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2026 Annual Work Plan (AWP) Review Checklist

Project ID: 01005387 **Title: Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming**

	Format and General Issues:	Yes	No	N/A	Comments
1	Submitted AWP is prepared in Standard Prescribed Format including AWP cover page	Yes			
2	Quantum codes correctly mentioned (Project ID, and Project title, Donor, Account, Fund etc.)	Yes			
3	Annual/Mid year Review Meeting conducted	Yes			
4	Annual Procurement, HR, M&E, Gender and communications plans are prepared and attached with AWP	Yes			
5	Resources are available to support the AWP	Yes			
6	Signature of the Project Manager/NPD available in the AWP	Yes			
7	AWP is endorsed/agreed by the Project Board/Steering Committee		No		The project board meeting not yet held
	Results Related Issues:				
1	The AWP reflects overall priorities of the year	Yes			
2	The activities are clearly defined (indicate what exactly will be done, to the point with expected timelines by quarter)	Yes			
3	UNSDCF alignment done properly	Yes			
4	SP alignment done properly	Yes			
5	CPD alignment done properly	Yes			
6	M&E cost properly budgeted and incorporated (at least 1%)	Yes			
7	3 to 5 annual key results properly identified for 2025	Yes			
8	The project is in full compliance with Transparency Dashboard	Yes			
9	The project is in full compliance with Project Risk Dashboard				
	Resources Related Issues:				
1	Total proposed budget for the AWP does not exceed approved total project budget	Yes			
2	The AWP budget is within the scope of the funds availability/commitment (available Cash + Commitment)	Yes			
3	Appropriate provisions are available according to the AWP Commisioning memo (Common cost, GMS, DPC, Communication, M&E etc.)	Yes			
4	Provision for LOA, LVG and other incorporated in the AWP	Yes			
5	Updated list of Equipment assets with the project/Programme showing UNDP assets	Yes			
6	The summary page reflects the resources	Yes			

Remarks/Comments (including justification for returning to Programme cluster):

Submitted by the Project: Signed by: Muhammad Salahuddin Khan D0F24B37575E494...	Date: 19-Jan-2026
Cleared by Programme Cluster: Signed by: 5A035873C1AF481... Date: 19-Jan-2026	Cleared by PMSU: Signed by: 442F375008E44EA... Date: 19-Jan-2026
Signed by DRR/RR: DocuSigned by: C498F59C1358451...	Date: 19-Jan-2026

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Clearance Certification

Project Document (AWP) or Project/Budget

SHORT TITLE: **Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming**

PROJECT NUMBER: **01005387**

(I) SUBMITTING PROGRAMME/PROJECT MANAGER:

1. Reasons and justification for this revision are clearly indicated on the cover page. ☒
2. All relevant parties are in agreement with the revision: ☒
   - as is indicated in the justification, or
   - as per signature(s) obtained on the cover page, or
   - as per written agreement as has been referenced in relevant signature block.
3. An analysis of the budget increase/decrease (in case more than $10,000) has been made and is attached. ☒
4. The cover page and budget are according to standard format. ☒

Programme Associate:	**Programme Cluster Head:**
I have checked, and hereby certify, the following above.	I have reviewed and hereby recommend approval of this AWP 2026
Signed by: 897AB53543F34A3...	Signed by: 5A035873C1AF481...
Signature: Date: 19-Jan-2026	Signature: Date: 19-Jan-2026

(II) PROGRAMME MANAGEMENT AND SUPPORT UNIT:

Programme Associate:	**Head of PMSU:**
☒ I have verified the attached submission and confirm that this AWP-2026 in accordance with existing rules. ☐ Justification for return	Cleared for approval
DocuSigned by: EE4EA53CFB674A1...	Signed by: 442F375008E44EA...
Signature: Date: 20-Jan-2026	Signature: Date: 19-Jan-2026

DocuSigned by: C498F59C1358451...

19-Jan-2026

Approved by: Deputy Resident Representative

Note: Please return Approved Budget Revision to Partnerships who retains original and forwards copy to Programme Manager concerned for his/her file and submission to national and, if applicable, UN agencies.

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United Nations Development Programme

Country: Bangladesh

Cox's Bazar Sub-Office

Initiation Plan (January 2026-June 2027)

Project Title:	**Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming**
Expected UNSDCF/CP Outcome(s):	Outcome 3: By 2026, ecosystems are healthier, and all people, in particular the most vulnerable and marginalized in both rural and urban settings, benefit from and contribute to, in a gender-responsive manner, a cleaner and more resilient environment, an enriched natural resource base, low carbon development, and are more prosperous and resilient to climate change, shocks and disasters. Outcome 4: By 2026, more people, especially the most vulnerable, benefit from more equitable, non-discriminatory, gender-responsive, participatory, accountable governance and justice, in a peaceful and tolerant society governed by the rule of law.
Expected CPD Output(s):	Output 2.1: More people in Bangladesh, especially the most vulnerable and marginalized, have increased capacities, knowledge, and skills to adopt sustainable consumption behaviours and lead in climate action. Output 2.2: Institutions have strengthened capacities to develop manage and deliver policies, strategies, and actions to improve ecosystem health and manage dynamic risks, such as climate change, disasters, pandemics, and humanitarian crises. Output 2.3: Government actors, the private sector and civil society demonstrate enhanced commitment and capacities to provide efficient oversight functions for environmental policies and legal frameworks, identifying financing solutions and prioritizing green investment. Output 3.1: The Government and other duty bearers, along with all rights holders, are better able to uphold standards, practices and norms that promote social cohesion, human rights, non-discrimination and empowerment of women and other vulnerable groups. Output 3.2: Public institutions and other quasi-formal institutions and normative and policy frameworks have enhanced capacities and frameworks to ensure accountable and gender responsive governance according to the rule of law. Output 3.3 Civil society organizations (CSOs), especially district CSO networks, oversight bodies and the private sector, are better able to participate meaningfully in decision-making and

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	to promote, protect and respect human rights and to fight against discrimination.
Initiation Plan Start/End Dates:	1 January 2026 to 30 June 2027
Implementing Partner:	United Nations Development Programme, Bangladesh

Brief Description

This Initiation Plan establishes the analytical, strategic, and operational groundwork for the next phase of UNDP's development engagement in Cox's Bazar. It responds to the district's evolving context, where drastically declining humanitarian assistance, persistent socio-economic vulnerabilities, environmental degradation, and heightened climate risks require a transition toward long-term, development-anchored sustainable solutions. The plan will enable the potential preparation of a comprehensive programme grounded in evidence generated by Cox's Bazar Analysis and Reporting Unit's (CARU) real-time analytics, disaster risk assessments, livelihoods and market studies, environmental diagnostics, and social-cohesion research.

The IP will facilitate stakeholder consultations, technical analyses, and design of scalable interventions across resilience, livelihoods, skills, waste management, digital inclusion, and governance, complementing UNDP's national level programming. It will integrate conflict-sensitivity, gender equality, climate considerations, and social cohesion into the programme architecture. The expected output is a complete programme document with a results framework, risk and financing strategies, partnership modalities, and implementation arrangements. This IP will provide a solid foundation for mobilizing resources and scaling interventions that support both host communities and Forcibly Displaced Myanmar Nationals (FDMN) in a balanced and sustainable manner. This will position UNDP to lead a development-driven, government-aligned approach to strengthening resilience, inclusive economic opportunities, environmental sustainability, and social stability in Cox's Bazar.

Programme Period: 1 January 2026 to 30 June 2027

Quantum Project Number: **01005387**

Gender Marker:GEN 2

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Total resources required	3,040,895.00
Total allocated resources:	3,040,895.00
1. Regular (UNDP-TRAC1):	160,000.00
2. Other (Funded):	
MoFA-Norway:	598,500.00
Japan:	780,285.00
ADB:	1,400,000.00
FCDO:	40,844.00
DFAT:	61,266.00

Unfunded budget:

In-kind Contributions: 0

Agreed by UNDP:

DocuSigned by:
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Sonali Dayaratne

Officer-in-Charge, and Deputy Resident Representative

United Nations Development Programme (UNDP) Bangladesh

Date: 31-Dec-2025

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Quantum Project ID: 01005387	**Annual Work Plan (AWP) for 2026**
Project/Programme Title:	**Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming**
UNSDCF Outcome:	**Outcome 3:** By 2026, ecosystems are healthier, and all people, in particular the most vulnerable and marginalized in both rural and urban settings, benefit from and contribute to, in a gender-responsive manner, a cleaner and more resilient environment, an enriched natural resource base, low carbon development, and are more prosperous and resilient to climate change, shocks and disasters.
	Outcome 4: By 2026, more people, especially the most vulnerable, benefit from more equitable, non-discriminatory, gender-responsive, participatory, accountable governance and justice, in a peaceful and tolerant society governed by the rule of law.
Applicable Output(s) from the UNDP Strategic Plan:	1.1 Economic opportunities expanded for people and enterprises to access decent jobs, trade, and productive assets, including human capital, human mobility, and sustainable energy. 3.1 Development gains preserved and reliance on humanitarian assistance decreased for crisis-affected populations, including displaced populations and displacement-affected communities, enabling a return to normalcy and development progress. 4.2 Financing for climate and nature-based solutions expanded to promote prosperity while protecting the planet.
CPD Outcome:	**CPD Outcome 1**: By 2026, more people in Bangladesh, particularly the most vulnerable and marginalized from all gender and social groups and those from lagging districts benefit from sustainable livelihood and decent work opportunities resulting from responsible, inclusive, sustainable, green, and equitable economic development. **CPD Outcome 2**: By 2026, ecosystems are healthier, and all people, in particular the most vulnerable and marginalized in both rural and urban settings, benefit from and contribute to, in a gender responsive manner, a cleaner environment, an enriched natural resource base, low-carbon development, and are more resilient to climate change, shocks and disasters.**CPD Outcome 3**: By 2026, more people, especially the most vulnerable, benefit from more equitable, nondiscriminatory, gender-responsive, participatory and accountable governance and justice, in a peaceful and tolerant society governed by the rule of law
CPD Output(s):	**Output 2.1:** More people in Bangladesh, especially the most vulnerable and marginalized, have increased capacities, knowledge, and skills to adopt sustainable consumption behaviours and lead in climate action. **Output 2.2:** Institutions have strengthened capacities to develop manage and deliver policies, strategies, and actions to improve ecosystem health and manage dynamic risks, such as climate change, disasters, pandemics, and humanitarian crises. **Output 2.3:** Government actors, the private sector and civil society demonstrate enhanced commitment and capacities to provide efficient oversight functions for environmental policies and legal frameworks, identifying financing solutions and prioritizing green investment. **Output 3.1:** The Government and other duty bearers, along with all rights holders, are better able to uphold standards, practices and norms that promote social cohesion, human rights, non-discrimination and empowerment of women and other vulnerable groups. **Output 3.2:** Public institutions and other quasi-formal institutions and normative and policy frameworks have enhanced capacities and frameworks to ensure accountable and gender responsive governance according to the rule of law. **Output 3.3** Civil society organizations (CSOs), especially district CSO networks, oversight bodies and the private sector, are better able to participate meaningfully in decision-making and to promote, protect and respect human rights and to fight against discrimination.

EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget			
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026
Output 1: Enhanced capacities of communities, institutions, and local partners to strengthen resilience to disaster and climate risks and to advance sustainable solid waste management and circular-economy practices, thereby contributing to improved public health, environmental sustainability, and collaborative local governance.											
Activity 1.1: Landslide Risk Management in CXB (Norwegian MoFA funded)	**Activity Result: Resilience of the Rohingya refugees and host-communities in Cox's Bazaar district to landslide hazard is enhanced**										
	Activity/Action/ Sub Activities:										
	1.1.1 Installation of rain gauges in camps and host-communities in CXB	X	X	X		001981-UNDP (NGI)	30000	010503	72100	Contractual Services	153,895.00
	1.1.2 Repairing and maintenance of community-led nature-based solutions	X	X	X		DRC (012400)	30000	010503	72100	Contractual Services	85,000.00
Baseline: 53,575	1.1.3 - Landslide Early Warning Desimination, Capacity Building of DMCs, Volunteers, Humanitarian Agencies and Government officials on Localized Weather Forecasting, Interpretation and Desimination.	X	X	X		CSO/NGO/BMD/GSB	30000	010503	72100	Contractual Services	30,000.00
		X	X	X		001981-UNDP	30000	010503	75700	Training/ Workshop/ Learning	55,000.00
Indicator 1.1: Number of government, humanitarian and community actors applying risk-informed and conflict-	1.1.4 Workshop/Training/ joint filed vsiit Cost (Location and /or Catering) for landsldie preparedness and response, Eearly Action Protocall/ Simulation exersice/drill/Day observation	X	X	X		001981-UNDP	30000	010503	75700	Training/ Workshop/ Learning	30,000.00

