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QUARTER PROGRESS REPORT

QUARTER 1| YEAR 2025

A. BASIC INFORMATION

Project ID / Output ID	**'01003525 /** Click or tap here to enter text.	**Reporting Date**:	**10 April 2025**
Full Title:	**Enhancing national and sub-national capacity for resilient infrastructure in the Maldives**		
Start Date:	12.09.2024	**Completion Date** (and approved extension, if any)**:**	12.09.2026
Total Project Fund (and fund revisions, if any)**:**	$499,990	**Annual Project Fund:** **AWP Budget (**Click or tap here to enter text.**)** ("and fund revisions, if an")	$459,705.44
Implementing Partner:	**UNDP**		
Donor/s:	Australia, EU, India and UK via CDRI IRIS		
Responsible Parties:	**MMA, MOCI**		
Project Description	**The Maldives is currently in the process of decentralization while also expanding its infrastructure investments in an effort to provide essential public services to all inhabited islands. Services such as housing, water and sanitation, roads, harbours and airports. At present there are limitations in the capacity and skills of subnational governments to identify, undertake planning and implementation of resilient infrastructure development. Resilience gaps of Infrastructure gaps are of serious significance, particularly for local infrastructure systems in 187 inhabited islands of the country. Given the small and low-lying geographic nature of the islands, all critical infrastructure is near the coast. Infrastructure is constantly exposed to coastal hazards such as sea swells, storm surges and associated coastal flooding. The inadequate capacity for infrastructure governance is profound among island councils. Interviews narrate that funding is never enough and leadership and government personnel lack capacity for project planning, technical design evaluation and procurement procedures, inspection and quality assurance. Systemically factoring disaster and climate risks into infrastructure planning and management is also quite limited. Inadequate risk awareness more so understanding and application to infrastructure planning and management including the associated land use planning is a very common comment from almost all stakeholders. Prevailing perception of risk is based on historical events, and this pose a barrier to understanding and accepting the differences that a climate changed world and Maldives. Weak infrastructure governance can result in poor maintenance of infrastructure and disruptions to the provision of essential services for individuals, households, communities, and businesses. In broader terms, weak infrastructure governance can prevent well thought-out investment planning, which can slow economic growth, and reduce competitiveness, economic opportunities and improvements in human capital. This can also contribute to rapid obsolescence of infrastructure as well as higher maintenance and repair costs. The direct financial cost of disrupted infrastructure services on businesses and households can be very high for Maldives. It is not standard practice for public infrastructure in Maldives to be insured. It is therefore in dire need of protection using insurance models and fundamental steps are required. The loss and damage to public assets and infrastructure arising from increasing frequency and intensity of hydrometeorological events and the projected sea level rise are of immediate concern to communities with long coastlines and narrow and low-lying land. This could pose risks on 44% of settlement footprints on all islands which are within 100 meters of the shoreline, and more than 70% of all critical infrastructures (such as airports, ports, telecom towers) that are within 100 meters of coastline. Maldives' strategy for financing the reconstruction and rehabilitation of public assets has typically depended on its fiscal budget which has not been effective. The prevailing risk financing model of risk retention (reliance on budget reserves, reallocation, contingent cred it lines) is a blunt instrument and insurance models would be required to transfer risk in the face of climate change.**		

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Target Group	Local Councils

B. INDICATIVE/EMERGING RESULTS OF THE PROJECT and LESSONS LEARNED

B.1 CPD Outcome alignment	Outcome 2
B.2 CPD Output indicator alignment *[Choose between 1-3 applicable indicators]*	Output 2.2 Government institutions at national/subnational levels have enhanced capacities to integrate DRM and climate adaptation and mitigation into development planning
• *Provide quarterly updates (quantitative or qualitative) for each CPD output indicator selected (e.g. No. and name of LGUs for indicator 1.1.1).* • *Describe key CPD output level results that were achieved as planned. Explain why output-level results were not achieved as planned* • *Reflect on external factors that constrained performance* *[1000 characters max. per CPD output]*	
B.3 SP Output Alignment	*Select other applicable SP output indicators outside the CPD from the drop-down list. See [link] for full list of indicators.* OUTCOME 3 Resilience built to respond to systemic uncertainty and risk; 3.1.1 Number of risk-informed development strategies and plans in place at: national and sub-national levels; 3.1.2 Number of countries with early warning and preparedness measures in place to manage impact of conflicts, disasters, pandemics and other shocks

B.4 Project document outcome indicators

Document Outcome Indicator	Baseline		Project Target		Actual Progress in reporting period (numeric or narrative)	Comments/ Remarks
	Year	Quantity/ Points /Rating	Overall target for project period Click or tap here to enter text.	2024 target Click or tap here to enter text.		

