Monthly Project Progress Report
April 2026

Table of Contents

1. Project Report Summary Sheet

2. Review of achievements and implementation
   2.1 Achievements for the Reporting Period
   2.2 Assessment of Project Performance

3. Plans for Next Month

4. Financial Information

5. Annexes
   5.1 Photos (Google Drive Link).
   5.2 Updated "Project Completion Percentage Cal." Document.

1. Project Report - Summary Sheet

Project title	Rehabilitation of Damaged Bakeries in Syria		
Country & Location	Syrian Arab Republic		
Project dates	Agreement signature's date	19/05/2025	
	Project Duration	14 months	
	Start date	Original	Actual
		1/06/2025	1/06/2025
	End date	Original	Actual
		1/08/2026	1/08/2026
Implementing partners details			
Type	☐ United Nations ☐ International non-governmental organization ☐ Local non-governmental organization ☐ Others		
Partner Name	United Nations Development Programme		
Focal Point	Rawhi Afaghani		
Telephone	+963989300262		
E-mail	rawhi.afaghani@undp.org		
Budget Summary (in USD)			
Project Budget (Actual)	$4,950,000		
Total Received	$2,475,000		
Percentage of total received	50%		
Actual Expenditures	$315,761.28		
Progress Summary			
Percentage of completion (Implementation)	30.05%		
Actual Percentage of completion (Financial)	11.22%		
Type of report			
a Progress report #9	Period covered: until the end of April 2026		

A- Executive Summary:

This project aims to enhance food security by rehabilitating 31 government-run bakeries. This includes civil work for 28 bakeries, as well as the installation of 12 new production lines, and the maintenance of 26 existing production lines. The project aims to increase production capacity, improve bread quality, and ensure stable, long-term access to this critical staple food.

Executive Summary: Key achievements during this reporting period

UNDP is currently undertaking procurement for production lines works in all the bakeries, except in Rural Damascus where procurement was finalized, the civil works have been completed, production line and replacement components have been delivered to the two designated sites.

Project Progress (April):

Rehabilitation works:

- Rural Damascus Governorate (Az-Zabdani and Deir Atyeh Bakeries - Pilot Project): The pilot phase reached a major milestone with the completion of civil rehabilitation works. The Az-Zabdani bakery was finalized on November 25th, following the completion of the Deir Atyeh bakery on November 6th.
  Other Governorates: During the reporting period, sites were handed over to the selected contractors, and works commenced in eleven bakeries in Lattakia, Daraa, Aleppo, and As-Sweida governorates.
  In Lattakia: Heffah, Raml Shamali, Al-Muzayraa, and Al-Karama bakeries.
  In Daraa: Jasim, Mzerib, Tafas, and Tsil bakeries.
  In Aleppo: Qadi Askar bakery.
  In As-Suwayda: Salkhad and Shahba bakeries.
  While works were ongoing in three additional bakeries that were handed over in March in Deir Ezzor and Aleppo, namely Atareb bakery in Aleppo, Al-Jaz/Al-Karamah Bakery, and the Deir-ez-Zor Second Automated Bakery.
  For Homs bakeries, the procurement process was relaunched, and the technical evaluation reached 80% completion.
  In Hama, the procurement process was relaunched, and the technical evaluation of the offers was completed.

Maintenance of production lines:

- Rural Damascus Governorate (Deir Atyeh Bakery - Pilot Project):

  This activity has been completed, and the site was officially handed over to the General Directorate of Bakeries on 22 January.

- Other Governorates: During the reporting period, the procurement process was relaunched while taking into consideration the mitigation measures shared by the UNDP Regional Advisory Committee (RACP), such as considering manufacturers as the only eligible bidders.
  To ensure widening the pool of eligible bidders, UNDP invited all interested bidders (manufacturers) to a pre-bidding meeting, and ensured to respond to all their concerns, while adopting more flexible measures to encourage a higher number of bidders to participate in the tender in line with UNDP procurement policies and procedures.
  Moreover, site visits for the bakery locations were conducted twice to allow all bidders to visit the sites in case they missed the first visit.
  It is worth noting that one of the mitigation measures adopted by UNDP was the application of a payment retention approach, allowing bidders to apply for a higher number of bakeries without concerns related to large amounts of funds being frozen in banks prior to implementation.
  In addition, UNDP applied the option of providing a down payment to the awarded bidder, subject to the submission of a bank guarantee.