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget			
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026
sensitive disaster risk management (DRM) approaches to plan, implement or adapt preparedness and response actions, supported by complementary analysis and early-warning information produced by CARU.	National Consultant- DRM/Videography/Process documentation/Content development	X	X	X		001981-UNDP	30000	010503	71300	Individual Consultant	6,000.00
	National Consultant for project evaluation/impact assessment/project development	X	X	X		001981-UNDP	30000	010503	71300	Individual Consultant	15,000.00
	Communication, documentatio, printing and publication	X	X	X		001981-UNDP	30000	010503	74200	Printing and publication	6,000.00
	Staff and Manahement Cost										
2026 Target / Deliverables: 145,600	DRR Analyst	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	27,000.00
	Reporting Associate-MEAL (6 Months)	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	15,000.00
Related CPD Outcome: 02	Project Associate-Engineer (UNV)	X	X	X		001981-UNDP	30000	010503	71400	UN Volunteers	15,000.00
	Project Associate-Capacity Building	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	16,000.00
	Admin Associate	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	15,000.00
	ICT Helpdesk	X	X	X		001981-UNDP	30000	010503	71500	UN Volunteers	10,000.00
	Driver	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	8,000.00
	Equipment and Funrture	X	X	X		001981-UNDP	30000	010503	72200	Equipment and Furniture	7,000.00
	Office supplies	X	X	X		001981-UNDP	30000	010503	72500	Supplies	7,000.00
	Operational cost	X	X	X		001981-UNDP	30000	010503	73100	Common service premises	15,000.00
	Travel	X	X	X		001981-UNDP	30000	010503	71600	Travel	11,900.00
	DPC	**X**	**X**	**X**		**001981-UNDP**	**30000**	**010503**	**64300**	**DPC/ CO stafff mgt cost**	**26,389.75**
	General Management Services-8%	**X**	**X**	**X**		**001981-UNDP**	**30000**	**010503**	**75100**	**Facilities & Administration**	**44,315.25**
	Sub-Total (Activity 1.1)										**598,500.00**
Activity 1.2: Sustainable Solid Waste Management for Host communities and Rohingya camps people in Cox's Bazar District.	***1.2 1Activity Result: Solid Waste Management Facility in Ukhiya camps and Teknaf municipality Established and Operated.***										
	Activity/ Action/ Sub Activities:										
	1.2.1.1 Construction of Logistical Infrastructure, installation of essential facilities and regular O&M at Camp 20 Extension in Ukhiya	X	X	X	X	**BRAC (006753)**	4000	000012	72100	Contractual services	80,000.00
	1.2.1.2 Establishment of SWM facilities and SWM system revival in Teknaf Municipality	X	X	X	X	001981-UNDP	4000	000012	72100	Construction Company	40,000.00
Baseline: 1,190,152 individuals	**Sub-Total (Activity Result 1.2.1)**										**120,000.00**
Indicator 1.2: Number of people benefiting from strengthened solid waste management services and improved living conditions through enhanced infrastructure, institutional capacities, and community engagement, complemented by CARU's evidence and analysis to support environmentally sustainable and risk-informed SWM planning.	***1.2.2 Activity Result: Sanitary Landfill Site for the Teknaf Camps and Host Communities Constructed and Operated***										
	1.2.2.1 Conduct Environmental and Social Impact Assessment for the proposed landfill site of Teknaf Camps and host communities	X				001981-UNDP	32045	000141	72100	Contractual services	4,741.00
	1.2.2.2 Arrange Public Consultations (including PRA, Public heaning & advertisements) for Obtaning Envieronemntal Clearance Certicficate	X				001981-UNDP	32045	000141	75700	Training/Workshops/Conference	1,000.00
	1.2.2.3 Construction of Sanitary landfill site.	X				001981-UNDP	32045	000141	72100	Contractual services	193,000.00
2026 Target / Deliverables: Approx.1,842,219 individuals	*1.2.2.4 Partnering with NGO to support the O&M of SWM facilities, implement awareness-raising and behavior change activities, and promote entrepreneurship and livelihood development in waste recycling, including local capacity building for composting and materials recovery facility (MRF) operations.*	X				**NGO-F (017305)**	32045	000141	72100	Contractual services	61,275.00
Related CPD Outcome: 02	***1.2.3 Activity Result: MRFs and composting facilities established and operational.***										-
	1.2.3.1 Construction of material recovery facilities, composting units and inclusive school WASH blocks	X				001981-UNDP	32045	000141	72100	Construction Company	74,000.00
	1.2.3.2 Purchase of Machineries for MRF-Composting Facility	X				001981-UNDP	32045	000141	72300	Procurement of goods	24,500.00

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Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026
	1.2.4 Activity Result: Innovative technological solutions (incinerator/gasifier) installed and operational.										-
	1.2.4.1 Purchase and install context specific technological solutions (incinerator/gasifier) including capacity building of operators.	X				001981-UNDP	32045	000141	72300	Procurement of goods	245,000.00
	1.2.4.2 Provide training to the volunteers to develop skilled operators for operating the installed incinerator/gasifier.	X				001981-UNDP	32045	000141	72200	Equipmet & furniture	5,000.00
	1.2.4.3 Learning and sharing workshop with WASH actors and local authorities in collaboration with ISCG.	X				001981-UNDP	32045	000141	75700	Training/Workshops/Conference	17,442.00
	Project quality assurance (CO oversight cost)	X				001981-UNDP	32045	000141	64300	CO staff	2,879.00
	General Management Services-8%	**X**				**001981-UNDP**	**32045**	000141	**75100**	**Facilities & Administration**	**50,307.00**
	Sub-Total (Activity Result 1.2.2. 1.2.3 & 1.2.4)										**679,144.00**
	1.2.5 Activity Result: Improved public awareness on SWM through targeted campaigns.										
	1.2.5.1 Distribute color-coded household/market bins for organic/non-organic waste source seggregation	X				001981-UNDP	32045	000141	72300	Procurement of goods	8,000.00
	Project quality assurance	X				001981-UNDP	32045	000141	64300	CO staff	2,648.00
	General Management Services-8%	**X**				**001981-UNDP**	**32045**	000141	**75100**	**Facilities & Administration**	**852.00**
	Sub-Total (Activity Result 1.2.5)										**11,500.00**
	Project Mgt & Operations (Japan Fund)										
	International Project Manager- SWM @50% of total salary	X				001981-UNDP	32045	000141	71400	Labour Cost - International PSA	22,500.00
	Solid Waste & Catchment Mgt. Analyst- NPSA 8	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	9,000.00
	Project Associate (Engineer)- NPSA 7	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	-
	Project Associate (SWM)- NPSA 7	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	7,500.00
	Admin Associate (@50%)- NPSA 7	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	3,000.00
	Project Assistant-Community Mobilization (SWM)- NPSA 5	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	6,000.00
	Project Analyst- M&E and Communication (@50%)- NPSA 8	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	4,500.00
	Travel/ Field mission/ learning	X				001981-UNDP	32045	000141	71600	Travel	16,000.00
	Office Rent and Utility	X				001981-UNDP	32045	000141	73100	Common Service	10,500.00
	Common Staff Cost-Driver	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	4,000.00
	General Management Services-8%	**X**				**001981-UNDP**	**32045**	000141	**75100**	**Facilities & Administration**	**6,641.00**
	Sub-Total PMO										**89,641.00**
	Total of Activity Result 1.2.2, 1.2.3, 1.2.4, 1.2.5 & PMO (Govt of Japan Fund)										**780,285.00**
	1.2.6 Activity Result: Functionality and usage of DPHE-constructed bathing facilities in 33 Rohingya camps assessed.										
	1.2.6.1 Conduct assessment/survey throughout 33 camps to assess situation/status of DPHE-constructed 500 bathing facilities to assess the functionality.	X	X			001981-UNDP	30041	000064	72100	Contractual services	35,000.00
	1.2.6.2 Stakeholders consultation to share the findings from the assessment of bathing facilities- DPHE to decide!	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	5,000.00
	Sub-Total (Activity Result 1.2.6)										**40,000.00**
	1.2.7 Activity Result: SWM facilities established and operational in Baharchhara Union.										

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Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026
	1.2.7.1 Inception and quarterly progress update meeting/workshop with Union members and other stakeholders in Baharchhora	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	3,000.00
	1.2.7.2 Hire a consultancy firm to develop Solid Waste Management (SWM) guidelines and a strategy for Teknaf	X	X			001981-UNDP	30041	000064	72100	Contractual services	-
	1.2.7.3 Stakeholders' consultation/validation workshop for finalizing the SWM guidelines and strategy for Teknaf	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	-
	1.2.7.4 Site selection and construction of one (01) integrated MRF and composting facilities.	X	X			001981-UNDP	30041	000064	72100	Construction Company	65,000.00
	1.2.7.5 Site selection and provision of trash bins for on-site collection of waste, targeting households and major market places followed by quarterly mass cleaning campaign.	X	X			001981-UNDP	30041	000064	72300	Procurement of goods	15,000.00
	1.2.7.6 Site selection and construction of public toilets (2 female chambers+ 2 male chambers+2 urinals) at big market areas	X	X			001981-UNDP	30041	000064	72100	Construction Company	27,000.00
	1.2.7.7 Oral health screening campaign for the school children in the selected five (5) schools/madrasas	X	X			001981-UNDP	30041	000064	72100	Contractual services	10,000.00
	1.2.7.8.a Procure awareness and behavior change communication (BCC) materials and visibility items to support the implementation of the Environment Promotion Programme in schools.	X	X			001981-UNDP	30041	000064	74200	Printing and Publications	6,000.00
	1.2.7.b Facilitate 'Environment Promotion Programme' in the schools, including day observations and regular sessions	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	4,000.00
	1.2.7.8.c Construction of adolescent girl-friendly WASH blocks with appropriate MHM facility and development of SOP for WaSH blocks and pilot combustion chambers for MHM waste management. (Deep boring water supply/MHM inclusive WASH blocks)	X	X			001981-UNDP	30041	000064	72100	Construction Company	35,000.00
	1.2.7.9 Support scrap dealers & facilitate integration of informal waste pickers into the association- target new dealers, basic machieries (Shredder Machine)	X	X			001981-UNDP	30041	000064	72200	Equipmet & furniture	5,000.00
	1.2.7.10 Capacity building and sensitization of the Baharchara fishing community for marine litter reduction	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	6,000.00
	1.2.7.11 Tourism waste management support at Shamlapur and Jahajpur beach points	X	X			001981-UNDP	30041	000064	74200	Printing and Publications	10,000.00
	1.2.7.12 Information, Education and Communication materials design, production and dissemination; hyegine promotion sessions for students. (add refresher awareness campaign)	X	X			001981-UNDP	30041	000064	74200	Printing and Publications	5,000.00
	1.2.7.13 Organize quarterly mass cleaning campaign including transportation of the collected waste to the landfill site.	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	-
	1.2.7.14 Training on Basic SWM system, specific infrastructure management like MRFs, composting and recycling plants both at the union and ward levels (add exposure visit)	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	30,000.00
	1.2.7.15 Procurement of necessary management resources (i.e, office setup) at the union to facilitate capacity building among relevant government staff, aiming the long-term operation and maintenance of Environment/ Solid Waste Management (SWM) unit.	X	X			001981-UNDP	30041	000064	72200	Equipmet & furniture	5,000.00
	1.2.7.16 Purchase of 10 sets of carts, 5 sets of wheel barrow, shovels and other required items for waste collection and transfer- Motorized Van-2 and Paddle type VAN-8)	X	X			001981-UNDP	30041	000064	72200	Equipmet & furniture	19,000.00
	1.2.7.17 Monitoring of activities	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	10,000.00
	1.2.7.18 Audit, spot check for icddr,b activities in Teknaf	X	X			001981-UNDP	30041	000064	71300	Consuting Services	5,000.00
	1.2.7.19 Project Associate- Engineer- NPSA 7	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	18,750.00
	1.2.7.20 Community Mobilization Assistant- NPSA 5	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	6,000.00
	1.2.7.21 Public Health Consultant- IC	X	X			001981-UNDP	30041	000064	71300	Individual Consultant	15,000.00
	1.2.7.22 WASH Engineer- UNV Expert	X	X			001981-UNDP	30041	000064	71500	Labour cost-UNV	12,389.00
	1.2.7.23 Community Engagement Assistant- UNV Specialist	X	X			001981-UNDP	30041	000064	71500	Labour cost-UNV	10,768.00

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget			
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026
	Sub-Total (Activity Result 1.2.7)										**322,907.00**
	1.2.8 Activity Result: Health services and safety measures upgraded at the icddr,b Teknaf Health Facility.										
	1.2.8.1 Project implementation activities cost					001981-UNDP	30041	000064	72100	Contractual services	467,033.00
	1.2.8.2 Project Management Cost of ICDDRB (Field office and HQ)					001981-UNDP	30041	000064	72100	Contractual services	219,198.00
	Overhead costs (7%)					001981-UNDP	30041	000064	72100	Contractual services	48,036.00
	Sub-Total with overhead cost (Activity 1.2.8)										**734,267.00**
	Total cost (Activity 1.2.6, 1.2.7 & 1.2.8)										**1,097,174.00**
	Project Management Cost (PMC)										
	CXB Office Staff Support Cost	X	X								
	International Project Maganer- IPSA 11	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	37,500
	Project Analyst- NSPA 8	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	22,500
	Head of Sub-Office	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	27,000
	Programme Specialist	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	18,000
	Admin Associate- NPSA 7	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	9,375
	Messenger Cum Driver- NPSA 2	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	5,250
	Communication and visibiity	X	X			001981-UNDP	30041	000064	74200	Printing and Publications	4,500
	Equiment- Laptops, headphones, docking stations, etc.	X	X			001981-UNDP	30041	000064	72800	ICT Equipments	15,000
	CO Project oversight Cost (5% of the total program Cost)	X	X			001981-UNDP	30041	000064	64300	Quality assurance	54,859
	Travel cost	X	X			001981-UNDP	30041	000064	71600	Trvael	10,000
	Office Rent, IT, Security	X	X			001981-UNDP	30041	000064	73100	Common service premises	32,175
	Sub-Total (PMC)										**236,159.00**
	Sub-total (Programmable budget)										**1,333,333.00**
	General Management Support (5%)										**66,667.00**
	Total of Activity 1.2.6, 1.2.7, 1.2.8 & PMC (ADB Fund)										**1,400,000.00**
	CXB Sub-Office Management and Operations										
	Travel/ Field mission/ learning					001981-UNDP	04000	00012	71600	Travel	5,000.00
	Office Rent and Utility	X	X	X	X	001981-UNDP	04000	00012	73100	Common Service	35,000.00
	Sub-Total (CXB Sub-office M&O)										**40,000.00**
						Total Output-01					**2,938,785.00**
Output 2: Expanded access to services, inclusive economic opportunities, and community-based engagement mechanisms for both FDMN and host communities, contributing to improved community stability, constructive interactions, and shared development outcomes.											
Output 3: Strengthened coordination, policy dialogue, and evidence-based planning across humanitarian, development and peace actors—facilitated through the Cox's Bazar Development Forum and aligned with national priorities—to advance a coherent HDP nexus, promote area-based development, and support inclusive, sustainable development outcomes for both FDMN and host communities.											
Activity: 3.1 Enhanced early warning systems and local response capabilities for violence prevention and social cohesion	***3.1- Activity Result: Strengthened early warning and coordinated response mechanisms through the Cox's Bazar Development Forum (CBDF), evidenced by enhanced analytical capacity and the production of timely, integrated risk analysis reports aligned with development priorities***										
Baseline: 53	***Activity/ Action/ Sub Activities:***										

