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PROJECT QA ASSESSMENT: DESIGN AND APPRAISAL

OVERALL PROJECT

EXEMPLARY (5) ◎◎◎◎◎	HIGHLY SATISFACTORY (4) ◎◎◎◎○	SATISFACTORY (3) ◎◎◎○○	NEEDS IMPROVEMENT (2) ◎◎○○○	INADEQUATE (1) ◎○○○○
At least four criteria are rated Exemplary, and all criteria are rated High or Exemplary.	All criteria are rated Satisfactory or higher, and at least four criteria are rated High or Exemplary.	At least six criteria are rated Satisfactory or higher, and only one may be rated Needs Improvement. The Principled criterion must be rated Satisfactory or above.	At least three criteria are rated Satisfactory or higher, and only four criteria may be rated Needs Improvement.	One or more criteria are rated Inadequate, or five or more criteria are rated Needs Improvement.

DECISION

- **APPROVE** – the project is of sufficient quality to be approved in its current form**.** Any management actions must be addressed in a timely manner.
- **APPROVE WITH QUALIFICATIONS** – the project has issues that must be addressed before the Pro-Doc can be approved. Any management actions must be addressed in a timely manner.
- **DISAPPROVE** – the project has significant issues that should prevent the project from being approved as drafted.

RATING CRITERIA

For all questions, select the option that best reflects the project

STRATEGIC

1. Does the project specify how it will contribute to higher level change through linkage to the programme's Theory of Change? • 3: The project is clearly linked to the programme's theory of change. It has an explicit change pathway that explains how the project will contribute to outcome level change and why the project's strategy will likely lead to this change. This analysis is backed by credible evidence of what works effectively in this context and includes assumptions and risks. • 2: The project is clearly linked to the programme's theory of change. It has a change pathway that explains how the project will contribute to outcome-level change and why the project strategy will likely lead to this change. • 1: The Pro-Doc may describe in generic terms how the project will contribute to development results, without an explicit link to the programme's theory of change. **Explanation**: The Climate Resilience Programme (CRP) envisions strengthened and improved community resilience and institutional capacities through inclusive, effective, and evidence-based policy implementation and interventions across key sectors.Theory of Change (TOC) of the project is based on the understanding that the pathway to sustainability and resilience requires systemic changes and Pakistan's transition towards: (i) reshaping long-term vision for resilient and socially inclusive development; (ii) ability at national and provincial levels to establish and maintain strong and sustainable institutional and knowledge based networks for risk informed, people-centred and long lasting development; (iii) scaling up data-driven and gender-responsive interventions and solutions to address climate change impact, namely adaption and community resilience. Hence, the goal of the proposed TOC is to strengthen and *improve community resilience and institutional capacities through inclusive, effective, and evidence-based policy implementation and interventions across key sectors*. The overall project strategy aims to raise awareness, mobilize interventions and improve evidence-based knowledge of climate change related resilience risks and effective responses, thus empowering communities to become more resilient and providing a secure foundation for cooperative action to respond to the threats and risks posed by climate change. It is cognizant of Pakistan's development challenge along with the	3 | 2 | 1 **Evidence** Theory of Change diagram and narrative Page 12 of the CRP Pro-Doc