B.5 Project document output indicators

Output 1: 1 Improved Capacity at subnational level for disaster resilient infrastructure planning and execution

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Activity Results	Indicator	Baseline	Overall target for project period	2024 Target	Actual Progress in reporting period (numeric) or (narrative)	Comments/ Remarks
1.1 Delivery of training sessions for local government authorities on resilient infrastructure	1.1 Local councils have the knowledge and tools to undertake risk informed local development planning decisions	0	30	0	TOR is formulated, as the project's first tranche is dedicated for the output 2 results, this activity will take place in Q2.	
1.2 Development of digital training courses	Availability of digital training module on disaster resilient infrastructure	0	1	0	0	
1.3 Institutionalizing online courses	No. of councils who undertake instutionalized digital trainings on disaster resilient infrastructure	0	30	0	0	

Output : 2 Introduction of disaster/crisis risk insurance

Activity Results	Indicator	Baseline	Overall target for project period	2024 Target	Actual Progress in reporting period (numeric) or (narrative)	Comments/ Remarks
2.1 Assessing insurance protection gap and developing a comprehensive risk assessment	Comprehensive research on risk insurance is developed and available for risk informed national and subnational policy making and investment decisions	0	1	0	TOR formulated in Q1 and to be tendered in Q2.	

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2.2 Conduct feasibility study to determine viable options to develop a catastrophe risk insurance pool	Existence of catastrophe risk insurance pool	0	1	0	-	

B.6 Lessons learned and ways forward

Guidance: *Mention the key lessons learned from project implementation, and how these lessons will guide us in the future. Please mention any "best" practices which UNDP should be aware of. Please be specific. [2,000 characters max.]*

The fire that destroyed MCI's office building posed an unexpected challenge, temporarily displacing key project counterparts and impacting their capacity to engage in planned activities. This highlighted the importance of flexibility in project implementation and the need for strong contingency planning. The CO's swift response in maintaining engagement with MCI has reinforced the value of proactive communication and adaptive management in navigating unforeseen disruptions.
In parallel, the CO undertook several key preparatory actions to strengthen project implementation. The budget was refined based on discussions with the nodal agency, ensuring alignment with project priorities and anticipated needs. The risk register was enhanced to incorporate identified risks and corresponding mitigation strategies. A monitoring plan was developed to establish a structured approach for tracking progress and evaluating results. Additionally, a stakeholder engagement strategy was formulated to outline mechanisms for effective collaboration with key partners. To support information dissemination and project visibility, a KM & Comms Plan was drafted, detailing approaches for structured communication and outreach.

While no direct implementation activities commenced during the reporting quarter, these preparatory steps have laid a solid foundation for smooth execution in the upcoming phases. The progress made in this quarter will facilitate a well-coordinated and efficient rollout of project activities as the initiative moves forward.
We see strong parallels between this workstream and our completed work on coral reef insurance. We will be leveraging a lot of the background on index based insurance in the forthcoming work on NATCAT insurance.

C. TECHNICAL ACCOMPLISHMENTS

- *Evidence-based reporting – include relevant reports/publications and/or photo-documentation (description, date, location) as an annex.*
- *Quarterly financial performance is reported in the FACE Form. Please ensure consistency of technical accomplishments with the submitted Quarter FACE form and the AWP.*
- *Interim annual financial performance data is reported in the APR.*

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D. PARTNERSHIPS

Name of Partner	Type	Description of partnership and how it has contributed to project results or sustainability
Ministry of Construction and Infrastructure	Government	Responsible Agency

E. INFORMATION, COMMUNICATION, EDUCATION, AND KNOWLEDGE MANAGEMENT

IEC/Knowledge Product Produced	Type	Date Published/Produced	Target audience	**Link** (if available)
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

Was the project cited/quoted/featured in media reports/articles? *If yes, please provide link to article/video.*	Click or tap here to enter text.