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget			
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026
Indicator 3.1 Number of joint coordination meetings and policy dialogue sessions convened annually through the Cox's Bazar Development Forum (CBDF), with documented participation of humanitarian, development, and peace actors and explicit alignment with relevant national and district development priorities.	3.1 Expand UNDP capacities for early warning, integrated risk monitoring, and socio-economic and political analysis countrywide (starting with Cox's Bazar Research and Analysis Unit)	x				**001981**	**30000**	**013645 (FCDO-02)**	**67400**	**IP-Staff**	**17,850.00**
		x	x			001981	30000	DFAT (011854)	67400	IP-Staff	32,000.00
		x				**001981**	**30000**	**013645 (FCDO-02)**	**71400**	**Labour Cost - National PSA**	**4,710.00**
		x				**001981**	**30000**	**013645 (FCDO-02)**	**71500**	**UN Volunteers**	**9,344.00**
		x	x			001981	30000	DFAT (011854)	71500	UN Volunteers	19,500.00
	3.1.1 Expand technical and human resources to scale up the Cox's Bazar Research and Analysis Unit's capabilities	x	x			001981	30000	DFAT (011854)	71400	Labour Cost - National PSA	-
2026 Target / Deliverables: 60 reports											
	3.1.2 Integrate and adapt tools and methodologies for risk monitoring, adapting successful strategies and technologies used in other contexts	x	x			001981	30000	DFAT (011854)	71600	Travel	2,000.00
Related CPD Outcome: 03		x				**001981**	**30000**	**013645 (FCDO-02)**	73100	Common Service	4,000.00
		x				**001981**	**30000**	**013645 (FCDO-02)**	**64300**	**Project Quality assurance**	**2,154.24**
		x	x			001981	30000	DFAT (011854)	64300	Project Quality assurance	3,210.00
		x	x			001981	30000	DFAT (011854)	75100	GMS	4,555.80
		x				**001981**	**30000**	**013645 (FCDO-02)**	**75100**	**GMS**	**2,785.96**
	Sub-total (FCDO-02)										**40,844.20**
	Sub-total (DFAT)										**61,265.80**
	Sub-total Activity 3.1										**102,110.00**
Total Output-03											**102,110.00**
										Total 2026 Project Budget	**3,040,895.00**

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget			
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026

Total Budget by Output	Output						Fund	Donor	Contract	Year 2025 USD
	Output-1	X	X	X			30000	10503	0147466	598,500
		X					32045	000141	1382535	780,285
		X	X	X	X		04000	000012	1018012	160,000
		X	X				30041	000064	1526430	1,400,000
	Output-2									-
	Output-3						30000	FCDO-02 (013645)	1405478	40,844
							30000	DFAT (011854)	1382610	61,266
	Total:									**3,040,895**
Total Budget by Fund & Donors	DONORS:									
	UNDP -TRAC1 (1018012)						04000	000012	1018012	160,000
	Government of Japan (1382535)						32045	000141	1382535	780,285
	Ministry of Foreign Affairs, Norway (00147466)						30000	010503	00147466	598,500
	ADB-DPHE (1526430)						30041	000064	1526430	1,400,000
	FCDO (1405478)						30000	013645	1405478	40,844
	DFAT (1382610)						30000	011854	1382610	61,266
	Total Programmable Budget									**3,040,895**
Total by Implementing Agency	Implementing Agency									
	UNDP 001981									2,660,725
	NGI (Norway): 016127									153,895
	DRC : 012400									85,000
	BRAC: 006753									80,000
	NGO Forum: 017305									61,275
	Total Project Budget:									**3,040,895**

Signed by:
Muhammad Salahuddin Khan
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Muhammad Salahuddin Khan 19-Jan-2026
Deputy Head of Sub-Office
UNDP Sub-Office, Cox's Bazar

Signed by:
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19-Jan-2026
Vardon Hoca (Hoxha)
Head of Sub-Office
UNDP Sub-Office, Cox's Bazar

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19-Jan-2026
Sonali Dayaratne
Deputy Resident Representative

This Annual Work Plan (AWP) is based on Results Management Guidelines (RMG) of UNDP. Once signed by UNDP and the Implementing Partner, the plan authorizes the responsible parties and project management to manage available resources and achieve set results.

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Quantum Project ID: 01005387	**Multy-Year Budget for 2026-2027**
Project/Programme Title:	**Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming**
UNSDCF Outcome:	Outcome 3: By 2026, ecosystems are healthier, and all people, in particular the most vulnerable and marginalized in both rural and urban settings, benefit from and contribute to, in a gender-responsive manner, a cleaner and more resilient environment, an enriched natural resource base, low carbon development, and are more prosperous and resilient to climate change, shocks and disasters.
	Outcome 4: By 2026, more people, especially the most vulnerable, benefit from more equitable, non-discriminatory, gender-responsive, participatory, accountable governance and justice, in a peaceful and tolerant society governed by the rule of law.
Applicable Output(s) from the UNDP Strategic Plan:	*1.1 Economic opportunities expanded for people and enterprises to access decent jobs, trade, and productive assets, including human capital, human mobility, and sustainable energy. 3.1 Development gains preserved and reliance on humanitarian assistance decreased for crisis-affected populations, including displaced populations and displacement-affected communities, enabling a return to normalcy and development progress. 4.2 Financing for climate and nature-based solutions expanded to promote prosperity while protecting the planet.5 Institutions and planning systems enabled to integrate multidimensional risks management approaches in national, sub-national, and sectoral development policies and strategies to reduce vulnerability to shocks, including conflict and violence, natural hazards, economic downturns, and epidemics.*
CPD Outcome:	*CPD Outcome 1: By 2026, more people in Bangladesh, particularly the most vulnerable and marginalized from all gender and social groups and those from lagging districts benefit from sustainable livelihood and decent work opportunities resulting from responsible, inclusive, sustainable, green, and equitable economic development. CPD Outcome 2: By 2026, ecosystems are healthier, and all people, in particular the most vulnerable and marginalized in both rural and urban settings, benefit from and contribute to, in a gender responsive manner, a cleaner environment, an enriched natural resource base, low-carbon development, and are more resilient to climate change, shocks and disasters.CPD Outcome 3: By 2026, more people, especially the most vulnerable, benefit from more equitable, nondiscriminatory, gender-responsive, participatory and accountable governance and justice, in a peaceful and tolerant society governed by the rule of law*
CPD Output(s):	Output 2.1: More people in Bangladesh, especially the most vulnerable and marginalized, have increased capacities, knowledge, and skills to adopt sustainable consumption behaviours and lead in climate action. Output 2.2: Institutions have strengthened capacities to develop manage and deliver policies, strategies, and actions to improve ecosystem health and manage dynamic risks, such as climate change, disasters, pandemics, and humanitarian crises. Output 2.3: Government actors, the private sector and civil society demonstrate enhanced commitment and capacities to provide efficient oversight functions for environmental policies and legal frameworks, identifying financing solutions and prioritizing green investment. Output 3.1: The Government and other duty bearers, along with all rights holders, are better able to uphold standards, practices and norms that promote social cohesion, human rights, non-discrimination and empowerment of women and other vulnerable groups. Output 3.2: Public institutions and other quasi-formal institutions and normative and policy frameworks have enhanced capacities and frameworks to ensure accountable and gender responsive governance according to the rule of law. Output 3.3 Civil society organizations (CSOs), especially district CSO networks, oversight bodies and the private sector, are better able to participate meaningfully in decision-making and to promote, protect and respect human rights and to fight against discrimination.

EXPECTED OUTPUTS	**PLANNED ACTIVITIES**	**Timeframe**				**Responsible Party**	**Fund Code**	**Planned Budget**					
Components or major interim Results of the project ; To be shown as Activities in Quantum	***Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum***	**Q1**	**Q2**	**Q3**	**Q4**			**Donor**	**Budget Code**	**Budget Description**	**Amount (USD) 2026**	**Amount (USD) 2027**	**Total in USD**
Output 1: Enhanced capacities of communities, institutions, and local partners to strengthen resilience to disaster and climate risks and to advance sustainable solid waste management and circular-economy practices, thereby contributing to improved public health, environmental sustainability, and collaborative local governance.													
	Activity Result: Resilience of the Rohingya refugees and host-communities in Cox's Bazaar district to landslide hazard is enhanced												
	Activity Action/ Sub Activities:												
Activity 1.1: Landslide Risk Management in CXB (Norwegian MoFA funded)	1.1.1 Installation of rain gauges in camps and host-communities in CXB	X	X	X		001981-UNDP (NGI)	30000	010503	72100	Contractual Services	153,895.00	-	153,895.00
	1.1.2 Repairing and maintenance of community-led nature-based solutions	X	X	X		DRC (012400)	30000	010503	72100	Contractual Services	85,000.00	-	85,000.00
Baseline: 53,575	1.1.3 - Landslide Early Warning Desimination, Capacity Building of DMCs, Volunteers, Humanitarian Agencies and Government officials on Localized Weather Forecasting, Interpretation and Desimination.	X	X	X		CSO/NGO/BMD/GSB	30000	010503	72100	Contractual Services	30,000.00	-	30,000.00
		X	X	X		001981-UNDP	30000	010503	75700	Training/ Workshop/ Learning	55,000.00	-	55,000.00
Indicator 1.1: Number of government, humanitarian and community actors applying risk-informed and conflict-sensitive disaster risk management (DRM) approaches to plan, implement or adapt preparedness and response actions, supported by complementary analysis and early-warning information produced by CARU.	1.1.4 Workshop/Training/ joint filed vsiit Cost (Location and /or Catering) for landsldie preparedness and response, Eearly Action Protocall/ Simulation exersice/drill/Day observation	X	X	X		001981-UNDP	30000	010503	75700	Training/ Workshop/ Learning	30,000.00	-	30,000.00
	National Consultant- DRM/Videography/Process documentation/Content development	X	X	X		001981-UNDP	30000	010503	71300	Individual Consultant	6,000.00	-	6,000.00
	National Consultant for project evaluation/impact assessment/project development	X	X	X		001981-UNDP	30000	010503	71300	Individual Consultant	15,000.00	-	15,000.00
	Communication, documentatio, printing and publication	X	X	X		001981-UNDP	30000	010503	74200	Printing and publication	6,000.00	-	6,000.00
	Staff and Manahement Cost										-	-	-
	DRR Analyst	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	27,000.00	-	27,000.00

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget					
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026	Amount (USD) 2027	Total in USD
2026 Target / Deliverables: 145,600 Related CPD Outcome: 02	Reporting Associate-MEAL (6 Months)	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	15,000.00	-	15,000.00
	Project Associate-Engineer (UNV)	X	X	X		001981-UNDP	30000	010503	71400	UN Volunteers	15,000.00	-	15,000.00
	Project Associate-Capacity Building	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	16,000.00	-	16,000.00
	Admin Associate	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	15,000.00	-	15,000.00
	ICT Helpdesk	X	X	X		001981-UNDP	30000	010503	71500	UN Volunteers	10,000.00	-	10,000.00
	Driver	X	X	X		001981-UNDP	30000	010503	71400	NPSA contract-Individual	8,000.00	-	8,000.00
	Equipment and Funrture	X	X	X		001981-UNDP	30000	010503	72200	Equipment and Furniture	7,000.00	-	7,000.00
	Office supplies	X	X	X		001981-UNDP	30000	010503	72500	Supplies	7,000.00	-	7,000.00
	Operational cost	X	X	X		001981-UNDP	30000	010503	73100	Common service premises	15,000.00	-	15,000.00
	Travel	X	X	X		001981-UNDP	30000	010503	71600	Travel	11,900.00	-	11,900.00
	DPC	**X**	**X**	**X**		**001981-UNDP**	**30000**	**010503**	**64300**	**DPC/ CO stafff mgt cost**	**26,389.75**		**26,389.75**
	General Management Services-8%	**X**	**X**	**X**		**001981-UNDP**	**30000**	**010503**	**75100**	**Facilities & Administration**	**44,315.25**	-	**44,315.25**
	Sub-Total (Activity 1.1)										**598,500.00**	-	**598,500.00**
Activity 1.2: Sustainable Solid Waste Management for Host communities and Rohingya camps people in Cox's Bazar District.	***1.2 1Activity Result: Solid Waste Management Facility in Ukhiya camps and Teknaf municipality Established and Operated.***												
	Activity/ Action/ Sub Activities:												-
	1.2.1.1 Construction of Logistical Infrastructure, installation of essential facilities and regular O&M at Camp 20 Extension in Ukhiya	X	X	X	X	**BRAC (006753)**	4000	000012	72100	Contractual services	80,000.00		80,000.00
	1.2.1.2 Establishment of SWM facilities and SWM system revival in Teknaf Municipality	X	X	X	X	001981-UNDP	4000	000012	72100	Construction Company	40,000.00		40,000.00
Baseline: 1,190,152 individuals	**Sub-Total (Activity 1.2.1)**										**120,000.00**	-	**120,000.00**
	1.2.2 Activity Result: Sanitary Landfill Site for the Teknaf Camps and Host Communities Constructed and Operated												
Indicator 1.2: Number of people benefiting from strengthened solid waste management services and improved living conditions through enhanced infrastructure, institutional capacities, and community engagement, complemented by CARU's evidence and analysis to support environmentally sustainable and risk-informed SWM planning.	*1.2.2.1 Conduct Environmental and Social Impact Assessment for the proposed landfill site of Teknaf Camps and host communities*	X				001981-UNDP	32045	000141	72100	Contractual services	4,741.00		4,741.00
	1.2.2.2 Arrange Public Consultations (including PRA, Public heaning & advertisements) for Obtaning Envieronemntal Clearance Certificate	X				001981-UNDP	32045	000141	75700	Training/Workshops/Conference	1,000.00		1,000.00
	1.2.2.3 Construction of Sanitary landfill site.	X				001981-UNDP	32045	000141	72100	Contractual services	193,000.00		193,000.00
	1.2.2.4 Partnering with NGO to support the O&M of SWM facilities, implement awareness-raising and behavior change activities, and promote entrepreneurship and livelihood development in waste recycling, including local capacity building for composting and materials recovery facility (MRF) operations.	X				**NGO-F (017305)**	32045	000141	72100	Contractual services	61,275.00		61,275.00
Baseline: 1,190,152 individuals	***1.2.3 Activity Result: MRFs and composting facilities established and operational.***										-	-	-
Target: Approx.1,842,219 individuals	*1.2.3.1 Construction of material recovery facilities, composting units and inclusive school WASH blocks*	X				001981-UNDP	32045	000141	72100	Construction Company	74,000.00		74,000.00
	1.2.3.2 Purchase of Machineries for MRF-Composting Facility	X				001981-UNDP	32045	000141	72300	Procurement of goods	24,500.00		24,500.00
	1.2.4 Activity Result: Innovative technological solutions (incinerator/gasifier) installed and operational.										-	-	-
	1.2.4.1 Purchase and install context specific technological solutions (incinerator/gasifier) including capacity building of operators.	X				001981-UNDP	32045	000141	72300	Procurement of goods	245,000.00		245,000.00
	1.2.4.2 Provide training to the volunteers to develop skilled operators for operating the installed incinerator/gasifier.	X				001981-UNDP	32045	000141	72200	Equipmet & furniture	5,000.00		5,000.00
	1.2.4.3 Learning and sharing workshop with WASH actors and local authorities in collaboration with ISCG.	X				001981-UNDP	32045	000141	75700	Training/Workshops/Conference	17,442.00		17,442.00
	Project quality assurance (CO oversight cost)	X				001981-UNDP	32045	000141	64300	CO staff	2,879.00		2,879.00
	General Management Services-8%	**X**				**001981-UNDP**	**32045**	000141	**75100**	**Facilities & Administration**	50,307.00	-	50,307.00
	Sub-Total (Activity 1.2.2-4)										**679,144.00**	-	**679,144.00**