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immediate and underlying root causes. Climate-related concerns will be mainstreamed into decision-making at all levels, facilitating climate resilient development from the community level up to the national and international levels. *Note: Projects not contributing to a programme must have a project-specific Theory of Change. See alternative question under the lightbulb for these cases.		
2. Is the project aligned with the UNDP Strategic Plan? • **3:** The project responds to at least one of the development settings as specified in the Strategic Plan[1] and adapts at least one Signature Solution[2]. The project's RRF includes all the relevant SP output indicators. *(all must be true)* • **2:** The project responds to at least one of the development settings as specified in the Strategic Plan[4]. The project's RRF includes at least one SP output indicator, if relevant. *(Both must be true)* • **1:** The project responds to a partner's identified need, but this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF. **Explanation:** The Climate Resilience Programme (CRP) envisions strengthened and improved community resilience and institutional capacities through inclusive, effective, and evidence-based policy implementation and interventions across key sectors. The project is aligned with UNDP Strategic Plan for 2022-2025, and UNDP Country Programme Document 2022-2027. The project will promote resilience and environmental sustainability through integrated and gender-responsive approaches to development, building the resilience of communities to climate vulnerability and climate-related hazards, focusing on climate risks to water resources. Proposed activities align with international conventions and national policy frameworks, and all the implementation mechanisms are strengthened to promote, manage and conserve natural resources and will directly contribute to the efficient and sustainable use of fresh marine and terrestrial ecosystems, including the Indus Basin, for resilient communities through interventions for improved health, livelihoods, green economy, and clean energy	3 / 2 / 1 **Evidence** Section II. Strategy of the Pro-Doc	
3. Is the project linked to the programme outputs? (i.e., UNDAF Results Group Workplan/CPD, RPD or Strategic Plan IRRF for global projects/strategic interventions not part of a programme) **Explanation**: Output 1 of the CRP Implementation *of Nationally Determined Contributions mainstreamed in governance and across key sectors* contributes to (CPD/SP IRRF) Output Indicator 1.1.2 Number of countries that have policy measures in place to enable the enhancement and/or implementation of Nationally Determined Contributions under the Paris Agreement.	**Yes**	**No**
RELEVANT		
4. Does the project target groups left furthest behind? • **3:** The target groups are clearly specified, prioritising discriminated, and marginalized groups left furthest behind, identified through a rigorous process based on evidence. • **2:** The target groups are clearly specified, prioritizing groups left furthest behind. • **1:** The target groups are not clearly specified. *Note: Management Action must be taken for a score of 1. *Projects that build institutional capacity should still identify targeted groups to justify support*	3 / 2 / 1 **Evidence** N	

[1] The three development settings in UNDP's 2018-2021 Strategic Plan are: a) Eradicate poverty in all its forms and dimensions; b) Accelerate structural transformations for sustainable development; and c) Build resilience to shocks and crises

[2] The six Signature Solutions of UNDP's 2018-2021 Strategic Plan are: a) Keeping people out of poverty; b) Strengthen effective, inclusive and accountable governance; c) Enhance national prevention and recovery capacities for resilient societies; d) Promote nature-based solutions for a sustainable planet; e) Close the energy gap; and f) Strengthen gender equality and the empowerment of women and girls.

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The CRP encapsulates activities across key NDC sectors and aims to advance NDC implementation in Pakistan while ensuring inclusive, equitable and gender-informed interventions. The project activities prioritize inclusion and identify key vulnerable and minority groups that have been left behind within target populations, and aims to mainstream their participation and provide them equal access to benefits. For each activity, target groups are clearly specified with prioritization given to those discriminated and marginalized such as women and vulnerable groups including PWDs. These groups have been identified for some activities and are currently being identified for remaining activities.	Strategy and Results Framework sections of the Pro Doc
5. Have knowledge, good practices, and past lessons learned of UNDP and others informed the project design? • **3:** Knowledge and lessons learned backed by credible evidence from sources such as evaluation, corporate policies/strategies, and/or monitoring have been explicitly used, with appropriate referencing, to justify the approach used by the project. • **2:** The project design mentions knowledge and lessons learned backed by evidence/sources but have not been used to justify the approach selected. • **1:** There is little, or no mention of knowledge and lessons learned informing the project design. Any references made are anecdotal and not backed by evidence. **Explanation:** The project is designed based on lessons learned from the implementation of the projects completed by the Resilience, Environment, and Climate Change Unit. The proposed project interventions align with the UNSDF, CPD, and priorities of the GOP and are envisaged to strengthen institutions, and vulnerable communities, facilitate knowledge exchange, and result in enhanced capacities and cooperation among the key stakeholders. Specifically, the activities proposed under this project are expected to result in the informed and efficient management of climate risks. *Note: Management Action or strong management justification must be given for a score of 1	3 2 1 **Evidence** Page 12 Assumptions that guide the Theory of Change
6. Does UNDP have a clear advantage to engage in the role envisioned by the project vis-à-vis national/regional/global partners and other actors? • **3:** An analysis has been conducted on the role of other partners in the area where the project intends to work, and credible evidence supports the proposed engagement of UNDP and partners through the project, including identification of potential funding partners. It is clear how results achieved by partners will complement the project's intended results and a communication strategy is in place to communicate results and raise visibility vis-à-vis key partners. Options for south-south and triangular cooperation have been considered, as appropriate. *(all must be true)* • **2:** Some analysis has been conducted on the role of other partners in the area where the project intends to work, and relatively limited evidence supports the proposed engagement of and division of labour between UNDP and partners through the project, with unclear funding and communications strategies or plans. • **1:** No clear analysis has been conducted on the role of other partners in the area that the project intends to work. There is risk that the project overlaps and/or does not coordinate with partners' interventions in this area. Options for south-south and triangular cooperation have not been considered, despite its potential relevance. **Explanation:** The project is designed to reinforce national capacities and efforts and the existing work of development organizations and partners in the region, thus extensive networking and partnership will be developed to overcoming barriers related to insufficient knowledge and information on climate change, resilience, integrated policy planning methodologies and tools, including the integration of human development objectives/measures in national adaptation planning, capacities, and on-the-ground experience in climate risks prevention and management. *Note: Management Action or strong management justification must be given for a score of 1	3 2 1 **Evidence** Section II. Strategy and Section III. Results and Partnerships of the Pro-Doc
PRINCIPLED	
7. Does the project apply a human rights-based approach?	3 2 1