Installation of modern production lines:

- Rural Damascus Governorate (Az-Zabdani Bakery - Pilot Project): This activity was completed in December.
- Other Governorates: The status of this activity remains as detailed in the 'Maintenance of Production Lines' section under "Other Governorates", focusing on relaunching the tender process.

Moving, maintaining and installing two mobile bakeries:

Based on the update shared under the "Maintenance of Production Lines" section under "Other Governorates", UNDP included the maintenance of the two mobile production lines in the relaunched process mentioned earlier, while the civil works were launched under a separate tender during the reporting period .

Capacity Building for Bakery Staff:

During April, no training activities were conducted.

B- Review of achievements and implementation as of (April 2026):

B1- Cumulative Works Achievement for the reporting period:

#	Activities	Target	Achievement
1	Rehabilitation works	28	2
2	Maintenance of production lines	26	1
3	Installation of modern production lines	12	1
4	Moving, maintaining and Installing Two Mobile Bakeries	2	0
5	Capacity Building for Bakery Staff	350	24

B2- Assessment of Project Performance:

During the reporting period, a nine-month no-cost extension request was shared with KSRelief to address operational, unforeseen technical complexities and external factors. These adjustments are currently being integrated into the project plan, and an updated timeline reflecting all relevant changes was shared in April, along with the no-cost extension request.

Rehabilitation works:

- For Rural Damascus: All works associated with this activity have been completed as reported.
- For Other Governorates (Aleppo, Daraa, As Suwayda, Homs, Deir Ezzor, Lattakia and Hama) Bakeries: All the works are aligned with the latest shared timeline.

Maintenance of production lines:

- For the governorates (Aleppo, Daraa, As Suwayda, Homs, Deir Ezzor, Lattakia and Hama):
  All the implementation works are aligned with the latest shared timeline.

Installation of modern production lines:

- For Rural Damascus: All works associated with this activity have been completed as reported.

- For the governorates (Aleppo, Daraa, As Suwayda, Homs, Deir Ezzor, Lattakia and Hama):

  The timeline for these installations mirrors the status of the maintenance activities mentioned above.

Moving, maintaining and Installing Two Mobile Bakeries:

The tendering process is taking place as scheduled in the shared timeline.

2. Plans for Next Month

Rehabilitation works:

- For (Aleppo, Daraa, As-Suwayda,Deir Ezzor and Lattakia) bakeries governorate:

  Lattakia: The sites were handed over in April for the four bakeries (Al Karama, Al Muzayraa, Heffah, and Raml Shamali bakeries), and works will be ongoing as planned in May.

  Daraa: Works were launched on 8 April and will continue to be in progress for the four bakeries (Jasim, Mzerib, Tafas, and Tsil bakeries) during May.

  Aleppo: Qadi Askar Bakery was handed over to the contractor on 1 April, and works on Al Atareb and Qadi Askar bakeries will be in progress.

  As-Suwayda:

  ▪ Salkhad and Shahba bakeries: Works started on 28 April and will proceed as planned in the upcoming May.

  ▪ As-Suwayda First Bakery: In May, discussions will be held with the contractor to agree on the possibility of initiating external works without affecting the bread production process.

  Deir ez Zor:

  ▪ Al Jaz/Al Karamah Bakery and Deir ez Zor Second Automated Bakery: The sites were handed over to the contractor on 17 March 2026, and works will proceed as planned.

  ▪ Al Mayadin and Al Jaz bakeries: In May, discussions will be held with the contractor to agree on the possibility of initiating external works without affecting the bread production process.

For Homs and Hama bakeries: The procurement process will be finalized, and contract signing will take place in July.

Maintenance of production lines:

For (Aleppo, Deir Ezzor As-Suwayda, Hama, Homs, Lattakia, Daraa) governorates: The announcement of the case is expected to progress in the May and first half of June, with the aim of finalizing all contract signatures by September and October.