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget					
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026	Amount (USD) 2027	Total in USD
	1.2.5 Activity Result: Improved public awareness on SWM through targeted campaigns.												
	1.2.5.1 Distribute color-coded household/market bins for organic/non-organic waste source seggregation	X				001981-UNDP	32045	000141	72300	Procurement of goods	8,000.00		8,000.00
	Project quality assurance	X				001981-UNDP	32045	000141	64300	CO staff	2,648.00		2,648.00
	General Management Services-8%	**X**				**001981-UNDP**	**32045**	000141	**75100**	**Facilities & Administration**	852.00	-	852.00
	Sub-Total (Activity 1.2.5)										**11,500.00**	**-**	**11,500.00**
	Project Mgt & Operations (Japan Fund)												
	International Project Manager- SWM @50% of total salary	X				001981-UNDP	32045	000141	71400	Labour Cost - International PSA	22,500.00		22,500.00
	Solid Waste & Catchment Mgt. Analyst- NPSA 8	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	9,000.00		9,000.00
	Project Associate (Engineer)- NPSA 7	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	-		-
	Project Associate (SWM)- NPSA 7	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	7,500.00		7,500.00
	Admin Associate (@50%)- NPSA 7	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	3,000.00		3,000.00
	Project Assistant-Community Mobilization (SWM)- NPSA 5	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	6,000.00		6,000.00
	Project Analyst- M&E and Communication (@50%)- NPSA 8	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	4,500.00		4,500.00
	Travel/ Field mission/ learning	X				001981-UNDP	32045	000141	71600	Travel	16,000.00		16,000.00
	Office Rent and Utility	X				001981-UNDP	32045	000141	73100	Common Service	10,500.00		10,500.00
	Common Staff Cost-Driver	X				001981-UNDP	32045	000141	71400	Labour Cost - National PSA	4,000.00		4,000.00
	General Management Services-8%	**X**				**001981-UNDP**	**32045**	000141	**75100**	**Facilities & Administration**	**6,641.00**	-	**6,641.00**
	Sub-Total (Activity 1.2.6)										**89,641.00**	**-**	**89,641.00**
	Total of Activity Result 1.2.2, 1.2.3, 1.2.4, 1.2.5 & PMO (Govt of Japan Fund)										**780,285.00**	**-**	**780,285.00**
	1.2.6 Activity Result: Functionality and usage of DPHE-constructed bathing facilities in 33 Rohingya camps assessed.												
	1.2.6.1 Conduct assessment/survey throughout 33 camps to assess situation/status of DPHE-constructed 500 bathing facilities to assess the functionality.	X	X			001981-UNDP	30041	000064	72100	Contractual services	35,000.00		35,000.00
	1.2.6.2 Stakeholders consultation to share the findings from the assessment of bathing facilities- DPHE to decide!	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	5,000.00		5,000.00
	Sub-Total (Activity Result 1.2.6)										**40,000.00**	**-**	**40,000.00**
	1.2.7 Activity Result: SWM facilities established and operational in Baharchhara Union.												
	1.2.7.1 Inception and quarterly progress update meeting/workshop with Union members and other stakeholders in Baharchhora	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	3,000.00		3,000.00
	1.2.7.2 Hire a consultancy firm to develop Solid Waste Management (SWM) guidelines and a strategy for Teknaf	X	X			001981-UNDP	30041	000064	72100	Contractual services	-		-
	1.2.7.3 Stakeholders' consultation/validation workshop for finalizing the SWM guidelines and strategy for Teknaf	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	-		-
	1.2.7.4 Site selection and construction of one (01) integrated MRF and composting facilities.	X	X			001981-UNDP	30041	000064	72100	Construction Company	65,000.00		65,000.00
	1.2.7.5 Site selection and provision of trash bins for on-site collection of waste, targeting households and major market places followed by quarterly mass cleaning campaign.	X	X			001981-UNDP	30041	000064	72300	Procurement of goods	15,000.00		15,000.00
	1.2.7.6 Site selection and construction of public toilets (2 female chambers+ 2 male chambers+2 urinals) at big market areas	X	X			001981-UNDP	30041	000064	72100	Construction Company	27,000.00		27,000.00
	1.2.7.7 Oral health screening campaign for the school children in the selected five (5) schools/madrasas	X	X			001981-UNDP	30041	000064	72100	Contractual services	10,000.00		10,000.00
	1.2.7.8.a Procure awareness and behavior change communication (BCC) materials and visibility items to support the implementation of the Environment Promotion Programme in schools.	X	X			001981-UNDP	30041	000064	74200	Printing and Publications	6,000.00		6,000.00

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget					
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026	Amount (USD) 2027	Total in USD
	1.2.7.b Facilitate 'Environment Promotion Programme' in the schools, including day observations and regular sessions	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	4,000.00		4,000.00
	1.2.7.8.c Construction of adolescent girl-friendly WASH blocks with appropriate MHM facility and development of SOP for WaSH blocks and pilot combustion chambers for MHM waste management. (Deep boring water supply/MHM inclusive WASH blocks)	X	X			001981-UNDP	30041	000064	72100	Construction Company	35,000.00		35,000.00
	1.2.7.9 Support scrap dealers & facilitate integration of informal waste pickers into the association- target new dealers, basic machieries (Shredder Machine)	X	X			001981-UNDP	30041	000064	72200	Equipmet & furniture	5,000.00		5,000.00
	1.2.7.10 Capacity building and sensitization of the Baharchara fishing community for marine litter reduction	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	6,000.00		6,000.00
	1.2.7.11 Tourism waste management support at Shamlapur and Jahajpur beach points	X	X			001981-UNDP	30041	000064	74200	Printing and Publications	10,000.00		10,000.00
	1.2.7.12 Information, Education and Communication materials design, production and dissemination; hyegine promotion sessions for students. (add refresher awareness campaign)	X	X			001981-UNDP	30041	000064	74200	Printing and Publications	5,000.00		5,000.00
	1.2.7.13 Organize quarterly mass cleaning campaign including transportation of the collected waste to the landfill site.	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	-		-
	1.2.7.14 Training on Basic SWM system, specific infrastructure management like MRFs, composting and recycling plants both at the union and ward levels (add exposure visit)	X	X			001981-UNDP	30041	000064	75700	Training/Workshops/Conference	30,000.00		30,000.00
	1.2.7.15 Procurement of necessary management resources (i.e, office setup) at the union to facilitate capacity building among relevant government staff, aiming the long-term operation and maintenance of Environment/ Solid Waste Management (SWM) unit.	X	X			001981-UNDP	30041	000064	72200	Equipmet & furniture	5,000.00		5,000.00
	1.2.7.16 Purchase of 10 sets of carts, 5 sets of wheel barrow, shovels and other required items for waste collection and transfer- Motorized Van-2 and Paddle type VAN-8)	X	X			001981-UNDP	30041	000064	72200	Equipmet & furniture	19,000.00		19,000.00
	1.2.7.17 Monitoring of activities	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	10,000.00		10,000.00
	1.2.7.18 Audit, spot check for icddr,b activities in Teknaf	X	X			001981-UNDP	30041	000064	71300	Consuting Services	5,000.00		5,000.00
	1.2.7.19 Project Associate- Engineer- NPSA 7	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	18,750.00		18,750.00
	1.2.7.20 Community Mobilization Assistant- NPSA 5	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	6,000.00		6,000.00
	1.2.7.21 Public Health Consultant- IC	X	X			001981-UNDP	30041	000064	71300	Individual Consultant	15,000.00		15,000.00
	1.2.7.22 WASH Engineer- UNV Expert	X	X			001981-UNDP	30041	000064	71500	Labour cost-UNV	12,389.00		12,389.00
	1.2.7.23 Community Engagement Assistant- UNV Specialist	X	X			001981-UNDP	30041	000064	71500	Labour cost-UNV	10,768.00		10,768.00
	Sub-Total (Activity Result 1.2.7)										**322,907.00**	**-**	**322,907.00**
	1.2.8 Activity Result: Health services and safety measures upgraded at the icddr,b Teknaf Health Facility.												
	1.2.8.1 Project implementation activities cost					001981-UNDP	30041	000064	72100	Contractual services	467,033.00		467,033.00
	1.2.8.2 Project Management Cost of ICDDRB (Field office and HQ)					001981-UNDP	30041	000064	72100	Contractual services	219,198.00		219,198.00
	Overhead costs (7%)					001981-UNDP	30041	000064	72100	Contractual services	48,036.00		48,036.00
	Sub-Total with overhead cost (Activity 1.2.8)										**734,267.00**	**-**	**734,267.00**
	Total cost (Activity 1.2.6, 1.2.7 & 1.2.8)										**1,097,174.00**	**-**	**1,097,174.00**
	Project Management Cost (PMC)												
	CXB Office Staff Support Cost	X	X										

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget					
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026	Amount (USD) 2027	Total in USD
	International Project Maganer- IPSA 11	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	37,500		37,500.00
	Project Analyst- NSPA 8	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	22,500		22,500.00
	Head of Sub-Office	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	27,000		27,000.00
	Programme Specialist	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	18,000		18,000.00
	Admin Associate- NPSA 7	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	9,375		9,375.00
	Messenger Cum Driver- NPSA 2	X	X			001981-UNDP	30041	000064	71400	NPSA contract-Individual	5,250		5,250.00
	Communication and visibiity	X	X			001981-UNDP	30041	000064	74200	Printing and Publications	4,500		4,500.00
	Equiment- Laptops, headphones, docking stations, etc.	X	X			001981-UNDP	30041	000064	72800	ICT Equipments	15,000		15,000.00
	CO Project oversight Cost (5% of the total program Cost)	X	X			001981-UNDP	30041	000064	64300	Quality assurance	54,859		54,859.00
	Travel cost	X	X			001981-UNDP	30041	000064	71600	Trvael	10,000		10,000.00
	Office Rent, IT, Security	X	X			001981-UNDP	30041	000064	73100	Common service premises	32,175		32,175.00
	Sub-Total (PMC)										**236,159.00**	-	**236,159.00**
	Sub-total (Programmable budget)										**1,333,333.00**	-	**1,333,333.00**
	General Management Support (5%)										**66,667.00**	-	**66,667.00**
	Total of Activity 1.2.6, 1.2.7, 1.2.8 & PMC (ADB Fund)										**1,400,000.00**	-	**1,400,000.00**
	CXB Sub-Office Management and Operations												-
	Travel/ Field mission/ learning					001981-UNDP	04000	00012	71600	Travel	5,000.00		5,000.00
	Office Rent and Utility	X	X	X	X	001981-UNDP	04000	00012	73100	Common Service	35,000.00		35,000.00
	Sub-Total (CXB Sub-office M&O)										**40,000.00**		**40,000.00**
Total Output-01											**2,938,785.00**	-	**2,938,785.00**
Output 2: Expanded access to services, inclusive economic opportunities, and community-based engagement mechanisms for both FDMN and host communities, contributing to improved community stability, constructive interactions, and shared development outcomes.													
Output 3: Strengthened coordination, policy dialogue, and evidence-based planning across humanitarian, development and peace actors—facilitated through the Cox's Bazar Development Forum and aligned with national priorities—to advance a coherent HDP nexus, promote area-based development, and support inclusive, sustainable development outcomes for both FDMN and host communities.													
Activity: 3.1 Enhanced early warning systems and local response capabilities for violence prevention and social cohesion	**3.1- Activity Result: Strengthened early warning and coordinated response mechanisms through the Cox's Bazar Development Forum (CBDF), evidenced by enhanced analytical capacity and the production of timely, integrated risk analysis reports aligned with development priorities**												
Baseline: 53	Activity/ Action/ Sub Activities:												
Indicator 3.1 Number of joint	3.1 Expand UNDP capacities for early warning, integrated risk monitoring, and socio-economic and political analysis countrywide (starting with Cox's Bazar Research and Analysis Unit)												
Indicator 3.1 Number of joint coordination meetings and policy dialogue sessions convened annually through the Cox's Bazar Development Forum (CBDF), with documented participation of humanitarian, development, and peace actors and explicit alignment with relevant national and district development priorities.		*x*				**001981**	**30000**	**013645 (FCDO-02)**	**67400**	**IP-Staff**	**17,850.00**		**17,850.00**
		x	*x*			001981	30000	DFAT (011854)	67400	IP-Staff	32,000.00		32,000.00
		x				**001981**	**30000**	**013645 (FCDO-02)**	**71400**	**Labour Cost - National PSA**	**4,710.00**		**4,710.00**
		x				**001981**	**30000**	**013645 (FCDO-02)**	**71500**	**UN Volunteers**	**9,344.00**		9,344.00
		x	*x*			001981	30000	DFAT (011854)	71500	UN Volunteers	**19,500.00**		19,500.00
	3.1.1 Expand technical and human resources to scale up the Cox's Bazar Research and Analysis Unit's capabilities	*x*	*x*			001981	30000	DFAT (011854)	71400	Labour Cost - National PSA	-		-
											-		-
	3.1.2 Integrate and adapt tools and methodologies for risk monitoring, adapting successful strategies and technologies used in other contexts	*x*	*x*			001981	30000	DFAT (011854)	71600	Travel	2,000.00		2,000.00
		x				**001981**	**30000**	**013645 (FCDO-02)**	73100	Common Service	4,000.00		4,000.00
2026 Target / Deliverables: 60 reports		*x*				**001981**	**30000**	**013645 (FCDO-02)**	**64300**	**Project Quality assurance**	**2,154.24**		2,154.24
Related CPD Outcome: 03		*x*	*x*			001981	30000	DFAT (011854)	64300	Project Quality assurance	3,210.00		3,210.00
		x	*x*			001981	30000	DFAT (011854)	75100	GMS	4,555.80	-	4,555.80
		x				**001981**	**30000**	**013645 (FCDO-02)**	**75100**	**GMS**	**2,785.96**	-	**2,785.96**
	Sub-total (FCDO-02)										**40,844.20**	-	**40,844.20**
	Sub-total (DFAT)										**61,265.80**	-	**61,265.80**
	Sub-total Activity 3.1										**102,110.00**	-	**102,110.00**
Total Output-03											**102,110.00**	-	**102,110.00**
										Total 2026 Project Budget	**3,040,895.00**	**-**	**3,040,895.00**