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• **3:** The project is guided by human rights and incorporates the principles of accountability, meaningful participation, and non-discrimination in the project's strategy. The project upholds the relevant international and national laws and standards. Any potential adverse impacts on enjoyment of human rights were rigorously identified and assessed as relevant, with appropriate mitigation and management measures incorporated into project design and budget. *(all must be true)* • **2:** The project is guided by human rights by prioritizing accountability, meaningful participation and non-discrimination. Potential adverse impacts on enjoyment of human rights were identified and assessed as relevant, and appropriate mitigation and management measures incorporated into the project design and budget. *(both must be true)* • **1:** No evidence that the project is guided by human rights. Limited or no evidence that potential adverse impacts on enjoyment of human rights were considered. **Explanation:** The project has the rights-based approach in its center. It will greatly contribute towards equity and inclusiveness by directly tackling environmental sustainability and climate resilience. The project will also confer positive impacts on human development through reduced risks of natural calamities as a result of climate change. Throughout its implementation, the project will follow the principles of the human-rights-based approach and will ensure that none of its interventions violates any of the universal human rights and demonstrates respect and tolerance for diversity. Inclusive participation is the core value of the Project. Through its approach, implementation methodology, and tools, the Project will support wide participation and inclusion of the most vulnerable groups in value creation. *Note: Management action or strong management justification must be given for a score of 1	**Evidence** RRF or Multiyear Workplan in the CRP document **Also see** SESP Document
8. Does the project use gender analysis in the project design? • **3:** A participatory gender analysis has been conducted and results from this gender analysis inform the development challenge, strategy and expected results sections of the Pro-Doc. Outputs and indicators of the results framework include explicit references to gender equality, and specific indicators measure and monitor results to ensure women are fully benefitting from the project. *(all must be true)* • **2:** A basic gender analysis has been carried out and results from this analysis are scattered (i.e., fragmented and not consistent) across the development challenge and strategy sections of the Pro-Doc. The results framework may include some gender sensitive outputs and/or activities but gender inequalities are not consistently integrated across each output. *(all must be true)* • **1:** The project design may or may not mention information and/or data on the differential impact of the project's development situation on gender relations, women and men, but the gender inequalities have not been clearly identified and reflected in the Pro-Doc. **Explanation:** The project will make a positive contribution to mainstreaming gender into climate and human development policies and local climate adaptation action. The project will embed nationally appropriate gender consideration in all its activities using gender as a cross cutting theme. The project will therefore more efficiently safeguard local communities and their assets from climate change impacts with involvement of women as well as other vulnerable groups (marginalized, elderly, disabled). Lessons and tools for gender mainstreaming in national and local climate adaptation planning will be utilized by the project. Gender disaggregated indicators will be proposed for the national policy instruments/plans and project reporting. The participation of women and vulnerable groups will be encouraged throughout the project cycle to support their empowerment. Additional approaches to be utilized by this project to secure an efficient gender mainstreaming into the climate policy development, as reflected in Pakistan's Climate Gender Action Plan *Note: Management Action or strong management justification must be given for a score of 1	3 2 1 **Evidence** Section II. Strategy and Section III. Results and Partnerships of the Pro-Doc Also see **SESP Document**
	3 2

