee the implementation of the National Sustainable Development Strategy (NSDP) that fully integrates the Rio Conventions (and other MEAs) is formally adopted at the cabinet level. This committee is supported by the institutionalization of technical expert committees that inform the NSDP Coordination Committee 	<i>(not set or not applicable)</i>	<p>Involvement of different partners from different sectors in Steering Committee at Strategic level and Technical Committee at operational level</p> <p>Members of Steering Committees are from several sectors. They are representative of NGOs, Civil Society and some ministries in the government: Territorial administration, Mines, Energy and Petroleum, Interior and Decentralization, Economy, Meteorology and Environment</p> <p>They provide strategic outline for implementation and mainstreaming of Rio Conventions. Their involvement aims for synergy of actions from different sectors for sustainable development.</p> <p>The Intergovernmental Committee for the Environment will be the inter-agency committee to oversee the implementation of the National Sustainable Development Strategy (NSDP) that fully integrates the Rio</p>

					<p>Conventions</p> <p>A strategy for the revitalization of the Committee is prepared and discussed with the Technical working group. The revitalization implies restructuration for improvement, definition of mission, capacity reinforcement</p>
<p>(a) Number of additional people benefitting from strengthened livelihoods through solutions for management of natural resources, ecosystems services, chemicals and waste; (b) Number of new jobs created through solutions for management of natural resources, ecosystem services, chemicals and waste.</p>	<ul style="list-style-type: none"> Beneficiaries of sustainable alternative livelihoods through improved natural resource management options are largely through project-based interventions. The baseline for this project is set at zero, to be compared with the number of unique stakeholders benefitting from the project's small grant activities Policy interventions on natural resource management are undertaken largely by consultants contracted by externally-funded projects that are overseen by the relatively small staffs of the relevant government agencies 	<p><i>(not set or not applicable)</i></p>	<ul style="list-style-type: none"> At least 150 stakeholders have benefitted directly from small grant activities financed under the project Filled government staff positions that are directly relevant to the monitoring and implementation of the Rio Conventions within the framework of the NSDP have increased by 15% 	<p><i>(not set or not applicable)</i></p>	<p>The main activities of the project are oriented to diagnosis and strategy development.</p> <p>For the implementation, the Steering Committee recommended that the project act at strategic level, enhancing capacities of stakeholders to take actions for Rio Conventions implementations. It was suggested that the project shouldn't intervene at operational level.</p>
<p>Extent to which legal or policy or institutional frameworks are in</p>	<p>Various policy and legislative instruments are in</p>	<p><i>(not set or not applicable)</i></p>	<p>At least three sets of legal texts,</p>	<p><i>(not set or not applicable)</i></p>	<p>Analysis of laws about mining according to implementation of Rio</p>

<p>place for conservation, sustainable use, and access and benefit sharing of natural resources, biodiversity and ecosystems.</p>	<p>place, however, many of these are not sufficiently understood nor enforced, nor are there sufficient guidance material and awareness-raising to better interpret and apply policy and legislative instruments for Rio Convention implementation</p>	<p><i>applicable)</i></p>	<p>e.g., by-laws, have been formulated and approved to catalyze Rio Convention implementation within the framework of the NSDP</p> <ul style="list-style-type: none"> Awareness-raising activities have been carried out with at least 250 unique stakeholder participants, of which at least half of these are regional or local stakeholders 		<p>Conventions completed</p> <p>The result is that some clauses don't fit to proper implementation of Rio Conventions. It will lead to preparation of advocacy process to bring changes</p> <p>Analysis of use and applications of laws in environment sector</p> <p>The awareness is ongoing</p> <p>Awareness raising activities were conducted to share information about Rio Conventions and their objectives.</p> <p>At central level, awareness targeted stakeholders to get them involved in Technical Working Group for Rio Conventions</p> <p>At regional level, the targeted group were regional authorities (Chiefs of Regions, and regional directors of Environment, Mines, Economy and Planification, Agriculture and Livestock, Territorial Administration, Water) The NGO and Civil Society were also represented.</p> <p>Regional awareness touched 17 regions out of 22.</p> <p>Participants in regional awareness:</p> <p>M</p>
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					<p>M>35 = 90</p> <p>F</p> <p>F>35 = 31</p> <p>Total = 158</p>
<p>Extent to which capacities to implement national or local plans for integrated water resource management or to protect and restore the health, productivity and resilience of oceans and marine ecosystems have improved.</p>	<ul style="list-style-type: none"> Government agency staffs have basic management capacities to oversee the implementation of various natural resource management plans, but these are largely based on old or outdated approaches 	<p><i>(not set or not applicable)</i></p>	<ul style="list-style-type: none"> At least 90% of government technical staffs have actively engaged in the technical trainings on innovative approaches to implement Rio Convention obligations within the framework of the NSDP 	<p><i>(not set or not applicable)</i></p>	<p>Determination of the need of capacity building for the stakeholders is completed.</p> <p>The training needs are identified for defined stakeholders. Along the project implementation, there might be some new stakeholders (NGOs, Civil societies or other partners) and the need of capacity building will be updated considering their scope of work.</p> <p>Moreover, from the planning of synergy of the 03 Rio Conventions, activities imply new Capacity reinforcement for stakeholders</p> <p>Planning of capacity building for targeted stakeholders is prepared with the Technical Working Group and will be refined. Actions by the 3rd quarter of 2020 are defined but current planning is till the end of 2019:</p> <p>The main target of capacity building for this year are:</p> <ul style="list-style-type: none"> - Medias - Population (through