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EXPECTED OUTPUTS	PLANNED ACTIVITIES	Timeframe				Responsible Party	Fund Code	Planned Budget					
Components or major interim Results of the project ; To be shown as Activities in Quantum	*Activity Results are the Outputs of the Project and Actions are the activities for achieving each output- not to be included in Quantum*	Q1	Q2	Q3	Q4			Donor	Budget Code	Budget Description	Amount (USD) 2026	Amount (USD) 2027	Total in USD

Total Budget by Output	Output						Fund	Donor	Contract	Year 2026 USD	Year 2027 USD	Total in USD
	Output-1	X	X	X			30000	10503	0147466	598,500		598,500.00
		X					32045	000141	1382535	780,285		780,285.00
		X	X	X	X		04000	000012	1018012	160,000		160,000.00
		X	X				30041	000064	1526430	1,400,000		1,400,000.00
	Output-2									-	-	-
	Output-3						30000	FCDO-02 (013645)	1405478	40,844		40,844.20
							30000	DFAT (011854)	1382610	61,266		61,265.80
	Total:									**3,040,895**	**-**	**3,040,895**
Total Budget by Fund & Donors	DONORS:											-
	UNDP -TRAC1 (1018012)						04000	000012	1018012	160,000		160,000.00
	Government of Japan (1382535)						32045	000141	1382535	780,285		780,285.00
	Ministry of Foreign Affairs, Norway (00147466)						30000	010503	00147466	598,500		598,500.00
	ADB-DPHE (1526430)						30041	000064	1526430	1,400,000		1,400,000.00
	FCDO (1405478)						30000	013645	1405478	40,844		40,844.20
	DFAT (1382610)						30000	011854	1382610	61,266		61,265.80
	Total Programmable Budget									**3,040,895**	**-**	**3,040,895**
Total by Implementing Agency	Implementing Agency											-
	UNDP 001981									2,660,725		2,660,725.00
	NGI (Norway): 016127									153,895		153,895.00
	DRC : 012400									85,000		85,000.00
	BRAC: 006753									80,000		80,000.00
	NGO Forum: 017305									61,275		61,275.00
	Total Project Budget:									**3,040,895**	**-**	**3,040,895**

Signed by: Muhammad Salahuddin Khan D0F24B3757SE484

Muhammad Salahuddin Khan 19-Jan-2026
Deputy Head of Sub-Office
UNDP Sub-Office, Cox's Bazar

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Vardon Hoca (Hoxha) 19-Jan-2026
Head of Sub-Office
UNDP Sub-Office, Cox's Bazar

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Sonali Dayaratne 19-Jan-2026
Deputy Resident Representative

This Annual Work Plan (AWP) is based on Results Management Guidelines (RMG) of UNDP. Once signed by UNDP and the Implementing Partner, the plan authorizes the responsible parties and project management to manage available resources and achieve set results.

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HR Plan for 2026

Project ID: 01005387 Title: Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming, Project Operational Closure date: 30/06/2027

SL	Position	Position reflected in AWP Yes/No	Number of position(s)	Contract modality	Category/band	Contract Duration	Person Expected on board*	Contract end date	Funding Source	Budgeted Amount in USD	Proforma Cost	Position budgeted & reflected in AWP Yes/No**
1	Project Analyst- Sustainable Environment & Public Health	Yes	1	NPSA	NPSA 8	5 months	1/2/2026	30/06/2026	JAPAN (000141) and ADB-DPHE (000064)	25,000.00	22,000.00	Yes
2	WASH Engineer- UNV Expert	Yes	1	UNV	UNV	6 months	7/1/2026	30/06/2026	ADB-DPHE (000064)	13,000.00	11,000.00	Yes
3	Community Engagement Assistant- UNV Specialist	Yes	1	UNV	UNV	6 months	20/1/2026	30/06/2026	ADB-DPHE (000064)	10,000.00	9,000.00	Yes
4	Project Finance Analyst	Yes	1	NPSA	NPSA 8	6 months	1/3/2026	30/09/2026	ADB-DPHE (000064) and NORWAY (10503)	15,000.00	14,100.00	Yes
5	Driver Cum Messenger	Yes	1	NPSA	NPSA 2	6 months	1/3/2026	30/09/2026	ADB-DPHE (000064) and NORWAY (10503)	10,000.00	9,000.00	Yes

Position Management (Existing Staff for 2026)

SL	Name	Position	Contract modality	Level/Band	Contract duration	Contract end date (DD/MM/YYYY)	Funding Source	Planned extension	Remarks
1	Deepak K.C	International Project Manager-SWM	IPSA	IPSA-11	6 months	30/06/2026	JAPAN (000141) and ADB-DPHE (000064)	Yes	Up to 31 Dec 26 and Extension depends on availablity of fund
2	Karishma Tarannum	Solid Waste and Catchment Management Analyst	NPSA	NPSA-8	8 Months	14/04/2026	JAPAN (000141) and ADB-DPHE (000064)	Yes	Up to 31 Dec 26 and Extension depends on availablity of fund
3	Nawmee Jessica Howladar	Project Associate	NPSA	NPSA-7	6 months	16/05/2026	JAPAN (000141) and ADB-DPHE (000064)	Yes	Up to 31 Dec 26 and Extension depends on availablity of fund
4	Martin Tushar D Silva	Project Associate- Engineer	NPSA	NPSA-7	6 months	2/6/2026	JAPAN (000141) and ADB-DPHE (000064)	Yes	Up to 31 Dec 26 and Extension depends on availablity of fund
5	Saleha Akter	Community Mobilisation Associate	NPSA	NPSA-5	6 months	31/03/2026	JAPAN (000141) and ADB-DPHE (000064)	Yes	Up to 31 Dec 26 and Extension depends on availablity of fund
6	Md. Sha Alam	Admin Associate	NPSA	NPSA-7	1 year	30/06/2026	JAPAN (000141) and NORWAY (10503)	Yes	**Up to 31 Dec 2026 and Extension depends on availablity of fund.** Salary will be charged: **- 50% to SWM** **- 50% to DRM**
7	Lamia Mohsin	Project Analyst (Monitoring & Evaluation and Communication)	NPSA	NPSA-8	1 year	13/12/2026	JAPAN (000141) and NORWAY (10503)	Yes	**Up to 31 Dec 2026 and Extension depends on availablity of fund.** Salary will be charged: **- 50% to SWM** **- 50% to DRM**
8	Sheik Md. Zakir Hossain	Driver cum Messenger-CXB	NPSA	NPSA-2	1 year	30/06/2025	JAPAN (000141)	Yes	Up to 31 Dec 26 and Extension depends on availablity of fund
9	Obaidul Islam Munna	Disaster Risk Reduction Analyst -DRR	NPSA	NPSA-8	1 year	31/07/2026	NORWAY (10503)	Yes	Up to 30 Sep 26 and Extension depends on availablity of fund
10	Runa Jesmin	Capacity Development Associate	NPSA	NPSA-6	1 year	30/06/2026	NORWAY (10503)	No	Up to 30 Sep 26 and Extension depends on availablity of fund
11	Ananda Barua	Driver cum Messenger-CXB	NPSA	NPSA-2	1 Year	30/06/2026	NORWAY (10503)	Yes	Up to 31 Dec 26 and Extension depends on availablity of fund
12	Tazbirul Azad	DRR Engineer-UNV	UNV	UNV	11 Months	30/09/2026	NORWAY (10503)	No	
13	Md. Amanullah	ICT Assistant	UNV	UNV	1 Year	15/07/2026	NORWAY (10503)	Yes	Up to 31 Dec 26 and Extension depends on availablity of fund
14	Michael Von Tangen Page	Technical Specialist - Research and Survey Analysis	P4	FTA	6 months	30/06/2026	FCDO (13645) DFAT (11854)	Yes	Extension depends on availablity of fund
15	Nipa Nandita	Research Associate	UNV	UNV	7 months	30/6/2026	FCDO (13645) DFAT (11854)	Yes	Extension depends on availablity of fund
16	Niger Sultana	Data Management	UNV	UNV	8 months	30/6/2026	FCDO (13645) DFAT (11854)	Yes	Extension depends on availablity of fund
17	Prosenjit Das	GIS Specilaist	UNV	UNV	9 months	30/6/2026	FCDO (13645) DFAT (11854)	Yes	Extension depends on availablity of fund

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Vardon Hoca (Hoxha) 14-Jan-2026
Head of Sub-Office
UNDP Sub-Office, Cox's Bazar

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14-Jan-2026
Faija Ansari
HR Analyst and Head of HR
UNDP Bangladesh

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14-Jan-2026
Mariyam Nazra
Operations Advisor
UNDP Bangladesh

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15-Jan-2026
Sonali Dayaratne
Deputy Resident Representative
UNDP Bangladesh

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Monitoring & Evaluation Plan for 2026

Project ID: 01005387 **Title:** Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming

CPD Output	Output 2.1: More people in Bangladesh, especially the most vulnerable and marginalized, have increased capacities, knowledge, and skills to adopt sustainable consumption behaviours and lead in climate action. Output 2.2: Institutions have strengthened capacities to develop manage and deliver policies, strategies, and actions to improve ecosystem health and manage dynamic risks, such as climate change, disasters, pandemics, and humanitarian crises. Output 2.3: Government actors, the private sector and civil society demonstrate enhanced commitment and capacities to provide efficient oversight functions for environmental policies and legal frameworks, identifying financing solutions and prioritizing green investment. Output 3.1: The Government and other duty bearers, along with all rights holders, are better able to uphold standards, practices and norms that promote social cohesion, human rights, non-discrimination and empowerment of women and other vulnerable groups. Output 3.2: Public institutions and other quasi-formal institutions and normative and policy frameworks have enhanced capacities and frameworks to ensure accountable and gender responsive governance according to the rule of law. Output 3.3 Civil society organizations (CSOs), especially district CSO networks, oversight bodies and the private sector, are better able to participate meaningfully in decision-making and to promote, protect and respect human rights and to fight against discrimination.
CPD Outcome	CPD Outcome 1: By 2026, more people in Bangladesh, particularly the most vulnerable and marginalized from all gender and social groups and those from lagging districts benefit from sustainable livelihood and decent work opportunities resulting from responsible, inclusive, sustainable, green, and equitable economic development. CPD Outcome 2: By 2026, ecosystems are healthier, and all people, in particular the most vulnerable and marginalized in both rural and urban settings, benefit from and contribute to, in a gender responsive manner, a cleaner environment, an enriched natural resource base, low-carbon development, and are more resilient to climate change, shocks and disasters. CPD Outcome 3: By 2026, more people, especially the most vulnerable, benefit from more equitable, nondiscriminatory, gender-responsive, participatory and accountable governance and justice, in a peaceful and tolerant society governed by the rule of law
Strategic Plan (SP) Output	1.1 Economic opportunities expanded for people and enterprises to access decent jobs, trade, and productive assets, including human capital, human mobility, and sustainable energy. 3.1 Development gains preserved and reliance on humanitarian assistance decreased for crisis-affected populations, including displaced populations and displacement-affected communities, enabling a return to normalcy and development progress. 4.2 Financing for climate and nature-based solutions expanded to promote prosperity while protecting the planet. 5 Institutions and planning systems enabled to integrate multidimensional risks management approaches in national, sub-national, and sectoral development policies and strategies to reduce vulnerability to shocks, including conflict and violence, natural hazards, economic downturns, and epidemics.
SDG Target	3.9 By 2030, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries 12.5 By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels

Indicator Progress Tracking

Project Output Indicators (DRM)	Data Source	Baseline (2025)	Target (2026)	EOP Target (2026)	Progress Against Target (upto 2027)	Frequency	Data Collection Methods
1.1.1 Number of government officials, disaster management committees, volunteers and humanitarian stakeholders trained on landslide risk management and other DRM aspects	Training report	0	150	440	290	Quarterly	Training reports Attendence sheet/field visit
1.1.2 Number of DRM plans/framework/early action protocol/SOP/Manual developed and updated	DRM plan/framework	0	3	11	8	Quarterly	Consultation Workshop, community consultaiton
1.1.3 Number of vulnerable people in the Cox's Bazar whose risks are minimized through multihazards preparedness/ DRR/NBS interventions including Information, Education, and Communication	Hazard mitigation activity report/partner report	0	15000	35000	20000	Annual	Field visit, Observation/Report analysis
1.1.4 # of localize landslide early warning and rainfall monitoring system is available through rain gauges instalations and operationalized for Cox's Bazar	NGI report/ final narrative report	0	10	20	10	Annual	Instalation, Field visit, Observation
Project Output Indicators (SEPH)	**Data Source**	**Baseline**	**Target (2026)**	**EOP Target (2026)**	**Progress Against Target (upto 2027)**	**Frequency**	**Data Collection Methods**