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9. Did the project support the resilience and sustainability of societies and/or ecosystems? • **3:** Credible evidence that the project addresses sustainability and resilience dimensions of development challenges, which are integrated in the project strategy and design. The project reflects the interconnections between the social, economic and environmental dimensions of sustainable development. Relevant shocks, hazards and adverse social and environmental impacts have been identified and rigorously assessed with appropriate management and mitigation measures incorporated into project design and budget. *(all must be true)*. • **2:** The project design integrates sustainability and resilience dimensions of development challenges. Relevant shocks, hazards and adverse social and environmental impacts have been identified and assessed, and relevant management and mitigation measures incorporated into project design and budget. *(both must be true)* • **1:** Sustainability and resilience dimensions and impacts were not adequately considered. *Note: Management action or strong management justification must be given for a score of 1 **Explanation:** The project supports resilience and sustainability of societies, people and/or ecosystems and the environment. The CRP encapsulates a diverse array of interventions focused on NDC implementation and action across key NDC sectors, aligned with UNDP's Strategic Vision and the UNSDCF Outcome 3/CPD Outcome 3: Climate Change, Resilience and Environment. The project envisions sustainable action that is cognizant of the interconnections between the social, economic and environmental dimensions of sustainable development. Additionally, potential risks and associates risk mitigation measures have been mapped. A comprehensive strategy and results framework has been developed to ensure effective activities and impacts that remain sustainable.	1 **Evidence** Section II. Strategy, Sustainability section Section V. Results Framework
10. Has the Social and Environmental Screening Procedure (SESP) been conducted to identify potential social and environmental impacts and risks? The SESP is not required for projects in which UNDP is Administrative Agent only and/or projects comprised solely of reports, coordination of events, trainings, workshops, meetings, conferences and/or communication materials and information dissemination. [if yes, upload the completed checklist. If SESP is not required, provide the reason for the exemption in the evidence section.] **Explanation:** The SES Report has been attached as Annex II.	Yes / No Please see Annex II
MANAGEMENT & MONITORING	
11. Does the project have a strong results framework? • **3:** The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators that measure the key expected development changes, each with credible data sources and populated baselines and targets, including gender sensitive, target group focused, sex-disaggregated indicators where appropriate. *(all must be true)* • **2:** The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators, but baselines, targets and data sources may not yet be fully specified. Some use of target group focused, sex-disaggregated indicators, as appropriate. *(all must be true)* • **1:** The project's selection of outputs and activities are not at an appropriate level; outputs are not accompanied by SMART, results-oriented indicators that measure the expected change and have not been populated with baselines and targets; data sources are not specified, and/or no gender sensitive, sex-disaggregation of indicators. *(if any is true)* *Note: Management Action or strong management justification must be given for a score of 1 **Explanation:** The Climate Resilience Programme (CRP) envisions strengthened and improved community resilience and institutional capacities through inclusive, effective, and evidence-based policy implementation and interventions across key sectors. The project's results framework section corresponds to this vision and appropriately defines outputs and activities. Results oriented indicators along with other key information such as baseline and yearly	3 / 2 1 **Evidence** Section V. Results Framework of the Pro Doc