					<p>medias)</p> <ul style="list-style-type: none"> - Staff of Ministry of Environment - Other ministries - Regional authorities
Number of direct project beneficiaries.	<ul style="list-style-type: none"> • Beneficiaries of sustainable alternative livelihoods through improved natural resource management options are largely through project-based interventions. The baseline for this project is set at zero, to be compared with the number of unique stakeholders benefitting from the project's small grant activities (same as in indicator 2) 	<i>(not set or not applicable)</i>	<ul style="list-style-type: none"> • At least 150 stakeholders have benefitted directly from small grant activities financed under the project (same as in indicator 2) 	<i>(not set or not applicable)</i>	As per recommendation of the Steering Committee, the project will act at strategic level, enhancing capacities of stakeholders in mainstreaming Rio Conventions, it was suggested that the project will not intervene at operational level. Thus, this activity will not be materialized.
Increased number of policy interventions that specifically cite fulfillment of Rio Convention obligations	<ul style="list-style-type: none"> • Monitoring the extent to which Rio Convention obligations are being fulfilled is undertaken almost exclusively within the framework of GEF-funded enabling activity projects. While national development and sectoral plans may reference the Rio Conventions, they do not include indicators to monitor their fulfillment. 	<i>(not set or not applicable)</i>	<ul style="list-style-type: none"> • The strengthening of the Environmental Management Information System includes indicators and associated methodologies for national sectoral plans to include in their respective monitoring and evaluation plans. The NSDP will include a full set of these 	<i>(not set or not applicable)</i>	<p>Consultants for policy analysis are recruited and will be operational in mid-July. The policy analysis will focus on diagnosis of implementations of Rio Conventions in national and sectorial policies.</p> <p>The analysis will provide recommendations of needed adjustments and roadmap to mainstream Rio Conventions in national, sectorial and territorial planning</p> <p>Legal framework analysis is</p>

			indicators. At least one sectoral plan includes these indicators.		ongoing.
The progress of the objective can be described as:		On track			
Outcome 1					
A national sustainable development strategy/plan fully integrates Rio Convention obligations					
Description of Indicator	Baseline Level	Midterm target level	End of project target level	Level at 30 June 2018	Cumulative progress since project start
A national sustainable development plan that fully integrates Rio Convention obligations is developed	A national sustainable development plan that fully integrates Rio Convention obligations is developed	<i>(not set or not applicable)</i>	<ul style="list-style-type: none"> • Comprehensive policy and legislative analysis of environmental governance completed by month 7 • Updated legislative texts finalized by month 24 • Mainstreaming of the Rio Conventions in regional and sector development policies and plans is piloted by month 42 • 15% of local development plans revised to integrate environmental concerns by year 42 • Stakeholders 	<i>(not set or not applicable)</i>	<p>Sensitization of the members of technical committee for the mainstreaming of Rio Convention in National Plan. Technical working group is composed of 52 members and 26 are women.</p> <p>Strategy for reinforcement of Environment Ministry to lead the mainstreaming on the Environment for sustainable development is under preparation and discussed with the three National Focal Point of Conventions.</p>

			(including at least 40% women) are trained on how to apply planning methods that reflect the global environment		
			<ul style="list-style-type: none"> • NSDP and operational roadmap is mainstreamed, approved and adopted by all stakeholders by month 54 		
The progress of the objective can be described as:		On track			
Outcome 2					
The mobilization of financial resources is more sustainable					
Description of Indicator	Baseline Level	Midterm target level	End of project target level	Level at 30 June 2018	Cumulative progress since project start
Resource mobilization strategy is developed to provide long-term financing for the EMIS	<ul style="list-style-type: none"> • The government agencies responsible for the Rio Conventions have limited budgetary funds • Monitoring of financial resources is currently characterized as unsatisfactory and insufficient to meet the requirements of the three Rio Conventions • Inadequate long-term financing is accessible to ensure the institutional 	<i>(not set or not applicable)</i>	<ul style="list-style-type: none"> • RMS is adopted by key stakeholders and formally approved by month 54 • Resource mobilization strategy includes good practices for raising and allocating funds to achieve global environmental targets through decentralized decision-making 	<i>(not set or not applicable)</i>	<p>Recruitment of consultant to lead the component of Resources mobilization is completed. The consultant will start the assignment this July.</p> <p>Technical commission is in place involving sectors of: Finance, Environment, NGOs, OCSIF (National office coordinating the finance support to the government. The national office is linked to the prime minister office)</p>

	<p>sustainability of existing information systems</p> <ul style="list-style-type: none"> The government agencies responsible for the Rio Conventions have limited budgetary funds 	<ul style="list-style-type: none"> Monitoring and tracking system established and fully operational by month X Revenue stream of EMIS tested by month 54 At least 10% of funding requirements in the RMS have been mobilized by month 55 50 stakeholder representatives have participated in a resource mobilization workshops A set of clear operational guidelines and innovative financing tools strengthen the systemic capabilities needed to ensure the legitimacy, resilience and long-term sustainability of fund for global environmental governance Mid-term investments to ensure the stability of central and local structures 		
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			and decision-making mechanisms		
			<ul style="list-style-type: none"> • Technical support structures have sufficient financial and human resources 		
The progress of the objective can be described as:		On track			
Outcome 3					
An Environmental Management Information System is established for improved monitoring and assessment of global environmental impacts and trends at the national level					
Description of Indicator	Baseline Level	Midterm target level	End of project target level	Level at 30 June 2018	Cumulative progress since project start
Environmental Management Information System is developed	<ul style="list-style-type: none"> • There is an inadequate system for information and knowledge management and poor information sharing between or within sectors despite the existence of various committees and environmental units • Madagascar's environmental governance framework is weak in terms of financial sustainability and institutional memory • The ability of key actors to translate environmental information 	<i>(not set or not applicable)</i>	<ul style="list-style-type: none"> • Baseline assessment of current database and management information systems completed by month 6 • Environmental and sustainable development indicators finalized by month 48 • Data collection and monitoring methodologies standardized by month 24 • Best practices 	<i>(not set or not applicable)</i>	<p>Analysis of existing database system (Baseline assessment) is ongoing. The activity has started in 2018, but the consultant recruited for the task left the project. The new consultant to continue the work is recruited and has started working on the previous results.</p> <p>Development of strategy for the creation of the EMIS</p> <p>A strategy has been developed from based on the results of the first consultant. It was submitted for improvement to the technical committee for component 3 and presented to the whole Technical Working Group. The strategy will be</p>