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1.2.1 Number of key SWM infrastructure (landfill, MRFs, composting units, WASH blocks, recycling units) Constructed/upgraded and operational	Progress report; prepared document; M&E visit	1	14 facilities	14 facilities		Half Yearly	Review of the reports; physical verification
1.2.2 Number of structured SWM awareness and behaviour-change programmes designed and delivered	Progress report; training report, prepared document; M&E visit	1500	7600 participants	7600 participants		Quarterly	Review of the reports; physical verification
1.2.3 Number of municipalities and relevant authorities with strengthened institutional capacity for SWM	Progress report; training report, prepared document; M&E visit	0	10 officials	10 officials		Quarterly	Review of the reports; physical verification
1.2.4 Number of local entrepreneurs and informal waste actors supported	Progress report; training report, prepared document; M&E visit	30	65 actors/ enterprises	70 actors/ enterprises		Quarterly	Review of the reports; physical verification

Project Output Indicators (CARU)	Data Source	Baseline	Target (2026)	EOP Target (2026)	Progress Against Target (upto 2027)	Frequency	Data Collection Methods
2.2: Expand UNDP-Cox's Bazar capacities for Early warning, integrated ris	Media monitoring and open sources	52	51	51		Weekly and Yea	Open source media monitoring and publicly available information monitoring and maintaining the continuous from 2017 database

Key Results Tracking*

Indicator	Baseline	Target			
		26-Mar	26-Jun	26-Sep	26-Dec
Key Results 1 (2026): Capacity of Local Government and humanitarian stakeholders to manage disasters and extreme weather events is strengthened					
1.1.1 Number of local government, disaster management committees, and humanitarian stakeholders trained on landslide risk management and other	0	50	50	50	0
1.1.2 Number of DRM plans developed and updated	0	1	0	0	0
1.1.3 Number of people covered by early action/contingency plans/finance	0		116000	116000	0
1.1.4 Number of people reached through Information, Education, and Communication on DRR	0	3000	1000	1000	
1.1.5 Number of vulnerable people in the Cox's Bazar whose risks are minimized through landslide DRR/NBS interventions	0	7000	3000	0	0
1.1.6 Number of DRR interventions/schemes implemented in the camps and host communities whose risks are minimized through DRR interventions/NbS	0	7	3	0	0
1.1.7 # of localize landslide early warning and rainfall monitoring system is available and operationalized for Cox's Bazar	0	1	1	1	
1.1.8 Number of rain gauges installed in camps and host-communities in CXB and CHT	0	5	5	0	0
1.1.9 Number of GSB and Government staff trained on landslide early warning system maintaince and management	0	5	5	0	0
1.1.10 The extent to which an SOP/Manual on landslide early warning system developed and operationalized	0	1		1	0
1.1.11 # of events/workshops organized to disseminate the landslide risks and landslide lessons learned	0	0	1	1	
1.1.13 # of landslide risk management strategy/framework/early action protocol developed	0	0	0	1	0
Output 1.2					
Key Results 2 (2026): Key solid waste management infrastructures (including landfills, MRFs, composting units, WASH blocks, and recycling units) constructed, upgraded, and made operational, strengthening environmentally sound waste management services.					
# of tonnes of solid waste safely managed	40,000	980	1,020	1,440	1,440
# of cfw volunteers from both refugee and host communities engaged in construction, operation and maintainance of the SWM infrastructures	372	91	72	28	28
Key Result 3 (2026): Community members reached through structured solid waste management awareness and behaviour-change programmes, promoting improved waste segregation, recycling, and environmentally responsible practices.					
# of structured SWM awareness and behaviour-change sessions conducted	3	13	19	0	0

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# of schools, markets, or community institutions/platforms covered by SWM awareness activities	17	14	3	0	0
Key Result 4 (2026): Institutional capacity for solid waste management strengthened through targeted technical support and training of municipalities/unions and relevant authorities, enhancing local governance and service delivery.					
# of training/exposure or learning visits/workshops conducted with unions, municipalities and WASH sector on SWM	0	2	1	0	0
# of SWM guidelines, SOPs, or operational tools developed/revised and adopted	1	3	0	0	0
Key Result 5 (2026): Local entrepreneurs and informal waste sector actors supported through capacity building and engagement in the recycling and waste value chain, contributing to inclusive livelihoods and circular economy practices.					
# of entrepreneurs/informal waste actors receiving skills or business development training or equipment support	30	9	26	0	0
# of MSME supported through business plan development, grants support and registration	0	3	0	0	0
Key Result 6 (2026):					
8 coordination meetings per year, with minutes, participant lists and agreed action points recorded and shared with all CBDF members and relevant government platforms.	2	4	0	0	0

Evaluation/Study/Survey Title	Partners	Evaluation commissioned by (if not UNDP)	Type of Evaluation/Study/ Survey	Planned Completion Date (M/Y)	Estimated Cost	Provisional Source of Funding	Commissioned to
Conduct assessment/survey throughout 33 camps to assess situation/status of DPHE-constructed 500 bathing facilities to assess the functionality.			Study	31-May	35,000.00	ADB	External Consultant
Audit, spot check for icddr,b activities in Teknaf			Study	28-Feb	5,000.00	ADB	External Consultant
National Consultant for project evaluation/impact assessment/project development (2026)	UNDP self		End Evaluation	25-Mar	15,000.00	Norway Embassy	External Consultant

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Conduct survey for the readers of the report through email marketing platform to 278 audience	UNDP self		Study	26-Mar	1,200.00	FCDO/DFAT	Digital

M&E Budget

Description	Budget allocated in 2026 (USD)	Utilization in 2025
1. Dedicated M&E staff		
Monitoring & Evaluation (M&E) and Communication Analyst- NPSA 8 (DRM)	25,000.00	
Monitoring & Evaluation (M&E) and Communication Analyst (@50%)-NPSA 8 (SEPH)	4,500.00	
Information Management Associate (CARU)	2,975.21	
Sub-Total	32,475.21	-
2. Monitoring Activities		
Output 1: (DRM)		
a. DRR/Nbs schemes monitoring vist	3,000.00	
b. CfW Post Distribution Assessment	1,000.00	
c. Acitivity implementation monitoring (event, consultation, beneficiary i	2,000.00	
Output 1: (SEPH)		
a. Spot check, mid-term assessment, field visits, physical verifications, re	5,000.00	
b. Project quality assurance	70,385.73	
Project quality assurance-CARU	2,119.49	
Sub-Total	83,505.22	-
3. Evaluation Activities		
Output 1(DRM): a. Project evaluation/project development	15,000.00	
Output 1(SEPH): Audit for icddr,b activities in Teknaf	5,000.00	
Sub-Total	20,000.00	-
Grand Total	135,980.43	-
Proportion to Total Project Budget/Cost (%)	6%	

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Gender Action Plan for 2026

Project ID: **01005387** **Title:** **Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming**

Actions	Responsible Person/Unit	Timeline	Budget allocation		Proposed Indicator
			Amount	%	
Output 1.1 (DRM)					
Training of government, humanitarian and first response agencies /professionals on DRM aspects	Capacity Building Associate	April-June, July-Sep 2026	5,000		#100 of female volunteers, government and humanitarian professionals trained on DRM aspects related gender specific disaster management activities.
A dedicated session on PSEA on each training	Capacity Building Associate	April-June, July-Sep 2026	5,000		#Number of training sessions conducted with a dedicated PSEA session. #Percentage of participants who attended the PSEA session and demonstrated knowledge improvement (e.g., through pre- and post-training assessments).
Incorporate gender as a cross-cutting issue in the DRM Training Modules, DRM Plans(CRA), National Early Action Protocol on Lnadslide, and DRM Reports	Capacity Building Associate, Project Manager	Jan-Mar 2026	10,000		DRM Training Modules, DRM Plans(CRA, NEAP), and DRM Reports incorporated gender and inclusion as cross-cutting issue
Prioritize women and female-headed household as cash for work beneficiaries	Capacity building associate, Associate Engineer	Jan-Mar 2026	30,000		# At least 30% of cash for work/NBS beneficiaries are women/ women headed household members. # 50% women will be benefitted from the NbS schemes as they community level (women constitute half of the rohingya population).
All assessment, monitoring, evaluation, and reporting systems will include sex, age, and disability disaggregated data.	MEAL Analyst, Project Manager	Janu-Mar, April-June, July-Sep 2026			Ensure sex, age, and disability disaggregated data for all types of assessment, monitoring, evaluation and reporting

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Develop and implement Information, Education, and Communication (IEC)/ awareness-raising initiatives on gender responsive disaster risk management	Project Manager, Capacity Building Associate	March, June 2026	2,500		IEC materials/ awareness-raising initiatives, particularly targeting women, girls, the elderly and persons with disabilities in Rohingya camps and host communities
Gender and PSEA training for CXB staff and partners	Gender Specialist, Project Manager	April, May 2026	3,000		Number of staff from CXB sub-office and partners trained on Gender and PSEA
Reprinting of PSEA poster and dissemination	Reporting associate, Project Manager	March, April 2026	500		#Number of PSEA posters reprinted and distributed. #Number of locations or organizations where the PSEA posters were displayed or disseminated.
Output 1.2 (SEPH)					
Incorporate gender inclusion as a cross-cutting issue in the SWM Training Modules, SWM Plans, strategy and SWM Reports	Gender Specialist, Project Manager	Jun-26	5,000		SWM Training Modules, SWM Plans, and SWM Reports incorporated gender and inclusion as cross-cutting issue
Involve women/women-headed household as cash for work beneficiaries/unskilled/skilled labourer	IP/Construction Company	Jun-26	20,000		Around 20% of cash for work beneficiaries/unskilled/skilled labourer are women/women-headed household members
Provision female friendly personal protective equipment (PPE) during project implementation	IP/Construction Company	Jun-26	4,000		Appropriate PPEs are purchased to meet targeted female CfW volunteers
	IP/Construction Company	Jun-26	1,000		
Capacity building of the targeted workers on PSEA and GBV	IP/Construction Company	Jun-26	1,000		Targeted CfW volunteers are oriented on PSEA and GBV as a part of their capacity building
	IP/Construction Company	Jun-26	1,000		
Construction of Adolescent female student-friendly WaSH blocks in schools with the provision of MHM items and MHM waste collection/management chamber	IP/Construction Company	Jun-26	35,000		Number of adolescent female students benefiting from newly constructed female-friendly WaSH blocks with MHM provisions and waste management facilities.
Promote participation of women in scrap dealing business and PPP for solid waste collection and processing	IP/Construction Company	Mar-26	2,000		Number of female successfully engaged in solid waste management value chain and scrap dealers association
Construction of public toilets (2 female chambers) at big market areas	UNDP/Construction Company	Jun-26	27,000		Number of female dwellers benefiting from newly constructed female-friendly WaSH blocks with MHM provisions and waste management facilities.
Total Gender Budget			**152,000**		

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Procurement Plan

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Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
UNDP-BGD	RBAP	UNDP	1.2.5-Construction of MRF	Hire construction company construction of one (01) integrated MRF and composting facilities.	1	31/05/2026	10/02/2026	31/05/2026	65,000.00	01005387	Lump Sum	Civil Works	Construction Engineering	22000000 - Building and Construction Machinery and Accessories	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.4 Equipment and Furniture	Equipment and furniture for DMC/CPP	2	15/08/2026	20/03/2026	15/08/2026	7,000.00	01005387	Each	Goods	Other	44000000 - Office Equipment and Accessories and Supplies	1.1-MoFA-Landslide Risk Management in CXB (Norway)
UNDP-BGD	RBAP	UNDP	1.2.3 Training and Workshop and other events	Workshop/ Training/ joint filed vsiit Cost (Location and /or Catering) for landsldie preparedness and response, Eearly Action Protocall/ Simulation exersice/drill/Day observation	20	30/09/2026	15/02/2026	15/08/2026	85,000.00	01005387	Each	Services	Other	86000000 - Education and Training Services	1.1-MoFA-Landslide Risk Management in CXB (Norway)
UNDP-BGD	RBAP	UNDP	1.2.1-IC for ESIA-TEKNAF	Conduct ESIA of the proposed landfill site in Teknaf Municipality	1	30/06/2026	01/06/2026	30/06/2026	10,000.00	01005387	Each	Individual Contractor	Consulting Services	86000000 - Education and Training Services	1.2-UNDP-SWM-Sustainable SWM for Host & Camps in CXB
UNDP-BGD	RBAP	UNDP	1.2.12-printing IEC Materials	Printing IEC materials	1	10/03/2026	20/02/2026	10/03/2026	3,000.00	01005387	Lump Sum	Goods	Other	45000000 - Printing and Photographic and Audio and Visual Equipment and Supplies	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host

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Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
															Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.1.1 Hiring a NGO-CSO for Capacitu buitlding DMCs	NGO/CSO/ Government line department Engagement- through LOA for Landslide Early Warning Desimination, Capacity Building of DMCs, Volunteers, Humanitarian Agencies and Government officials on Localized Weather Forecasting, Interpretation and Desimination.	2	15/09/2026	15/02/2026	15/09/2026	115,000.00	01005387	Each	Services	Consulting Services	86000000 - Education and Training Services	1.1-MoFA-Landslide Risk Management in CXB (Norway)
UNDP-BGD	RBAP	UNDP	1.1.2 IC-03- ICs for DRM-EIA/Videography	03 IC's for Videography and Endline impact assessment	3	30/09/2026	01/03/2026	30/09/2026	21,000.00	01005387	Each	Individual Contractor	Consulting Services	86000000 - Education and Training Services	1.1-MoFA-Landslide Risk Management in CXB (Norway)
UNDP-BGD	RBAP	UNDP	1.2.2-Incinerator/Gasifier	Purchase and install context specific technological solutions (incinerator /gasifier) including	1	10/03/2026	04/02/2026	10/03/2026	245,000.00	01005387	Piece	Goods	Other	27000000 - Tools and General Machinery	1.2-JP-SWM-Sustainable SWM for Host & Camps in CXB

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Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
				capacity building of operators.											
UNDP-BGD	RBAP	UNDP	1.2.5 Printing and Publication		2	15/08/2026	01/03/2026	15/08/2026	6,000.00	01005387	Each	Goods	Other	45000000 - Printing and Photographic and Audio and Visual Equipment and Supplies	1.1-MoFA-Landslide Risk Management in CXB (Norway)
UNDP-BGD	RBAP	UNDP	1.2.9-EPP Training in School & Days Obs	AWP 2026-CXB-SUB-OFFICE-IP-DRAFT-04-JAN 2026 SASA File Comments Catch up Editing Share : this file is shared There is nothing to undo. There is nothing to redo. Paste Cut Copy Format Painter Times New Roman 10 Wrap Text Merge & Center Text Conditional Formatting Format As Table Cell Styles Insert Delete Format AutoSum Clear Sort & Filter Find & Select Sensitivity Add-ins	1	10/03/2026	10/02/2026	10/02/2026	4,000.00	01005387	Each	Services	Other	86000000 - Education and Training Services	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar