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targets are specified for each activity, including gender-sensitive, target group focused, sex-disaggregated indicators where possible.	
12. Is the project's governance mechanism clearly defined in the Pro-Doc, including composition of the project board? • **3:** The project's governance mechanism is fully defined. Individuals have been specified for each position in the governance mechanism (especially all members of the project board.) Project Board members have agreed on their roles and responsibilities as specified in the terms of reference. The ToR of the project board has been attached to the Pro-Doc. *(all must be true)*. • **2:** The project's governance mechanism is defined; specific institutions are noted as holding key governance roles, but individuals may not have been specified yet. The Pro-Doc lists the most important responsibilities of the project board, project director/manager and quality assurance roles. *(all must be true)* • **1:** The project's governance mechanism is loosely defined in the Pro-Doc, only mentioning key roles that will need to be filled at a later date. No information on the responsibilities of key positions in the governance mechanism is provided. *Note: Management Action or strong management justification must be given for a score of 1 **Explanation:** The project's governance mechanism is clearly defined with management arrangements and other relevant information. Pro Doc demonstrated through text and a diagram the arrangement proposed. Tasks are distributed amongst project officials to ensure effective and focused action and appropriate management and delivery of the CRP.	3 2 1 **Evidence** Section VIII. Governance and Management Arrangements of the Pro Doc
13. Have the project risks been identified with clear plans stated to manage and mitigate each risk? • **3:** Project risks related to the achievement of results are fully described in the project risk log, based on comprehensive analysis drawing on the programme's theory of change, Social and Environmental Standards and screening, situation analysis, capacity assessments and other analysis such as funding potential and reputational risk. Risks have been identified through a consultative process with key internal and external stakeholders. Clear and complete plan in place to manage and mitigate each risk, reflected in project budgeting and monitoring plans. *(both must be true)* • **2:** Project risks related to the achievement of results are identified in the initial project risk log based on a minimum level of analysis and consultation, with mitigation measures identified for each risk. • **1:** Some risks may be identified in the initial project risk log, but no evidence of consultation or analysis and no clear risk mitigation measures identified. This option is also selected if risks are not clearly identified and/or no initial risk log is included with the Pro-Doc. *Note: Management Action must be taken for a score of 1 **Explanation:** The project's Pro Doc and Annexes lay out potential risks and management procedures. Project risks have been identified in association with Outputs and activities, based on the Theory of Change and Assumptions that have guided the formulation of the project. A specific focus is given to risk treatment and management to ensure risk mitigation in collaboration with stakeholders and local communities. Project risks are fully categorized and described in both the Pro Doc and Annexes along with relevant treatment measures	3 2 1 **Evidence** Please see Annex III. and Section X. Risk Management of the Pro Doc
EFFICIENT	
14. Have specific measures for ensuring cost-efficient use of resources been explicitly mentioned as part of the project design? This can include, for example: i) using the theory of change analysis to explore different options of achieving the maximum results with the resources available; ii) using a portfolio management approach to improve cost effectiveness through synergies with other interventions; iii) through joint operations (e.g., monitoring or procurement) with other partners; iv) sharing resources or coordinating delivery with other	Yes (3) / No (1)

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projects, v) using innovative approaches and technologies to reduce the cost of service delivery or other types of interventions. *(Note: Evidence of at least one measure must be provided to answer yes for this question)* **Explanation:** The project ensures cost-efficient use of resources as noted in the Strategy and Theory of Change (TOC) Section in the Pro Doc.		
15. Is the budget justified and supported with valid estimates? • **3:** The project's budget is at the activity level with funding sources and is specified for the duration of the project period in a multi-year budget. Realistic resource mobilisation plans are in place to fill unfunded components. Costs are supported with valid estimates using benchmarks from similar projects or activities. Cost implications from inflation and foreign exchange exposure have been estimated and incorporated in the budget. Adequate costs for monitoring, evaluation, communications and security have been incorporated. • **2:** The project's budget is at the activity level with funding sources, when possible, and is specified for the duration of the project in a multi-year budget, but no funding plan is in place. Costs are supported with valid estimates based on prevailing rates. • **1:** The project's budget is not specified at the activity level, and/or may not be captured in a multi-year budget. **Explanation:** The budget is justified and supported with valid estimates. Activities are defined along with funding sources and yearly estimated amounts and targets. Mobilization plans are under development to mobilize funds through external sources for unfunded components such as the projects outlined under Output 2.	3 / 2 / 1 **Evidence** Section VII. Multi-Year Workplan	
16. Is the Country Office/Regional Hub/Global Project fully recovering the costs involved with project implementation? • **3:** The budget fully covers all project costs that are attributable to the project, including programme management and development effectiveness services related to strategic country programme planning, quality assurance, pipeline development, policy advocacy services, finance, procurement, human resources, administration, issuance of contracts, security, travel, assets, general services, information and communications based on full costing in accordance with prevailing UNDP policies (i.e., UPL, LPL.) • **2:** The budget covers significant project costs that are attributable to the project based on prevailing UNDP policies (i.e., UPL, LPL) as relevant. • **1:** The budget does not adequately cover project costs that are attributable to the project, and UNDP is cross subsidizing the project. *Note: Management Action must be given for a score of 1. The budget must be revised to fully reflect the costs of implementation before the project commences. **Explanation:** The Country Office aims to recover the cost involved in project implementation. There are plans in place to utilize regional expertise to advance project activities and aims.	3 / 2 / 1 **Evidence**	
EFFECTIVE		
17. Have targeted groups been engaged in the design of the project? • 3: Credible evidence that all targeted groups, prioritising discriminated and marginalized populations that will be involved in or affected by the project, have been actively engaged in the design of the project. The project has an explicit strategy to identify, engage and ensure the meaningful participation of target groups as stakeholders throughout the project, including through monitoring and decision-making (e.g., representation on the project board, inclusion in samples for evaluations, etc.) • 2: Some evidence that key targeted groups have been consulted in the design of the project. • 1: No evidence of engagement with targeted groups during project design.	3 / 2 / 1 **Evidence** Section V. Results Framework	