	<p>into decision-making is weak and scattered across many organizations</p> <ul style="list-style-type: none"> • The collection and use of up-to-date environmental management information is poorly coordinated • There is limited exchange of information and communication between different administrative levels 		<p>for conducting environmental impact and strategic environmental assessments identified and demonstrated by month 51</p> <ul style="list-style-type: none"> • Integrated EMIS is under full implementation by month 53 • The EMIS will meet the objectives of the Rio Convention, including recommendations to rationalize and harmonize data and information management systems • A clearing-house mechanism within the EMIS for data collection on the three Rio conventions is established • Assessment of users' information needs for indicators 		<p>further improved and finalized by the new consultant.</p>
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The progress of the objective can be described as:

On track

Outcome 4

Institutional structures and mechanisms strengthened for mainstreaming and enforcing Rio Conventions compliance within sector and regional development

planning frameworks					
Description of Indicator	Baseline Level	Midterm target level	End of project target level	Level at 30 June 2018	Cumulative progress since project start
Rio Convention mainstreaming mechanisms are developed	<ul style="list-style-type: none"> There is little inter-ministerial coordination on the implementation of natural resource and environmental policies. Data collected is not done in a standardized manner resulting in difficulties in compiling data for a country-wide report. There is poor harmonization of legislation and ambiguity regarding the scope and responsibility for enforcement. There is considerable confusion over responsibilities and mandates Requirements of the Rio Conventions are not adequately incorporated in sectoral development planning 	<i>(not set or not applicable)</i>	<ul style="list-style-type: none"> In-depth institutional analysis of environmental governance completed by month 6 Inter-ministerial committee on MEAs strengthened by 10 and meetings held twice a year Inter-directorate coordinating technical committees established by month 10 and meet twice a year Monitoring and compliance arrangements fully operational by month 48 Rio Convention mainstreaming mechanisms are developed starting in month 25, used through learning-by-doing exercises, and fully institutionalized 	<i>(not set or not applicable)</i>	<p>Institutional analysis conducted</p> <p>Strategy for Rio Convention mainstreaming is under conception</p> <p>Reinforcement of the Ministry in charge of Environment is considered at national and sub national level</p> <p>The reinforcement will be in term of institutional reinforcement and capacity building. The mainstreaming mechanism will start with the Ministry in charge of environment. The approach is to work with the technical staff of the ministry first to share the objective and to discuss about the process aiming the appropriation. It will help them to face the other sectors</p> <p>A reinforcement of the Inter-Governmental Committee (IGC) is prepared with the commission for the Component 4:</p> <p>A strategy for the reinforcement of IGC is developed and presented to the Committee for Component 4 then shared with the rest of the members of the Working Group. The reinforcement is being realized through two areas: 1) redefinition of the IGC's assignments for the</p>