Installation of modern production lines:

For (Aleppo, Deir Ezzor, As-Suwayda, Hama, Homs, Lattakia, Daraa) governorates: In alignment with the maintenance planning, the procurement process for the new installations will progress in coming month.

Mobile Bakeries:

UNDP will continue procurement process with local manufacturers for mechanical works (production lines maintenance), while another tender will be ongoing for the civil works.

A- Financial Information

Financial Statement:

Activity	For the reporting period		Life of project				
	Budget	Expenditure	Total expenditure to date	Any difference? If yes, why?	% of expenditure to date	Progress on track? (If no, why?)	Comments
Rehabilitation works	2,176,890	0	123,413		5.67%		
Maintenance of production lines	762,820	48,100	48,100		6%		
Installation of modern production lines	1,563,839	0	123,591		7.91%		
Moving, maintaining and Installing Two Mobile Bakeries	66,090	0	0		0%		
Support cost	56,529	0	0		0%		

Indirect administrative fees for the implementing partner	323,831.79	3,367	20,657.28		6.38%		
KS Relief Fund	**4,950,000**	**51,467**	**315,761.28**	**6.38%**			

B- Annexes

a. Google Drive link containing photos for each project activity: https://drive.google.com/drive/folders/1MUFMc71qDceqrDBZnje-R1WftD5lAzvT?usp=drive_link

b. Project Completion Percentage Calculation.

Notes:

- **Weight (%)** is derived from each activity's estimated cost divided by the total project budget (4,569,639 USD).
- **Weighted % Complete** = (Weight × % Complete) / 100, giving the overall project completion of **11.22%** as of April.

ID	Activity (Arabic)	Estimated Approved Budget $	Actual Approved Contract Value $	Weight (%)	Completed (%)	Progress Bar	Status	Weighted (%)
Bakery Rehabilitations (29) – average completion time per bakery (3 months) - Parallel implementation methodoligy								
1	إعادة تأهيل مخبز الوحدة	$ 51,501	$ 60,000	1.3	0%		Not Started	0.0
2	إعادة تأهيل مخبز قاضي عسكر	$ 174,293	$ 194,993	4.3	19%		Not Started	0.8
3	إعادة تأهيل مخبز الأتارب	$ 58,152	$ 73,000	1.6	30%		In Progress	0.5
4	إعادة تأهيل مخبز السويداء الأول	$ 48,815	$ 83,709	1.8	0%		Not Started	0.0
5	إعادة تأهيل مخبز صلخد	$ 50,590	$ 96,573	2.1	1%		Not Started	0.0
6	إعادة تأهيل مخبز الشهبا	$ 60,555	$ 123,474	2.7	1%		Not Started	0.0
7	إعادة تأهيل مخبز جاسم	$ 99,357	$ 142,210	3.1	1%		Not Started	0.0
8	إعادة تأهيل مخبز مزيريب	$ 23,503	$ 26,118	0.6	13%		Not Started	0.1
9	إعادة تأهيل مخبز طفس	$ 147,412	$ 179,792	3.9	4%		Not Started	0.2
10	إعادة تأهيل مخبز تسيل	$ 53,926	$ 84,250	1.8	5%		Not Started	0.1
11	إعادة تأهيل مخبز الميادين	$ 51,485	$ 48,565	1.1	0%		Not Started	0.0
12	إعادة تأهيل مخبز الكرامة (دير الزور)	$ 81,287	$ 62,609	1.4	16%		In Progress	0.2
13	إعادة تأهيل مخبز دير الزور الاوتوماتيكي الثاني	$ 48,117	$ 31,968	0.7	22%		In Progress	0.2
14	إعادة تأهيل مخبز صبيخان	$ 49,479	$ 37,555	0.8	0%		Not Started	0.0
15	إعادة تأهيل مخبز السلمية	$ 21,323	$ 36,586	0.8	0%		Not Started	0.0
~~16 *~~	~~إعادة تأهيل مخبز آذار~~	~~$ 28,959~~	~~0~~	0.0	~~0%~~		Canceled	0.0
17	إعادة تأهيل مخبز الحميري	$ 50,855	$ 89,230	2.0	0%		Not Started	0.0
~~18 *~~	~~إعادة تأهيل مخبز قلعة المضيق~~	~~$ 52,246~~	~~0~~	~~0~~	~~0%~~		Canceled	0.0
19	إعادة تأهيل مخبز القريتين	$ 52,431	$ 56,154	1.2	0%		Not Started	0.0
20	إعادة تأهيل مخبز ضاحية الوليد	$ 78,336	$ 79,149	1.7	0%		Not Started	0.0
21	إعادة تأهيل مخبز الشماس	$ 20,055	$ 21,457	0.5	0%		Not Started	0.0
22	إعادة تأهيل مخبز الوعر	$ 86,002	$ 85,822	1.9	0%		Not Started	0.0
23	~~إعادة تأهيل مخبز حمص الآلي~~	$ 96,771	$ 92,721	2.0	0%		Not Started	0.0
24	إعادة تأهيل مخبز ابن الوليد	$ 98,229	$ 90,124	2.0	0%		Not Started	0.0
25	إعادة تأهيل مخبز الكرامة (اللاذقية)	$ 84,257	$ 89,569	2.0	16%		Not Started	0.3
26	إعادة تأهيل مخبز المزيرعة	$ 72,345	$ 95,859	2.1	15%		Not Started	0.3