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Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
				F37 Facilitate 'Environment Promotion Programme' in the schools, including day observations and regular sessions Facilitate 'Environment Promotion Programme' in the schools, including day observations and regular sessions AWP Checklist AWP-2026 MYB-AWP-2026-2027 HR Plan M&E Plan Gender Action Plan Procurement Plan Communication Plan Reff CPD-UNSDCF-SP-SDG Resize mode exited 100%											
UNDP-BGD	RBAP	UNDP	1.2.5-Planstic Bin for Whykong-Households-	Distribute color-coded household/ market bins for	1	28/02/2026	04/01/2026	28/02/2026	8,000.00	01005387	Batch	Goods	Other	76000000 - Industrial Cleaning Services	1.2-JP-SWM-Sustainable SWM for Host & Camps in CXB

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Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
				organic/non-organic waste source seggregation in Whykong, Nhila and Teknaf Sadar unions											
UNDP-BGD	RBAP	UNDP	1.2.10- WASH Block-MHM	Construction of adolescent girl-friendly WASH blocks with appropriate MHM facility and development of SOP for WaSH blocks and pilot combustion chambers for MHM waste management. (Deep boring water supply/MHM inclusive WASH blocks)	1	20/03/2026	10/02/2026	20/03/2026	35,000.00	01005387	Lump Sum	Civil Works	Construction Engineering	72000000 - Building and Facility Construction and Maintenance Services	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.3-Training for Volunteer	Provide training to the volunteers to develop skilled operators for operating the installed incinerator/ gasifier.	1	15/03/2026	01/03/2026	15/03/2026	5,000.00	01005387	Lump Sum	Services	Other	86000000 - Education and Training Services	1.2-JP-SWM-Sustainable SWM for Host & Camps in CXB

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Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
UNDP-BGD	RBAP	UNDP	1.2.4-IC-Consultancy Service	Develop SWM guidelines & strategy for Teknaf Municipality	1	30/07/2026	01/07/2026	30/07/2026	15,000.00	01005387	Each	Services	Consulting Services	86000000 - Education and Training Services	1.2-UNDP-SWM-Sustainable SWM for Host & Camps in CXB
UNDP-BGD	RBAP	UNDP	1.2.3-Color Coded BIN	Procurement of color-coded household/ market bins for organic/non-organic waste source seggregation	1	10/03/2026	10/02/2026	10/03/2026	6,000.00	01005387	Each	Goods	Other	47000000 - Cleaning Equipment and Supplies	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.16-Hire Audit Firm	Hire audit firm to conduct Audit, spot check for icddr,b activities in Teknaf	1	10/03/2026	10/02/2026	10/02/2026	5,000.00	01005387	Lump Sum	Services	Other	84000000 - Financial and Insurance Services	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.2-Workshop-Stakeholder - MRF-for BF-UP	Stakeholders consultation to share the findings from the assessment of bathing facilities/Union Level Inception Workshop and MoU Signing with Union Parishad, MRF Land, Madrasha, public toilets	4	30/04/2026	01/04/2026	30/04/2026	8,000.00	01005387	Each	Services	Other	86000000 - Education and Training Services	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.11-Tourism Waste MGT Support	Tourism waste management support	1	10/03/2026	10/02/2026	10/03/2026	10,000.00	01005387	Lump Sum	Services	Other	86000000 - Education and Training Services	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya

Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
				at Shamlapur and Jahajpur beach points											Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.4-Training for WASH Actors & ISCGVolunteer	Learning and sharing workshop and/or exposure visit with WASH actors and local authorities in collaboration with ISCG.	1	31/03/2026	01/03/2026	15/03/2026	17,442.00	01005387	Lump Sum	Services	Other	86000000 - Education and Training Services	1.2-JP-SWM-Sustainable SWM for Host & Camps in CXB
UNDP-BGD	RBAP	UNDP	1.2.6-Construction of Public Toilet	Hire construction company construction of public toilets (2 female chambers+ 2 male chambers+ 2 urinals) at big market areas	1	31/05/2026	20/02/2026	31/05/2026	27,000.00	01005387	Lump Sum	Civil Works	Construction Engineering	22000000 - Building and Construction Machinery and Accessories	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.1-Machineries for MRF-Composting Facility	Purchase of Machineries for MRF-Compostin g Facility	1	15/03/2026	15/02/2026	15/03/2026	24,500.00	01005387	Piece	Goods	Other	56000000 - Furniture and Furnishings	1.2-JP-SWM-Sustainable SWM for Host & Camps in CXB
UNDP-BGD	RBAP	UNDP	1.2.7-Oral health Campign	Hire event management firm to conduct Oral health screening campaign	1	10/03/2026	10/02/2026	10/03/2026	10,000.00	01005387	Each	Services	Other	86000000 - Education and Training Services	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.13-Training on basic SWM & MRFs	Training on basic SWM	1	10/03/2026	20/02/2026	10/03/2026	30,000.00	01005387	Lump Sum	Services	Other	86000000 - Education and Training Services	1.2-ADB-Solid Waste Management and Healthcare

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Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
				systems and the management of specific infrastructures such as MRFs, composting facilities, and recycling plants at both union and ward levels, along with a visit to established facilities following best practices.											Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.3- Motorized Vehicle-03	Purchase and handover of motorized vehicle (3 nos)	3	30/10/2026	01/10/2026	30/10/2026	6,000.00	01005387	Each	Goods	Vehicles	27000000 - Tools and General Machinery	1.2-UNDP-SWM-Sustainable SWM for Host & Camps in CXB
UNDP-BGD	RBAP	UNDP	1.2.8- Awarness Materials-BCC	Procure awareness and behavior change communication (BCC) materials and visibility items to support the implementation of the Environment Promotion Programme in schools/Baharchora	2	10/03/2026	01/02/2026	10/03/2026	10,000.00	01005387	Batch	Goods	Other	45000000 - Printing and Photographic and Audio and Visual Equipment and Supplies	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar

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Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
UNDP-BGD	RBAP	UNDP	1.2.14-Procurement of management resources	Procurement of necessary management resources (i.e, office setup) at the union to facilitate capacity building among relevant government staff, aiming the long-term operation and maintenance of Environment/ Solid Waste Management (SWM) unit.	1	30/04/2026	10/02/2026	30/04/2026	5,000.00	01005387	Lump Sum	Goods	Other	22000000 - Building and Construction Machinery and Accessories	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.2- IEC Materials-billboard	Distribute IEC materials including repairing and reestablishment of billboards	1	30/07/2026	01/07/2026	30/07/2026	3,000.00	01005387	Each	Services	Other	45000000 - Printing and Photographic and Audio and Visual Equipment and Supplies	1.2-UNDP-SWM-Sustainable SWM for Host & Camps in CXB
UNDP-BGD	RBAP	UNDP	1.2.15-Motorized Vehicle (2 Nos)	Purchase of motorized vans (2nos), paddle cart (8 nos), wheel barrows, shovels, etc. (5 sets) and other required items for waste collection	1	30/04/2026	10/03/2026	30/04/2026	19,000.00	01005387	Each	Goods	Vehicles	27000000 - Tools and General Machinery	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar

Business Unit	REGION	Legal Entity (Agency)	Procurement Planning Task Name	Procurement Planning Task Desc	Quantity	Delivery Date	Contract Start Date	Contract End Date	Estimated Value (USD)	Project	UOM for Contract Duration	Type of Procurement	Procurement Service Category	Procurement Category	Parent Task
				and transfer											
UNDP-BGD	RBAP	UNDP	1.2.1-CFP-Conduct Assessment/Survey	CFP to Conduct assessment/survey throughout 33 camps to assess situation/status of DPHE-constructed 500 bathing facilities to assess the functionality.	1	10/05/2026	28/02/2026	10/05/2026	35,000.00	01005387	Each	Services	Consulting Services	86000000 - Education and Training Services	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar
UNDP-BGD	RBAP	UNDP	1.2.4-Mass Cleaning Campign	Quarterly mass cleaning campaign	1	28/02/2026	30/01/2026	28/02/2026	9,000.00	01005387	Each	Services	Other	86000000 - Education and Training Services	1.2-ADB-Solid Waste Management and Healthcare Support in Rohingya Camps and Host Communities in Cox's Bazar

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Muhammad Salahuddin Khan
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Vardon Hoxha (Hoca)

Head of Sub-Office

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Head of Procurement

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Communications Plan for 2026

Project ID: 01005387 **Title: Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming**

Target audience *(ranked by importance; highlight if contacts already made)*	Communication Activities & Tools *(how best to reach your respective target audiences with the key messages?)*	Timing *(when is the activity due or how often?)*	Expected Result/Indicator of achievement *(for each tool chosen)*	Resource requirements *(person/days required, budget implications (also consider outsourcing costs))*	Responsible CO Unit/Person *(And supporting unit/persons if any)*
Output 1.1 (DRM)					
Government counterparts MoDMR; Local Government; I/NGO; UN Agncies	Press Release, Media Liaison, Article, OpEd, Media visit Etc.	January to September 2026	Featured in local media, social media, UNDP website	500	Communication CXB
	Briefing note for NGO and UN audience	January to September 2026			PM/DRR analyst
	Articles, News	January to September 2026	Featured in local media, social media, UNDP website		PM + COM CXB
	Reports/Studies publication	January to September 2026	Published reports/studies in UNDP/ReliefWeb/PreventionWeb etc. site	2000	PM/DRR Analyst + COM CO
Donor agencies/development partners	Video Documentation (NbS, Early warning, DRR schemes, risk profile/strategy)	January to September 2026	Featured in local media, social media, UNDP website	3000	PM + COM CO
	Articles, News	January to September 2026	Featured in local media, social media, UNDP website		PM/DRR Analyst + COM CXB
Local communities and Rohingya refugees	IEC materials	January to September 2026	People reached through IEC materials	2000	PM + COM CXB/CO
	Awareness campaign /Drama /Drills /Simulation	January to September 2026	People reached through awareness activities	5000	DRM team + COM CXB + Partner NGO
Output 1.2 (SEPH)					
Refugees, WaSH actors in the camps, CiCs and visitors (donors/media)	Hoarding Board at Landfill Site, MRF, Composting Units & Technology Installation	January 2026 to December 2026	Visibility of UNDP's footprint in humanitarian response	1,000.00	Procurement
Donor agencies/development	Video documentation	January 2026 to December 2026	Featured in local media, social media, UNDP website	4,800.00	SEPH Team+ COM, CO

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partners	Articles, News, Stories, Blogs	January 2026 to December 2026	Featured in local media, social media, UNDP website		SEPH Team+ COM, CO
Tourism waste management support at Shamlapur and Jahajpur beach points	Case studies, Video Documentation	January 2026 to July 2026	Visibility of UNDP, ADB, DPHE's footprint in SWM	5,000.00	SEPH Team+ COM, CO
Local communities and Rohingya refugees	Distribute IEC materials production (including a pictorial booklet for schools) on SWM and environmental	January 2026 to July 2026	People reached through IEC materials	3,000.00	SEPH Team+ COM, CO
Local communities, Rohingya refugees & Visitors	Install 30 billboards at mass gathering places like market, schools, union parishad and other suitable places	January 2026- July 2026	Mass awareness	15,500.00	SEPH Team+ COM, CO
Local communities and Rohingya refugees	Conduct awareness campaign on 4R (Reduce, Reuse, Recyle & Recover) through courtyard sessions/mock drills/presentation at communities, market and sea beach.	January 2026 to June 2026	Mass Awareness Featured in local media, social media, UNDP website	1,250.00	SEPH Team+ COM, CO
Local communities and Rohingya refugees	Organize quarterly (additional one as contingency) mass cleaning campaign across the tergeted project area including dissemination of SWM awareness messages	January 2026 to June 2026	Mass Awareness Featured in local media, social media, UNDP website	12,750.00	SEPH Team+ COM, CO
Local communities and Rohingya refugees	Develop audio-visual awareness message in local and refugee language to dissiminate through miking/Radio Naf	January 2026 to March 2026		600.00	SEPH Team+ COM, CO, IP
Output 2.2 (CARU)					
278 Recipients of CARU weekly report from different UN agencies, NGO,INGO and embassies along with Bangladesh government	Weekly report of CARU	January 2026 to March 2026	Published through Email marketing platform called Mailchimp	2,975.21	CARU Team+ COM, CO+SecDev

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Project Analyst (Monitoring & Evaluation and Communication)
UNDP Sub-Office, Cox's Bazar

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Vardon Hoca (Hoxha)
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Md Abdul Quayyum
Head of Communications
UNDP

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Local Project Appraisal Committee (LPAC) Meeting

Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming

Meeting Minutes

Date: Monday, 29th December 2025

Venue: UNDP Cox Bazar Sub-Office, CoxDA, 1st Floor

Time: 12:00 PM-1:00 PM

1. Background & Objective

The Local Project Appraisal Committee (LPAC) meeting was convened to review and provide strategic guidance on the proposed Initiation Plan (IP) for UNDP's engagement in Cox's Bazar for the period of 01 January 2026– 30 June 2027. Building on lessons learned from previous and ongoing interventions in disaster risk management, solid waste management, and evidence-driven resilience programming, the Initiation Plan outlines a consolidated framework to support sustainable, inclusive, and coordinated development efforts in Cox's Bazar district which has been facing one of Bangladesh's most complex and fragile contexts. The plan aligns with national priorities and seeks to strengthen institutional coordination, local governance, and evidence-based decision-making within a humanitarian–development–peace (HDP) nexus framework.

Objectives of the Meeting

- To present the proposed Initiation Plan for Cox's Bazar and seek strategic and technical inputs from key government and development partners.
- To validate the proposed strategic direction, implementation approach, and alignment with national development priorities and sectoral frameworks.
- To ensure coherence, ownership, and coordination among stakeholders in advancing an integrated, area-based development approach.
- To facilitate consensus on the way forward for UNDP's engagement in Cox's Bazar, including priorities, partnerships, and implementation modalities.