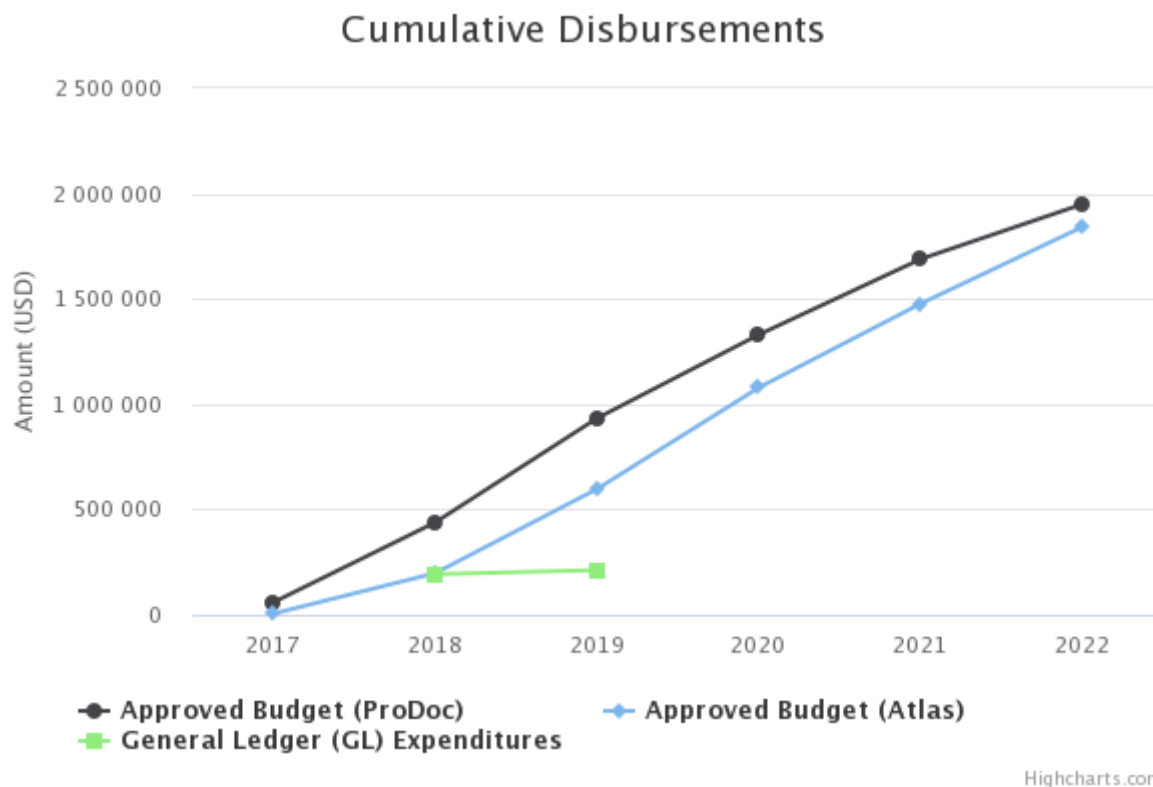
			<p>by month 48</p> <ul style="list-style-type: none"> • Environmental mandates updated and streamlined by month 24 • An evaluation of good practices, manuals and regional guidelines for environmental integration in the EMIS is prepared • Government and other stakeholders align the mandates and operational plans of major agencies and committees (at national and regional levels) • Key stakeholders report improved coordination, collaboration and delegation of responsibilities • Three, internationally recognized, successful demonstration exercises are conducted in targeted communities 		<p>mainstreaming of environmental governance and Rio Conventions for Sustainable Development, and 2) the restructuring of the Committee to improve the leadership of the ministry in charge of environment towards the change of IGC assignment.</p>
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The progress of the objective can be described as:		On track			
Outcome 5					
Public awareness and sensitization on Rio Convention mainstreaming					
Description of Indicator	Baseline Level	Midterm target level	End of project target level	Level at 30 June 2018	Cumulative progress since project start
Skillssets and raised awareness of global environmental values	<ul style="list-style-type: none"> The general public remains generally unaware or unconcerned about the contribution of the Rio Conventions to meeting and satisfying local and national socio-economic priorities Awareness of Rio Convention mainstreaming is limited, with stakeholders not fully appreciating the value of conserving the global environment. 	<i>(not set or not applicable)</i>	<ul style="list-style-type: none"> Project Launch and Results Conference held by months 5 and 56 A statistical analysis of baseline and end-of-project awareness indicates that stakeholders' knowledge and the linkage between global environmental conservation and sustainable socio-economic development has improved by at least 15% Review of training needs to operationalize Rio Conventions completed at month 9, 35, and 51 Rio Convention mainstreaming training programme, curricula, 	<i>(not set or not applicable)</i>	<p>Participation in different awareness activities: International Day for Biodiversity, Forest, Environment</p> <p>Conception of film for sensitization:</p> <p>The film is under conception, the field work is already done, and some versions are produced and commented for improvements.</p> <p>Two films are under production: The first one (long version:24mn) is for large public to sensitize about environment issues and Rio Conventions</p> <p>The second film (short version 6mn) is for decision makers to sensitize them to support actions toward environment issues and Rio Conventions</p> <p>Development of sensitization strategy is ongoing.</p> <p>To be more specific, the sensitization strategy is more about communication strategy.</p> <p>The strategy is to support with communication the activities of</p>

		<p>materials and training modules finalized by month 48</p> <ul style="list-style-type: none"> • Training courses on best practice analytical methodologies and skills for measuring global environmental impacts and trends, the final held by month 52 • Cooperative agreement among training institutions • Public awareness campaign, implementation plan, and materials • Local stakeholder constituent public dialogues and workshops • At least 8 workshops held by month 29 with at least 50 local/regional representatives. • Internet visibility of good practices for mainstreaming Rio Convention obligations 		<p>other components</p> <p>The main outline of the strategy:</p> <ul style="list-style-type: none"> - production of sensitizations tools, - use of different means of communication partnership with media, - involvement of stakeholders, - lobbying and advocacy, - participations in events, - public gatherings <p>The approach will consider:</p> <ul style="list-style-type: none"> - the education based on value - aim to synergy of stakeholders and catalyzing actions toward SDGs - target and involve stakeholders at different levels
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			<ul style="list-style-type: none"> • Training and awareness raising workshops, dialogues, and other similar events are implemented by month 52 • A public dialogue of at least 50 stakeholder representatives takes place • Reported improved regional access to best practices and best available knowledge 		
<p>The progress of the objective can be described as:</p>		<p>On track</p>			

D. Implementation Progress



Cumulative GL delivery against total approved amount (in prodoc):	10.89%
Cumulative GL delivery against expected delivery as of this year:	22.75%
Cumulative disbursement as of 30 June (note: amount to be updated in late August):	212,272

Key Financing Amounts	
PPG Amount	50,000
GEF Grant Amount	1,950,000
Co-financing	11,200,000

Key Project Dates	
PIF Approval Date	Apr 20, 2016
CEO Endorsement Date	May 18, 2017
Project Document Signature Date (project start date):	Nov 27, 2017
Date of Inception Workshop	Jan 25, 2018
Expected Date of Mid-term Review	<i>(not set or not applicable)</i>

Actual Date of Mid-term Review	<i>(not set or not applicable)</i>
Expected Date of Terminal Evaluation	Aug 27, 2022
Original Planned Closing Date	Nov 27, 2022
Revised Planned Closing Date	<i>(not set or not applicable)</i>

Dates of Project Steering Committee/Board Meetings during reporting period (30 June 2018 to 1 July 2019)
2018-11-09