27	إعادة تأهيل مخبز الحفة	$ 116,374	$ 147,600	3.2	25%		Not Started	0.8
28	إعادة تأهيل مخبز الرمل الشمالي	$ 194,232	$ 149,695	3.3	37%		Not Started	1.2
29	إعادة تأهيل مخبز الزبداني	$ 70,258	$ 67,540	1.5	100%		Completed	1.5
30	إعادة تأهيل مخبز دير عطية	$ 55,744	$ 55,873	1.2	100%		Completed	1.2
Subtotal – Bakeries		**$ 2,176,890**	**$ 2,402,196**	**52.57**				**7.4**
Notes:	***Bakeries canceled by DGOB and this has been reported to KsRelief and approved.**							
New Line Supply - average completion time per production line (1 months) - Parallel implementation methodoligy								
31	خط إنتاج مخبز الوحدة	**$ 124,080**	**$ 124,080**	2.7	0%		Not Started	0.0
32	خط إنتاج مخبز الإتارب	**$ 124,080**	**$ 124,080**	2.7	0%		Not Started	0.0
33	خط إنتاج مخبز قاضي عسكر	**$ 124,080**	**$ 124,080**	2.7	0%		Not Started	0.0
34	خط إنتاج مخبز عرى	**$ 123,326**	**$ 123,326**	2.7	0%		Not Started	0.0
35	خط إنتاج مخبز طفس	**$ 123,503**	**$ 123,503**	2.7	0%		Not Started	0.0
36	خط إنتاج مخبز الجاز /الكرامة	**$ 124,741**	**$ 124,741**	2.7	0%		Not Started	0.0
37	خط إنتاج مخبز دير الزور الآلي الثاني	**$ 104,345**	**$ 104,345**	2.3	0%		Not Started	0.0
38	خط إنتاج مخبز الحميري	**$ 124,080**	**$ 124,080**	2.7	0%		Not Started	0.0
~~39~~	~~خط إنتاج مخبز قلعة المضيق~~	~~$ 124,080~~	~~0~~	~~0~~	0%		Not Started	0.0
40	~~خط إنتاج حمص الآلي~~	**$ 109,715**	**$ 109,715**	2.4	0%		Not Started	0.0
41	خط إنتاج ابن الوليد	**$ 109,715**	**$ 109,715**	2.4	0%		Not Started	0.0
42	خط إنتاج المزيرعة	**$ 123,503**	**$ 123,503**	2.7	0%		Not Started	0.0
43	خط إنتاج مخبز الزبداني	**$ 124,591**	**$ 125,770**	2.8	100%		Completed	2.8
Subtotal – New Lines		**$ 1,563,839**	**$ 1,440,938**	**31.5**				**2.8**
Line Repairs - average replacement maintenance per production line (1 months) - Parallel implementation methodoligy								
44	إصلاح خط إنتاج في مخبز الوحدة	**$ 21,880**	**$ 21,880**	0.48	0.00%		Not Started	0.0
45	إصلاح خط إنتاج في مخبز قاضي عسكر	**$ 31,386**	**$ 31,386**	0.69	0.00%		Not Started	0.0
46	إصلاح خط إنتاج في مخبز السويداء الأول	**$ 51,766**	**$ 51,766**	1.13	0.00%		Not Started	0.0
47	إصلاح خط إنتاج في مخبز صلخد	**$ 51,766**	**$ 51,766**	1.13	0.00%		Not Started	0.0