F. ACTIONS TAKEN REGARDING AUDIT AND/OR SPOT CHECK FINDINGS

Describe actions taken to address the findings from the audit/spot check as applicable.

Audit/Spot Check Recommendation/s	Action Taken	Responsible Person	Implementation Date
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

G. RISK LOG UPDATE

- *Assess identified risks and record new risks that may affect project implementation.*
- *Include risks identified in the Project's Social and Environmental Screening, if any.*
- *Is there an update to any risks in this quarter?*

☒ **Yes** ☐ **No**

Cause	Event	Impact	Date Identified	Type	Status	Countermeasures/Management Response *(What actions have been taken/will be taken to counter this risk)*
Fire destroyed MCI office building, displacing staff and	Fire incident at MCI Office	CO is maintaining close coordination with MCI to assess the	30 April 2025	Operational	Ongoing – full assessment will be obtained during the bilateral discussion scheduled for Q1 2025.	None

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affecting their capacity to engage in project activities. The incident also resulted in the loss of equipment and legacy data, including burnt hard copies of files and damage to servers, further hampering operational continuity.		extent of disruption and potential timeline adjustments. Regular check-ins will ensure project planning aligns with MCI's recovery efforts. Contingency measures will be explored to mitigate long-term delays.				

H. MONITORING & EVALUATION

Is the project's M&E Plan being adequately implemented? Are progress data against indicators in the project's RRF being reported regularly using credible data sources and collected according to the frequency stated in the M&E Plan?	A monitoring plan was developed to establish a structured approach for tracking progress and evaluating results. Additionally, a stakeholder engagement strategy was formulated to outline mechanisms for effective collaboration with key partners. To support information dissemination and project visibility, a KM & Comms Plan was drafted,

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	detailing approaches for structured communication and outreach

I. MAINSTREAMING GENDER EQUALITY

Incorporation of gender perspectives in various outputs and activities by giving emphasis on gender-sensitive concerns especially in leadership roles, decision-making processes, capacity-building and protection of women, including the children and elderly

UNDP Gender Marker [link]	GEN2

J. Qualitative description

Output level results reporting

1) Output 1

During Q4 2024, preliminary discussions were held with the nodal agency (MCI) to define the scope of activities under Output 1. These discussions focused on clarifying project expectations, aligning priorities, and identifying key implementation pathways. As part of this engagement, an inception workshop was conducted to introduce the project objectives, expected outputs, and milestones under Output 1. The workshop provided a platform for meaningful dialogue among stakeholders, ensuring clarity on roles, responsibilities, and the overall direction of the project.In parallel, the CO undertook several key preparatory actions to strengthen project implementation. The budget was refined based on discussions with the nodal agency, ensuring alignment with project priorities and anticipated needs. The risk register was enhanced to incorporate identified risks and corresponding mitigation strategies. A monitoring plan was developed to establish a structured approach for tracking progress and evaluating results. Additionally, a stakeholder engagement strategy was formulated to outline mechanisms for effective collaboration with key partners. To support information dissemination and project visibility, a KM & Comms Plan was drafted, detailing approaches for structured communication and outreach.While no direct implementation activities commenced during the reporting quarter, these preparatory steps have laid a solid foundation for smooth execution in the upcoming phases. The progress made in this quarter will facilitate a well-coordinated and efficient rollout of project activities as the initiative moves forward.

2) Output 2

Q1 – 2025: TOR has been finalized and is ready to advertise. Internal review from UNDP teams ongoing. The Inception Report and workplan for the project has been updated to reflect the combined TOR. The inception report for the CDRI project has been updated based on learnings on our partnership with central bank on insurance. The current needs of the industry have been assessed, particularly concerning recent learnings about nature-based insurance and risk based capital.

3) ….

Click or tap here to enter text.