E. Critical Risk Management

Current Types of Critical Risks	Critical risk management measures undertaken this reporting period
Organizational	<p>Lack of involvement of some sectors in the Inter-ministerial Committee for the MEAs: A reinforcement of the MEA is planned and the strategy was discussed with the Technical Work Group. The aim is to enhance the leadership of the ministry in charge of the Environment (MEDD) for the mainstreaming of Conventions and the MEAs at national and sub national levels. The risk is that some sector may not be interested in the Inter-Ministerial Committee as it may disadvantage them.</p> <p>The project team discuss the strategy with the staff of MEDD including the General Secretary of the ministry to be well prepared before facing the other sectors.</p>
Political	<p>The current change at the Government has an impact in the project implementation. In fact, the new team doesn't have enough information related to the project's goals and objective. A lot of changes occur since January in different ministries. People representing those ministries in the Technical Working Group changed position</p> <p>To mitigate that risk, the project involves technicians in lower level (in charge of services instead of Directions) in the governments as the main changes are mainly for Directors and higher positions. Another option was that each member of the Technical Working Group has a alternate</p>

F. Adjustments

Comments on delays in key project milestones

Project Manager: please provide comments on delays this reporting period in achieving any of the following key project milestones: inception workshop, mid-term review, terminal evaluation and/or project closure. If there are no delays please indicate not applicable.

Not applicable

Country Office: please provide comments on delays this reporting period in achieving any of the following key project milestones: inception workshop, mid-term review, terminal evaluation and/or project closure. If there are no delays please indicate not applicable.

Not applicable

UNDP-GEF Technical Adviser: please provide comments on delays this reporting period in achieving any of the following key project milestones: inception workshop, mid-term review, terminal evaluation and/or project closure. If there are no delays please indicate not applicable.

It would also be prudent for the project team to start planning for an independent mid-term review (MTR) during the next reporting period, to take stock of achievements to date and set the course for accelerated delivery during the remaining duration of the project. It is important that the MTR makes recommendations for how to improve implementation and impact during the remaining time. The project team should then take the findings and recommendations from the mid-term review on board and use it to inform and improve project outcomes and outputs during the remaining time of implementation. In case the project is eventually going to request an extension, the MTR should also back up this request, in order for a possible project extension request to get approved.

G. Ratings and Overall Assessments

Role	2019 Development Objective Progress Rating	2019 Implementation Progress Rating
Project Manager/Coordinator	Satisfactory	<i>- IP Rating provided by UNDP-GEF Technical Adviser and UNDP Country Office only -</i>
Overall Assessment	<p>In general,, the project running is on time. The indicators in DO ratings are mid and long-term indicators and their achievement are planned by the end of second year or after. Activities are conducted to lead to the objectives.</p> <p>Nonetheless, the project encountered some problems.</p> <p>There was the problem with recruitment of consultants which took long time. They needed re-advertisement due to lack of suitable candidates</p> <p>Secondly, during the change in the government post-election, interaction with the different national partners was limited in every sector. The change took time to be closed and staff was not feel fully involved as long as they were not secured yet.</p> <p>For the risks, the main risk related to the involvement Convention's National Focal Points is about to be managed. Nonetheless, the risk about involvement of different sectors in the Inter-Governmental Committee remains critical. As the all the members of government are new, and the lead of sustainable development was always insured by the Ministry in charge of planification before, the ministry in charge of environment and sustainable development doesn't have yet clear strategy to lead that issue. The project team had exchange with the General Director in charge of sustainable development and we plan to work together to reinforce the direction to complete his mission.</p> <p>Hopefully, now the project is on good track to reach its objective.</p>	
Role	2019 Development Objective Progress Rating	2019 Implementation Progress Rating
UNDP Country Office Programme Officer	Satisfactory	Satisfactory
Overall Assessment	<p>The project is on track to achieve its objectives, even if the delay occurred during Consultant's recruitment had impacted the project's implementation. Many efforts have been made to activate the process and the team is now ready.</p> <p>The technical working group is set up, committed and active. The Steering committee held a regular meeting, twice a year to conduct the annual work plan review and to validate the budget accordingly. The steering committee gives also advice and recommendation for the project team, the Consultants and the technical working group in order to ensure the achievement of project's objectives</p> <p>There is an important Involvement of different partners from different sectors in Steering Committee at strategic level and Technical Committee at operational level. The Steering Committee provides strategic outline for implementation and mainstreaming of Rio Conventions. The objective is also to reinforce synergy of actions from different sectors for sustainable development.</p>	

To get in more details,

Outcome 1, a national sustainable development strategy/plan fully integrates Rio Convention obligations: the strategy is under preparation and discussed with the three National Focal Point of the three Conventions. Technical working group is set up, dynamic and composed by 52 members in which 26 are women.

Outcome 2, The mobilization of financial resources is more sustainable: the Consultant in charge of leading the component Resources mobilization is recruited. This is an important step for the project in order to reinforce the complementarity and the synergy between the Rio project and BIOFIN project's in terms of analysis and valorization of current financial mechanism.

Outcome 3, an Environmental Management Information System (EMIS) is established for improved monitoring and assessment of global environmental impacts and trends at the national level: the analysis of existing database system (Baseline assessment) has started in 2018. Unfortunately, the consultant recruited for this task left the project. Luckily, the new recruited consultant is committed and continues the work based on the previous results.

Outcome 4, Institutional structures and mechanisms strengthened for mainstreaming and enforcing Rio Conventions compliance within sector and regional development planning frameworks: the strategy for Rio Convention mainstreaming is under conception. A strategy for the reinforcement of the Inter-Governmental Committee (IGC) is prepared at the commission level. The reinforcement is in terms of institutional reinforcement and capacity building.

The reinforcement concerns two areas:

- redefinition of the IGC's assignments for the mainstreaming of environmental governance and Rio Conventions for Sustainable Development,
- restructuration of the Committee to improve the leadership of the ministry in charge of environment towards the change of IGC assignment.