48	إصلاح خط إنتاج في مخبز الشهبا	$ 51,766	$ 51,766	1.13	0.00%		Not Started	0.0
49	إصلاح خط إنتاج في مخبز جاسم	$ 31,336	$ 31,336	0.69	0.00%		Not Started	0.0
50	إصلاح خط إنتاج في مخبز مزيريب	$ 11,078	$ 11,078	0.24	0.00%		Not Started	0.0
51	إصلاح خط إنتاج في مخبز تسيل	$ 32,412	$ 32,412	0.71	0.00%		Not Started	0.0
52	إصلاح خط إنتاج في مخبز الميادين	$ 61,224	$ 61,224	1.34	0.00%		Not Started	0.0
53	إصلاح خط إنتاج في مخبز صبيخان	$ 68,209	$ 68,209	1.49	0.00%		Not Started	0.0
54	إصلاح خط إنتاج في مخبز السلمية	$ 103,192	$ 103,192	2.26	0.00%		Not Started	0.0
55	~~إصلاح خط إنتاج في مخبز إدلب~~	~~$ 72,641~~	~~$ 72,641~~	1.59	0.00%		Not Started	0.0
56	إصلاح خط إنتاج في مخبز القريتين	$ 5,208	$ 5,208	0.11	0.00%		Not Started	0.0
57	إصلاح خط إنتاج في مخبز ضاحية الوليد	$ 12,132	$ 12,132	0.27	0.00%		Not Started	0.0
58	إصلاح خط إنتاج في مخبز الشماس	$ 9,055	$ 9,055	0.20	0.00%		Not Started	0.0
59	إصلاح خط إنتاج في مخبز الوعر	$ 10,978	$ 10,978	0.24	0.00%		Not Started	0.0
60	~~إصلاح خط إنتاج في مخبز حمص الآلي~~	$ 7,501	$ 7,501	0.16	0.00%		Not Started	0.0
61	إصلاح خط إنتاج في مخبز ابن الوليد	$ 7,501	$ 7,501	0.16	0.00%		Not Started	0.0
62	إصلاح خط إنتاج في مخبز الحفة	$ 36,890	$ 36,890	0.81	0.00%		Not Started	0.0
63	إصلاح خط إنتاج في مخبز الرمل الشمالي	$ 36,799	$ 36,799	0.81	0.00%		Not Started	0.0
64	إصلاح خط إنتاج في مخبز دير عطية	$ 48,100	$ 48,100	1.05	100.00 %		Completed	1.05
Subtotal – Repairs		**$ 762,820**	$ 762,820	**16.69**				**1.05**
Mobile Bakeries								
63	نقل وتجهيز وتركيب مخبزين متنقلين	$ 66,090	$ 66,090	1.4	0%		Not Started	0
Subtotal – Mobile				**1.4**				**0**
Overall Project		$ 4,569,639						11.22

🔍 Key Insights

- **Overall Progress**: **6.69%** complete as of March.
- **Completed**: Two bakeries (الزبداني and دير عطية) are fully rehabilitated.

IMPLEMENTING PARTNER	RERESENTATIVE	SIGNATURE AND STAMP	DATE
United Nations Development Programme (UNDP)	Majd Al Ahmad	Signed by: Majd Al Ahmad 56EE22573F95495...	10/05/2026