In Governance Mechanisms

Guidance: participation in project board, including representation of PCW, TWGs, experts' group and other governance mechanisms set up by the project, e.g. national multi-sectoral committees)

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Direct Implementation Modality
In Capacity Building and Policy, Planning and Programming Click or tap here to enter text.
Women's Empowerment Key Results *Guidance: Describe results achieved by the project in promoting gender equality and women's empowerment. Please highlight gender results achieved which have brought about changes in men's and women's lives, gender relations, gender roles and division of labor, status of inequality and exclusion of specific groups, etc.. Please provide* *quantitative data wherever possible. Include qualitative case studies and success stories to illustrate the most significant changes brought about by your project's contributions.* Click or tap here to enter text.

K. Leaving No One Behind (LNOB) and Inclusivity

How the project results complement UNDP LNOB and inclusivity agenda?

L. Disaggregation of data of Beneficiaries/Participants of Activities conducted under the Project

Project Activities (E.g. Activity 1.1 xxxx)	**Number of beneficiaries/participants**	**Gender disaggregation**	**Remarks (if any)**
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

M. Budget and Expenditure

1. Output wise Budget and Expenditure (in Reporting Period) in USD

Output	**Annual Budget**	**Total Expenditure**	**Budget Utilization%**
Output 1	254,126.78	0	0
Output 2	150,000	0	0

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Output 3	55,578.66	0	0
Total	**459,705.44**	**0**	**0**

2. Donor wise Budget and Expenditure (in Reporting Period)

Source of Fund	Funding period (Start – End Date)	Total Project Budget	Expenditure up to quarter	Total Budget utilization %	Budget Balance
UNDP					
Donor 1 …	459,705.44	0	0	0	459,705.44
Donor 2 ….					
Total					459,705.44

Prepared by: Hamna Shareef Signature: DocuSigned by: CEC1DCB0C32C482... Date: 13-Jul-2025

Project Manager/Coordinator

Noted by: Yasmeen Rasheed Signature: DocuSigned by: 13C79E4346494F0... Date: 13-Jul-2025

ARR/Team Leader/ Implementing Partner

Noted by: Pek Chuan Gan Signature: DocuSigned by: 55616723B5A44FF... Date: 13-Jul-2025

M&E focal point/ DRR

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ANNEX

N. Financial report

O. RISK LOG UPDATE

#	Issue Log	Risk Category	Likelihood	Impact	Proposed Mitigation Measure	Proposed Risk Response
1.	(list/cluster)	(choose from list)	(1-5)	(1-5, comment)	(list)	(terminate, transfer, mitigate, tolerate)
2.						

P. Reference: Types of Risks[1]

Environmental	Financial	Organizational	Political	Operational	Regulatory	Strategic	Other
Natural Disasters: storms, flooding, earthquakes	EXTERNAL economic factors: interest rates, exchange rate fluctuation, inflation	Institutional Arrangements	Corruption	Complex Design (size: larger/multi-country project; technical complexity; innovativeness, multiple funding sources)	New unexpected regulations, policies	Partnerships failing to deliver	Other risks that do not fit in any of the other categories
Pollution incidents	INTERNAL:	Institutional/ Execution Capacity	Government Commitment	Project Management	Critical policies or legislation fails to pass or progress in the legislative process	Strategic Vision, Planning and Communication	Might refer to socioeconomic factors such as: population pressures; encroachment – illegal invasions; poaching/illegal hunting or fishing

[1] UNDP Programme and Operations Policies and Procedures (POPP)

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Social and Cultural	Co-financing difficulties	Implementation arrangements	Political Will	Human Error/Incompetence		Leadership and Management	
Security/Safety	Use of financing mechanisms	Country Office Capacity (specific elements limiting CO capacity)	Political Instability	Infrastructure Failure		Programme Alignment	
Economic	Funding (Financial Resources)	Governance	Change in Government	Safety being compromised		Competition	
	Reserve Adequacy	Culture, Code of Conduct and Ethics	Armed Conflict and Instability	Poor monitoring and evaluation		Stakeholder Relations	
	Currency	Accountability and Compensation	Adverse Public opinion/media intervention	Delivery		Reputation	
	Receivables	Succession Planning and Talent Management		Programme Management		UN Coordination	
	Accounting/Financial Reporting	Human resources Processes and Procedures		Process Efficiency		UN Reform	
	Budget Allocation and Management			Internal Controls			
	Cash Management/Reconciliation			Internal and External Fraud			
	Pricing/Cost Recovery			Compliance and Legal			
				Procurement			
				Technology			
				Physical Assets			