Outcome 5, Public awareness and sensitization on Rio Convention mainstreaming: the objective is to raise awareness of global environmental values.

Currently, two films are under production: one long version (24mn) for large public to sensitize about environment issues and Rio Conventions, and the second short version (6mn) for decision makers to sensitize them to support actions toward environment issues and Rio Conventions.

In addition, the development of sensitization strategy is ongoing. This is more about communication strategy to support the activities of other components.

The main outline of the strategy includes: production of sensitizations tools, use of different means of communication partnership with media, involvement of stakeholders, lobbying and advocacy, participations in events, public gatherings

The approach will consider: the education based on value, synergy of stakeholders and catalyzing actions toward SDGs, target and involve stakeholders at different levels.

	Based on the progresses of all component, the project is on good track to reach its annual objective for 2019.	
Role	2019 Development Objective Progress Rating	2019 Implementation Progress Rating
GEF Operational Focal point	Satisfactory	- IP Rating provided by UNDP-GEF Technical Adviser and UNDP Country Office only -
Overall Assessment	<p>The project remains faithful to the objectives set during the endorsement of the project.</p> <p>It is always in line with national priorities.</p> <p>The project team and the various committees set up play their role fully in ensuring the smooth running of the project</p>	
Role	2019 Development Objective Progress Rating	2019 Implementation Progress Rating
Project Implementing Partner	<i>(not set or not applicable)</i>	- IP Rating provided by UNDP-GEF Technical Adviser and UNDP Country Office only -
Overall Assessment	<i>(not set or not applicable)</i>	
Role	2019 Development Objective Progress Rating	2019 Implementation Progress Rating
Other Partners	<i>(not set or not applicable)</i>	- IP Rating provided by UNDP-GEF Technical Adviser and UNDP Country Office only -
Overall Assessment	<i>(not set or not applicable)</i>	
Role	2019 Development Objective Progress Rating	2019 Implementation Progress Rating
UNDP-GEF Technical Adviser	Moderately Satisfactory	Moderately Satisfactory
Overall Assessment	<p>Progress towards the project's Development Objective of strengthening a targeted set of national capacities to deliver and sustain global environmental outcomes within the framework of sustainable development priorities, is rated moderately satisfactory, due to implementation delays - mainly caused by slow procurement processes and a political transition in the country. The project is only into its first full year of implementation and has now, after some initial delays, completed all start-up activities, including the inception meeting/report, recruitment of staff/consultants and establishment of technical working groups and the project steering committee. However, implementation progress is well below expectations and major efforts have to be made during the next reporting</p>	

period in order to successfully deliver on time, on scope and on budget.

When it comes to outcome 1: A national sustainable development strategy/plan fully integrates Rio Convention obligations; a number of activities have already been carried out. This includes establishment and sensitization of technical committee member viz mainstreaming of Rio Convention into national plans, as well as early preparation and discussions on a new strategy for the Ministry of Environment to lead this work. Under outcome 2: The mobilization of financial resources is more sustainable; progress has been limited and is mainly related to the recruitment of a consultant to lead the development of a resource mobilization strategy.

Regarding outcome 3: An Environmental Management Information System is established for improved monitoring and assessment of global environmental impacts and trends at the national level; analysis of the existing database system is ongoing in order to establish the baseline. However, work has been delayed, since the consultant had to be changed. When it comes to outcome 4: Institutional structures and mechanisms strengthened for mainstreaming and enforcing Rio Conventions compliance within sector and regional development planning frameworks; most of the efforts have been focused on institutional analysis and considerations regarding systemic and institutional strengthening of the Ministry of Environment. Likewise, strengthening of the Inter-Governmental Committee (IGC) is also ongoing. Finally, with regards to outcome 5: Public awareness and sensitization on Rio Convention mainstreaming; the project has participated in various relevant awareness activities, and is also supporting production of two movies that will target both decision makers and the public at large on relevant Rio Convention information. A dedicated strategy on awareness and sensitization is also under development.

Implementation Progress for the project is rated as moderately satisfactory. The cumulative delivery against total approved amount is only 10,89%, which is very low at this stage of project implementation. Delivery against total approved amount is also not fully satisfactory at 22,75%, which is below expectation. During the next reporting period, implementation need to be significantly accelerated in order to meet all targets.

Since the project has identified some risks related to the involvement on Rio Convention's National Focal Points and different sectors in the Inter-Governmental Committee, adequate measures have to be made in order to mitigate this, since this involvement is critically important for project success. Project management also have to pay due attention to accelerating delivery and need to put suitable steps and comprehensive risk management in place to fully identify and mitigate the problems. In order to stay on course, it is also important for the project team to comply with the agreed log frame, work plan and M&E plan in the project document, and make sure any changes are justified and agreed by all stakeholders.

Limited progress has been made when it comes to communicating project impact and managing knowledge, but this is an area where more efforts will be dedicated during the next reporting period, including more focus on social media. It is important that all project activities, including campaigns, meetings and workshops are well documented, and kept with the project team - together

with all technical reports and assessments – as these will be crucial for later reviews and evaluations. Likewise, due attention should be paid to producing and retaining knowledge management products that can be shared with stakeholders, practitioners and donors, both in Madagascar and beyond.

The project has established some partnerships with government departments and institutions, both at national and provincial levels, as well as with CSO/NGOs, which has facilitated implementation progress. One partnership already established is with the UNDP BIOFIN project and, since there are numerous similarities between the two projects, further integration and alignment is encouraged in order to save cost, maximize outputs and avoid duplication.