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Explanation: The project envisions equitable and inclusive interventions and ensures that all targeted groups and local stakeholders have been involved in the design of the project. Each activity is designed in collaboration with local stakeholders and aims to provide a grounded and contextualized intervention, tailored to the specific socio-economic contexts. Targeted groups, especially marginalized and vulnerable populations will be involved in or affected by the projects and have been engaged in its design. The Results Framework identifies relevant data pertaining to data sources from monitoring and evaluation procedures and people affected, among other key information.	
17. Does the project plan for adaptation and course correction if regular monitoring activities, evaluation, and lesson learned demonstrate there are better approaches to achieve the intended results and/or circumstances change during implementation? **Explanation:** The project possesses as M&E plan (Section VI of the Pro Doc) and aims to undertake adaptation and course correction measures if there is demonstrated evidence for a better approach forward.	Yes (3) / No (1)
18. The gender marker for all project outputs are scored at GEN2 or GEN3, indicating that gender has been fully mainstreamed into all project outputs at a minimum. *Note: Management Action or strong management justification must be given for a score of "no" **Explanation:** Gender markers for relevant project outputs are scored at GEN2 or GEN3 to ensure inclusive efforts.	Yes (3) / No (1) **Evidence** Section V. Results Framework of the pro Doc
SUSTAINABILITY & NATIONAL OWNERSHIP	
20. Have national/regional/global partners led, or proactively engaged in, the design of the project? • **3:** National partners (or regional/global partners for regional and global projects) have full ownership of the project and led the process of the development of the project jointly with UNDP. • **2:** The project has been developed by UNDP in close consultation with national/regional/global partners. • **1:** The project has been developed by UNDP with limited or no engagement with national partners. **Explanation:** The project has been designed and formulated in close consultation with both national/provincial and local partners and stakeholders. It is grounded into the local socio-economic contexts and experiences and cognizant of Pakistan's development challenges and climate hurdles. Through collaboration with national, provincial and local partners, this project ensures full ownership of proposed interventions and full commitment by all partners to ensure smooth and timely delivery of activities, paving the way towards sustainable development and climate resilience promised under the CRP.	3 / 2 / 1 **Evidence** Section I Sustainability and Scaling Up of the Pro Doc
21. Are key institutions and systems identified, and is there a strategy for strengthening specific/ comprehensive capacities based on capacity assessments conducted? • **3:** The project has a strategy for strengthening specific capacities of national institutions and/or actors based on a completed capacity assessment. This strategy includes an approach to regularly monitor national capacities using clear indicators and rigorous methods of data collection and adjust the strategy to strengthen national capacities accordingly. • **2:** A capacity assessment has been completed. There are plans to develop a strategy to strengthen specific capacities of national institutions and/or actors based on the results of the capacity assessment. • **1:** Capacity assessments have not been carried out. **Explanation:** Please see page Section C-Partnerships of the Pro Doc that identifies key partners. To gauge capacities a capacity assessment has been completed which provides the data on existing challenges and opportunities of stakeholder capacities. Based on this data, a plan to strengthen c is under development.	3 / 2 / 1 **Evidence** NA (Kept as NA as per guidance in the document)

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22. Is there is a clear strategy embedded in the project specifying how the project will use national systems (i.e., procurement, monitoring, evaluations, etc.,) to the extent possible? NA (Kept as NA as per guidance in the document)	Yes (3)	No (1)
23. Is there a clear transition arrangement/ phase-out plan developed with key stakeholders in order to sustain or scale up results (including resource mobilization and communications strategy)? **Explanation:** The project has been designed in close collaboration with national, provincial and local stakeholders from its inception until its conclusion. Phase-out plan/transition arrangement has also been developed accordingly, ensuring that through the proposed activities under the CRP, local communities and stakeholders are provided the skills and resources needed to empower and mobilize them towards sustainable practices and climate resilience. Project activities cater to interventions such as skill development and trainings which ensure sustainability of the project impacts. See Page 30 Section I- Sustainability and Scaling Up which mentions that resources will be by engaging multiple partners and the project shall be operationalized in various thematic areas that will ensure sustainability and integration of interventions with close coordination with other ongoing and upcoming initiatives	Yes (3)	No (1)