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2. Background and Introduction

The meeting opened with remarks by Ms. Sonali Dayaratne, Officer-in-Charge and Deputy Resident Representative, who welcomed participants and highlighted the significance of the Local Project Appraisal Committee (LPAC) as a key milestone in UNDP's engagement in Cox's Bazar. She noted that the Initiation Plan represents a strategic shift from short-term, project-based interventions toward a more integrated, area-based approach that responds to the evolving humanitarian and development context of the district.

Ms. Dayaratne emphasized that the protracted displacement situation in Cox's Bazar continues to pose complex governance, environmental, and socio-economic challenges, requiring a transition from predominantly humanitarian responses to more sustainable, development-oriented solutions. The Initiation Plan, she explained, is designed to lay the foundation for long-term programming by strengthening institutional capacity, promoting coordinated action, and aligning interventions with national priorities and the UNSDCF.

She further highlighted that the Plan is grounded in evidence and lessons learned, drawing on analysis generated through the Cox's Bazar Analysis and Research Unit (CARU). It seeks to enhance coherence across humanitarian, development, and peace efforts by strengthening coordination mechanisms, promoting risk-informed planning, and improving service delivery at the local level. Particular emphasis was placed on reinforcing local governance systems, advancing inclusive economic opportunities, and fostering collaboration through the Cox's Bazar Development Forum (CBDF).

In closing, Ms. Dayaratne underscored that the Initiation Plan provides a strategic pathway to transition from short-term response to sustainable, nationally led development, and noted that the LPAC meeting serves as a critical platform to validate the proposed direction and build collective ownership among stakeholders.

Presentation on Initiation Plan for Cox's Bazar (IP-CXB) Area-based Programming

The presentation provided an overview of the proposed Initiation Plan (IP) for Cox's Bazar, outlining its strategic rationale, design framework, and implementation approach. It emphasized that the IP is designed to respond to the evolving and protracted nature of the Cox's Bazar context, where humanitarian needs increasingly intersect with development, governance, and resilience challenges. The presentation highlighted that the IP builds on lessons from previous phases, aligning with national priorities and the Humanitarian–Development–Peace (HDP) Nexus to support a transition toward sustainable, area-based development. Key focus areas include strengthening institutional capacity, enhancing coordination across

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sectors, and ensuring evidence-based, risk-informed planning through the integration of data and analytics.

The presentation further detailed the theory of change underpinning the IP, linking inputs and coordinated processes to tangible outcomes such as strengthened resilience, inclusive service delivery, and improved governance. It outlined priority outputs related to climate resilience, economic inclusion, and policy coordination, and emphasized the role of partnerships, particularly through the Cox's Bazar Development Forum, in advancing collective action. The session also highlighted the implementation and financing framework, noting that the initiative is fully funded and positioned for implementation, with a strong emphasis on adaptive management, accountability, and long-term sustainability. Overall, the presentation reaffirmed UNDP's commitment to supporting an integrated, locally driven development pathway for Cox's Bazar that bridges humanitarian response and long-term resilience building.

3. Key Discussion

No.	Topic / Issue Raised	Key Discussion Points and Responses
1	**Funding Constraints and Prioritization**	Participants acknowledged the current funding constraints facing the development sector. It was emphasized that results-based prioritization and strong monitoring mechanisms are critical to ensure effective utilization of limited resources. UNDP noted that with declining traditional aid flows, there is a need to explore alternative financing modalities, including government co-financing and strategic reallocation of national budget resources aligned with priority interventions.
2	**Use of Data and Analytics for Risk-Informed Planning**	CARU's role in generating data-driven insights was highlighted as central to strengthening evidence-based planning. The use of analytics for early warning, anticipatory action, and informed decision-making was emphasized. Participants noted the importance of expanding analytical tools, including AI-supported platforms, to enhance forecasting, risk mapping, and programmatic targeting across sectors.
3	**Mobilization of Development Finance**	The discussion underscored the importance of leveraging diverse financing sources, including IFIs, multilateral funds, and blended finance mechanisms. It was noted that development financing strategies must

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No.	Topic / Issue Raised	Key Discussion Points and Responses
		remain flexible in light of political transitions and evolving donor priorities, as a result of which UNDP has been communicating with lead government partners, such as ERD, MoEFCC, Ministry of Land, LGD to pool in funds from IFIs and multilateral bodies. The role of the Cox's Bazar Development Forum (CBDF) was emphasized as a coordination platform to align funding opportunities and mobilize resources strategically.
4	**Partnerships and Institutional Collaboration**	Participants emphasized strengthening partnerships with government entities, including MoDMR, LGD, and sectoral agencies, to enhance coordination and implementation effectiveness. Collaboration with academic institutions, civil society, and technical partners was highlighted as critical for sustaining analytical capacity and ensuring inclusive development outcomes.
5	**Disaster Risk Reduction and Early Warning Systems**	The need to strengthen disaster preparedness and early warning mechanisms was strongly emphasized. BMD highlighted the need to expand rainfall observation networks using cost-effective technologies. UNDP noted that rainfall data is already being generated through existing installations and agreed to explore expansion options. It was agreed that future interventions would be coordinated through a shared platform involving BMD, UNDP, and relevant partners, with MoDMR providing overall leadership to strengthen a unified early warning system. Discussions highlighted ongoing efforts to enhance community-level awareness, expand rainfall monitoring infrastructure, and integrate early warning systems with national platforms.
6	**Sustainable and Climate-Responsive Development**	Participants underscored the importance of integrating climate resilience, environmental sustainability, and green solutions into development programming. Opportunities for piloting innovative solutions such as renewable energy, nature-based solutions, and climate-resilient infrastructure were discussed, alongside the need to mobilize concessional and blended financing.

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No.	Topic / Issue Raised	Key Discussion Points and Responses
7	**Key Risks and Mitigation Measures**	Major risks identified included climate-induced hazards, political uncertainty, and funding volatility. Participants agreed on the importance of adaptive programming, diversified financing strategies, and strong coordination mechanisms to mitigate these risks. Emphasis was placed on maintaining flexibility to respond to emerging risks while sustaining progress toward long-term development objectives.

4. Decisions

1. The Initiation Plan (IP) is recommended for approval by the participants.

2. The final version of the IP will be disseminated among the participants.

Prepared by:

Signed by: Muhammad Salahuddin Khan D0F24B37575E494... 30-Dec-2025

Muhammad Salahuddin Khan

Head of Sub-Office (OIC)

UNDP Sub-Office, Cox's Bazar

Approved by:

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Sonali Dayaratne

Officer-in-Charge, and Deputy Resident Representative

UNDP Bangladesh

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Annex

List of Participants

S.N	Name	Designation	Organization
1.	Sonali Dayaratne	Officer-in-Charge, and Deputy Resident Representative	UNDP Bangladesh
2.	Abu Saleh Mohammad Obaidullah	Additional RRRC (Joint Secretary)	RRRC Office, Cox's Bazar
3.	Muhammad Salahuddin Khan	Head of Sub-Office (OIC)	UNDP Cox's Bazar Sub-Office
4.	Mariyam Nazra	Operations Advisor	UNDP Bangladesh
5.	Md Humayun Kabir Talukder	Programme Analyst-Climate Change and Disaster Risk Management	UNDP Bangladesh
6.	Sheela Tasneem Haq	Senior Governance Specialist	UNDP Bangladesh
7.	Md. Toriqul Islam	Director-Programme	NGO Forum for Public Health
8.	Md Nasrullah	Executive Engineer	Department of Public Health and Engineering (DPHE)
9.	Md Sohrab Hossain	Estimator	DPHE
10.	Md Azader Rahman	District Relief and Rehabilitation Officer (DRRO)	DC Office, Cox's Bazar
11.	Lamia Mohsin	Project Analyst (Monitoring & Evaluation and Communication)	UNDP Cox's Bazar Sub-Office
12.	Obaidul Islam Munna	Project Manager, DRM	UNDP Cox's Bazar Sub-Office
13.	Md Abdul Hannan	Assistant Meteorologist	Bangladesh Meteorological Department (BMD), Cox's Bazar
14.	S.M Qumrul Hasan	Deputy Director	Bangladesh Meteorological Department (BMD), Dhaka
15.	Md Azahar Hossain	Assistant Director	Geological Survey of Bangladesh (GSB)
16.	Md. Moazzem Hossain	Deputy Director	Department of Youth Development (DYD), Cox's Bazar
17.	Md Mahmudur Rahman Sayem	Assistant Commissioner and Executive Magistrate	DC Office, Cox's Bazar

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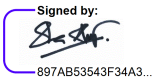
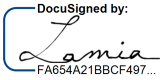
18.	Deepak KC	International Project Manager, SEPH Project	UNDP Cox's Bazar Sub-Office
19.	Karishma Tarannum	Solid Waste & Catchment Management Analyst, SEPH Project	UNDP Cox's Bazar Sub-Office
20.	Md Aurangzeb	Public Health Consultant Solid Waste Management	UNDP Cox's Bazar Sub-Office
21.	Nipa Nandita	Research Associate, CARU	UNDP Cox's Bazar Sub-Office
22.	Md. Sha Alam	Administrative Associate	UNDP Cox's Bazar Sub-Office
23.	Rajinder Kumar Bhasin	Regional Manager	Norwegian Geotechnical Institute (NGI)
24.	Shahpar Salim	Programme Officer	Norwegian Embassy, Dhaka
25.	Sumitra Mukherjee	Head of Response	Danish Refugee Council, Cox's Bazar

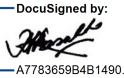
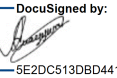
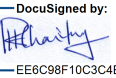
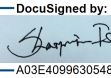
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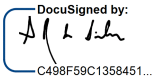
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Signer Events	Signature	Timestamp
A Z M Saleh azm.saleh@undp.org OIC, PMSU UNDP Bangladesh Security Level: Email, Account Authentication (None), Login with SSO **Electronic Record and Signature Disclosure:** Not Offered via Docusign	DocuSigned by:  A7783659B4B1490... Signature Adoption: Uploaded Signature Image Using IP Address: 203.202.246.146	Sent: 1/19/2026 2:18:01 AM Viewed: 1/19/2026 2:35:02 AM Signed: 1/19/2026 3:02:56 AM
Md Abdul Quayyum md.quayyum@undp.org Head of Communications UNDP Headquarters Security Level: Email, Account Authentication (None), Login with SSO **Electronic Record and Signature Disclosure:** Not Offered via Docusign	DocuSigned by:  5E2DC513DBD4419... Signature Adoption: Uploaded Signature Image Using IP Address: 37.111.194.236 Signed using mobile	Sent: 1/19/2026 2:18:01 AM Viewed: 1/19/2026 4:26:33 AM Signed: 1/19/2026 4:27:00 AM
Rezwana Chaity rezwana.chaity@undp.org Head of Procurement UNDP Bangladesh Security Level: Email, Account Authentication (None), Login with SSO **Electronic Record and Signature Disclosure:** Not Offered via Docusign	DocuSigned by:  EE6C98F10C3C4BC... Signature Adoption: Uploaded Signature Image Using IP Address: 203.202.246.146	Sent: 1/19/2026 2:18:02 AM Viewed: 1/19/2026 3:51:13 AM Signed: 1/19/2026 4:25:22 AM
Sharmin Islam sharmin.islam@undp.org Gender Analyst NOB, Gender Analyst, UNDP Bangladesh Security Level: Email, Account Authentication (None), Login with SSO **Electronic Record and Signature Disclosure:** Not Offered via Docusign	DocuSigned by:  A03E4099630548D... Signature Adoption: Uploaded Signature Image Using IP Address: 37.111.212.180 Signed using mobile	Sent: 1/19/2026 2:18:02 AM Resent: 1/19/2026 4:57:06 AM Resent: 1/19/2026 6:47:06 AM Viewed: 1/19/2026 7:11:32 AM Signed: 1/19/2026 7:11:53 AM
Md Maharaj Hossain maharaj.hossain@undp.org Programme Associate UNDP Bangladesh Security Level: Email, Account Authentication (None), Login with SSO **Electronic Record and Signature Disclosure:** Not Offered via Docusign	DocuSigned by:  EE4EA53CFB674A1... Signature Adoption: Uploaded Signature Image Using IP Address: 203.202.246.146	Sent: 1/19/2026 7:11:58 AM Resent: 1/19/2026 10:04:02 PM Viewed: 1/19/2026 10:12:44 PM Signed: 1/19/2026 10:15:27 PM
Saif Islam saif.islam@undp.org Head of PSMU Security Level: Email, Account Authentication (None), Login with SSO **Electronic Record and Signature Disclosure:** Not Offered via Docusign	Signed by:  442F375008E44EA... Signature Adoption: Uploaded Signature Image Using IP Address: 203.202.246.146	Sent: 1/19/2026 10:15:35 PM Viewed: 1/19/2026 10:33:25 PM Signed: 1/19/2026 10:34:26 PM

Signer Events	Signature	Timestamp
Sonali Dayaratne sonali.dayaratne@undp.org Dpty. Resident Representative UNDP Bangladesh Security Level: Email, Account Authentication (None), Login with SSO	DocuSigned by:  C498F59C1358451... Signature Adoption: Drawn on Device Using IP Address: 203.202.246.146	Sent: 1/19/2026 10:34:31 PM Viewed: 1/19/2026 10:36:53 PM Signed: 1/19/2026 10:57:28 PM

Electronic Record and Signature Disclosure:
Accepted: 1/19/2026 10:36:53 PM
ID: e7f346b4-107d-4a66-9311-ed360c512e2e

In Person Signer Events	Signature	Timestamp

Editor Delivery Events	Status	Timestamp

Agent Delivery Events	Status	Timestamp

Intermediary Delivery Events	Status	Timestamp

Certified Delivery Events	Status	Timestamp

Carbon Copy Events	Status	Timestamp

Witness Events	Signature	Timestamp

Notary Events	Signature	Timestamp

Envelope Summary Events	Status	Timestamps
Envelope Sent	Hashed/Encrypted	1/19/2026 12:30:34 AM
Certified Delivered	Security Checked	1/19/2026 10:36:53 PM
Signing Complete	Security Checked	1/19/2026 10:57:28 PM
Completed	Security Checked	1/19/2026 10:57:28 PM

Payment Events	Status	Timestamps

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