One area that has to be seriously assessed and revisited during the next reporting period is the project co-financing. A large amount in pledges (USD 11.2 million) were made during project design, and it's important for the project's success and credibility that those pledges are brought to bear and validated. Another area that should be prioritized during the second half of implementation is the involvement of the private sector. Finally, the project should consider a focused gender strategy to deliver aspirations in this area, including - but not limited to - awareness raising in women's associations.

It would also be prudent for the project team to start planning for an independent mid-term review (MTR) during the next reporting period, to take stock of achievements to date and set the course for accelerated delivery during the remaining duration of the project. It is important that the MTR makes recommendations for how to improve implementation and impact during the remaining time. The project team should then take the findings and recommendations from the mid-term review on board and use it to inform and improve project outcomes and outputs during the remaining time of implementation. In case the project is eventually going to request an extension, the MTR should also back up this request, in order for a possible project extension request to get approved.

Overall this important project is now slowly starting to deliver to its potential and some milestones have been reached during the reporting period despite the low delivery rates. Hopefully, as it moves into its second full year of implementation, the project will be able to move from early assessments and discussions into delivering more tangible final strategies, plans, systems and policies that are endorsed and operationalized by the Government of Madagascar. The project, and its aim to strengthening national capacities to meet global environmental obligations with the framework of sustainable development priorities, is still highly relevant and has the potential to be very successful and make a real impact on a very important national issue in Madagascar.

H. Gender

Progress in Advancing Gender Equality and Women's Empowerment

This information is used in the UNDP-GEF Annual Performance Report, UNDP-GEF Annual Gender Report, reporting to the UNDP Gender Steering and Implementation Committee and for other internal and external communications and learning. The Project Manager and/or Project Gender Officer should complete this section with support from the UNDP Country Office.

Gender Analysis and Action Plan: 5582 Madagascar Gender dimension in the prodoc.docx
Please review the project's Gender Analysis and Action Plan. If the document is not attached or an updated Gender Analysis and/or Gender Action Plan is available please upload the document below or send to the Regional Programme Associate to upload in PIMS+. Please note that all projects approved since 1 July 2014 are required to carry out a gender analysis and all projects approved since 1 July 2018 are required to have a gender analysis and action plan.
Mainstreaming Gender.docx
Please indicate in which results areas the project is contributing to gender equality (you may select more than one results area, or select not applicable):
Contributing to closing gender gaps in access to and control over resources: No
Improving the participation and decision-making of women in natural resource governance: Yes
Targeting socio-economic benefits and services for women: No
Not applicable: No
Atlas Gender Marker Rating
GEN2: gender equality as significant objective
Please describe any experiences or linkages (direct or indirect) between project activities and gender-based violence (GBV). This information is for UNDP use only and will not be shared with GEF Secretariat.
NA
Please specify results achieved this reporting period that focus on increasing gender equality and the empowerment of women.
Please explain how the results reported addressed the different needs of men or women, changed norms, values, and power structures, and/or contributed to transforming or challenging gender inequalities and discrimination.
N/A

Please describe how work to advance gender equality and women's empowerment enhanced the project's environmental and/or resilience outcomes.

Among the planned action from the Committees, an activity is focusing women association to raise awareness about sustainable development.

This action aims to sensitize members of a women association as they are more sensitive in environment issue. They already have mission in sustainable development, the project will share with them information about the implementation of Rio Conventions. They will pass the message and sensitize their households and community.

I. Social and Environmental Standards

Social and Environmental Standards (Safeguards)

The Project Manager and/or the project's Safeguards Officer should complete this section of the PIR with support from the UNDP Country Office. The UNDP-GEF RTA should review to ensure it is complete and accurate.

1) Have any new social and/or environmental risks been identified during project implementation?
No
If any new social and/or environmental risks have been identified during project implementation please describe the new risk(s) and the response to it.
Not applicable. CCCD projects are exempt from SESP.
2) Have any existing social and/or environmental risks been escalated during the reporting period? For example, when a low risk increased to moderate, or a moderate risk increased to high.
No
If any existing social and/or environmental risks have been escalated during implementation please describe the change(s) and the response to it.
Not applicable. CCCD projects are exempt from SESP.
SESP: 5582_CCCD_Madagascar_SESP_signed.pdf
Environmental and Social Management Plan/Framework: <i>not available</i>
For reference, please find below the project's safeguards screening (Social and Environmental Screening Procedure (SESP) or the old ESSP tool); management plans (if any); and its SESP categorization above. Please note that the SESP categorization might have been corrected during a centralized review.
<i>(not set or not applicable)</i>
3) Have any required social and environmental assessments and/or management plans been prepared in the reporting period? For example, an updated Stakeholder Engagement Plan, Environmental and Social Impact Assessment (ESIA) or Indigenous Peoples Plan.
No
If yes, please upload the document(s) above. If no, please explain when the required documents will be prepared.
Not applicable. CCCD projects are exempt from SESP.
4) Has the project received complaints related to social and/or environmental impacts (actual or potential)?
No
If yes, please describe the complaint(s) or grievance(s) in detail including the status,

significance, who was involved and what action was taken.

Not applicable. CCD projects are exempt from SESP.

J. Communicating Impact

Tell us the story of the project focusing on how the project has helped to improve people's lives.

(This text will be used for UNDP corporate communications, the UNDP-GEF website, and/or other internal and external knowledge and learning efforts.)

At this stage, the project has started to set up technical working group and is in early stage of implementation. The story of the project focusing on how the project has helped to improve people's lives will be documented and shared in future PIRs.

Knowledge Management, Project Links and Social Media

Please describe knowledge activities / products as outlined in knowledge management approved at CEO Endorsement /Approval.

Please also include: project's website, project page on the UNDP website, blogs, photos stories (e.g. Exposure), Facebook, Twitter, Flickr, YouTube, as well as hyperlinks to any media coverage of the project, for example, stories written by an outside source. Please upload any supporting files, including photos, videos, stories, and other documents using the 'file library' button in the top right of the PIR.

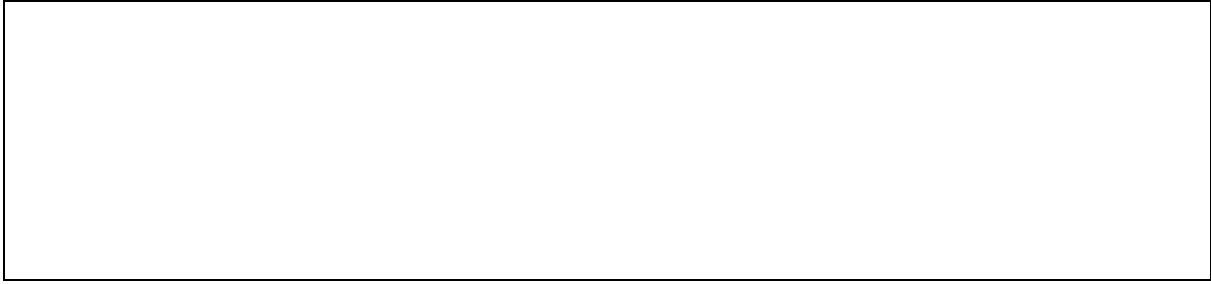
At this stage, the project has started to set up technical working group. Knowledge management tools will be developed next year. Use of social media is planned this coming semester

K. Partnerships

Partnerships & Stakeholder Engagement

Please select yes or no whether the project is working with any of the following partners. Please also provide an update on stakeholder engagement. This information is used by the GEF and UNDP for reporting and is therefore very important! All sections must be completed by the Project Manager and reviewed by the CO and RTA.

Does the project work with any Civil Society Organisations and/or NGOs?
Yes
Does the project work with any Indigenous Peoples?
No
Does the project work with the Private Sector?
Yes
Does the project work with the GEF Small Grants Programme?
No
Does the project work with UN Volunteers?
No
Did the project support South-South Cooperation and/or Triangular Cooperation efforts in the reporting year?
No
Request for MSP Approval: 5582_CCCD_Madagascar_CEO AR 12 Apr 2017.doc
Provide an update on progress, challenges and outcomes related to stakeholder engagement based on the description of the Stakeholder Engagement Plan as documented at CEO endorsement/approval (see document below). If any surveys have been conducted please upload all survey documents to the PIR file library.
<p>Currently, the Stakeholders Engagement are acquired at two levels: At strategic level with the Steering Where members are designed by an official note from each institution. A part from the Ministry in charge of Environment, the main target there are the other ministries and representative of private sectors and civil society (from platforms)</p> <p>At operational level, the stakeholders are involved in the Technical Working Group which has committees related to each component of the project. They are chosen with the technicians from MEDD. The stakeholders take part in the group in exchange, analysis, planning and validations of actions of the project.</p> <p>For other projects, the project management met Hay Tao, USAID's Project to share about each over actions. We committed to inform and get involve each party in future meeting.</p> <p>along project implementation, some new stakeholders are invited to get involved in mainstreaming Rio Conventions</p>



L. Annex - Ratings Definitions

Development Objective Progress Ratings Definitions

(HS) Highly Satisfactory: Project is on track to exceed its end-of-project targets, and is likely to achieve transformational change by project closure. The project can be presented as 'outstanding practice'.

(S) Satisfactory: Project is on track to fully achieve its end-of-project targets by project closure. The project can be presented as 'good practice'.

(MS) Moderately Satisfactory: Project is on track to achieve its end-of-project targets by project closure with minor shortcomings only.

(MU) Moderately Unsatisfactory: Project is off track and is expected to partially achieve its end-of-project targets by project closure with significant shortcomings. Project results might be fully achieved by project closure if adaptive management is undertaken immediately.

(U) Unsatisfactory: Project is off track and is not expected to achieve its end-of-project targets by project closure. Project results might be partially achieved by project closure if major adaptive management is undertaken immediately.

(HU) Highly Unsatisfactory: Project is off track and is not expected to achieve its end-of-project targets without major restructuring.

Implementation Progress Ratings Definitions

(HS) Highly Satisfactory: Implementation is exceeding expectations. Cumulative financial delivery, timing of key implementation milestones, and risk management are fully on track. The project is managed extremely efficiently and effectively. The implementation of the project can be presented as 'outstanding practice'.

(S) Satisfactory: Implementation is proceeding as planned. Cumulative financial delivery, timing of key implementation milestones, and risk management are on track. The project is managed efficiently and effectively. The implementation of the project can be presented as 'good practice'.

(MS) Moderately Satisfactory: Implementation is proceeding as planned with minor deviations. Cumulative financial delivery and management of risks are mostly on track, with minor delays. The project is managed well.

(MU) Moderately Unsatisfactory: Implementation is not proceeding as planned and faces significant implementation issues. Implementation progress could be improved if adaptive management is undertaken immediately. Cumulative financial delivery, timing of key implementation milestones, and/or management of critical risks are significantly off track. The project is not fully or well supported.

(U) Unsatisfactory: Implementation is not proceeding as planned and faces major implementation issues and restructuring may be necessary. Cumulative financial delivery, timing of key implementation milestones, and/or management of critical risks are off track with major issues and/or concerns. The project is not fully or well supported.

(HU) Highly Unsatisfactory: Implementation is seriously under performing and major restructuring is required. Cumulative financial delivery, timing of key implementation milestones (e.g. start of activities), and management of critical risks are severely off track with severe issues and/or concerns. The project is not effectively or efficiently supported.