

Closure Stage Quality Assurance Report

Form Status: Approved

Overall Rating:	Satisfactory
Decision:	
Portfolio/Project Number:	00087855
Portfolio/Project Title:	BELMED Healthy lifestyle promotion
Portfolio/Project Date:	2015-05-15 / 2020-12-31

Strategic

Quality Rating: Satisfactory

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- ☐ 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- ☒ 2: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)*
- ☐ 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

Evidence:

Relevant changes in the external environment have been constantly monitored. In 2020 the project faced difficulties in implementation of several project activities due to COVID-19 pandemic. A number of project events have been moved to online format and upon approval from the donor and Project Steering Committee (PSC) partially reprogrammed for COVID-19 rapid response. PR campaign has been supported as well as the following procurement fulfilled: gloves (30,000 pcs); hand sanitizer (1,100 l); skin antiseptic/disinfectant for surfaces (600 l). One PR-specialist was contracted to strength PR-activities on COVID-19 prevention among the population. The specialist provided support that ensured design, implementation and evaluation of the effectiveness of the information campaign as well as worked with print and electronic mass media. 145,000 leaflets were developed and printed for the elderly with information on measures to protect against COVID-19. Leaflets were distributed among regional organizations of the Belarusian Red Cross and handed over for placement on transport as well. Procurement of disinfectants for facilities created in the framework of local initiatives, in order to ensure safe operation (compliance with sanitary-epidemic requirements) in the conditions of COVID-19. In order to prevent COVID-19 infection, a set of computer equipment was purchased and handed over to provide online communication for the residents of the Republican boarding school of war and labor veterans in an unfavorable epidemiological situation. Further, additional component has been added to the project "Maintenance and advancement of the health of vulnerable groups in the Republic of Belarus under the spread of the COVID-19". Under this component the project managed to procure pulse oximeters (590 pcs.); Electronic thermometers (500 pcs.). The items transferred to social service institutions, organizations subordinate to the Ministry of Labor and Social Protection of the Republic of Belarus to support the efforts of these organizations in promoting healthy lifestyles and preventing the spread of COVID-19 among vulnerable groups.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	БОККвПРООН_01042020300оподдержке_5578_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/БОККвПРООН_01042020300оподдержке_5578_301.pdf)	anna.trubchik@undp.org	12/26/2020 2:57:00 PM
2	BELMEDPSCMinutes_28May2020_eng_5578_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/BELMEDPSCMinutes_28May2020_eng_5578_301.pdf)	anna.trubchik@undp.org	12/26/2020 2:56:00 PM
3	Belmed_PB29_5578_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Belmed_PB29_5578_301.pdf)	anna.trubchik@undp.org	12/26/2020 2:55:00 PM
4	PBminutes_23_signed_5578_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PBminutes_23_signed_5578_301.pdf)	anna.trubchik@undp.org	12/26/2020 2:56:00 PM
5	ПисьмоМЗРБвБОККиПРООН_поддержкаизБЕЛМЕД_5578_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ПисьмоМЗРБвБОККиПРООН_поддержкаизБЕЛМЕД_5578_301.pdf)	anna.trubchik@undp.org	12/26/2020 2:57:00 PM

2. Was the project aligned with the thematic focus of the Strategic Plan?

- ☐ 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)
- ☒ 2: *The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)*
- ☐ 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

The project responds to the following area of development work: Eradicate poverty in all its forms and dimensions. Signature solutions: Poverty (output 1.1.2). While the project's RRF does not directly include SP output indicators, the project contributes to the following SP indicator: 1.1.2.1 Number and proportion of additional people accessing basic services. Project objective 2: Development of initiatives for promotion of healthy lifestyles at the local level. Certain initiatives of the project were targeted at people with disabilities and elderly people, providing them with access to certain healthy lifestyle facilities, opportunities and health services. The following main results were achieved during implementation of the all supported 25 initiatives:

- Number of people who gained access to health services - 82232.
- Number of people benefiting from new facilities - 82232 (56,8% out of them are children and youth, 33,7% - adults, 6% - specialists (doctors, teachers, social workers, etc.), 2% - PWDs, 1,5% - elderly people.

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No documents available.			

Relevant**Quality Rating: Satisfactory**

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- ☐ 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- ☒ 2: *Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)*
- ☐ 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- ☐ Not Applicable

Evidence:

The project team actively engaged local authorities and general public during the Local Initiatives Contests. Totally three Contests of local initiatives were organized and conducted in all regions of Belarus (Viciebsk, Mahilioŭ, Homieĺ, Hrodna, Brest and Minsk regions). Totally 362 applications were submitted to the all three contests, the total requested amount of which exceeds 10 times allocated within the BELMED project. These results showed the relevance and high demand for addressing healthy lifestyle issues, as well as revealed readiness to collaborate and consolidate efforts at the local level for addressing the problems related to strengthening public health. Feedback and lessons learned were collected by the project team through narrative reporting of the initiatives.

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No documents available.			

4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- ☐ 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- ☒ 2: *Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)*
- ☐ 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

Evidence:

Lessons learned from the other similar projects with grant component have been taken into consideration during the contests. The project elaborates on the lessons learned within APRs. The project team introduced additional consultations and monitoring visits to address the problem of low capacity of grantees in initiatives implementation and reporting. To mitigate the risk of cash deficit due to the different speed of EU funding utilization by PUNOs, the project introduces a buffer mechanism that has been approved and successfully implemented. Further, despite the limitations to conduct the project activities as initially planned due to COVID-19 and epidemiological situation, the project managed to achieve the intended results and even provided support for COVID-19 related activities.

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No documents available.			

5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- ☒ 3: *There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.*
- ☐ 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- ☐ 1: The project was not at scale, and there are no plans to scale up the project in the future.

Evidence:

The project reached a sufficient number of beneficiaries. According to the results of the I-III Contests "Be Healthy!" in all the regions of Belarus, BELMED Project supported 25 best initiatives with total amount of the EU funding around EUR 800.000. 88% of the organizations-winners are NGOs, which indicates high level of commitment of civil society to implementation of the activities aimed at strengthening public health and promoting healthy lifestyle at the local level. Within the implementation of 25 local initiatives, the Project is fostering creation of partnerships of local authorities and communities, civil society, public and private organizations for discussing, designing, submitting and, if selected, implementing initiatives for promotion of healthy lifestyles at the local level. In total, 362 applications were submitted to the Contests, the total requested amount of these applications is 10 times more than the amount allocated within the framework of the BELMED Project. Thanks to additional components introduced to the project, the population of Lida city, including people with disabilities, have access to an inclusive cycle route, constructed sports play grounds and sports equipment. Further, pulse oximeters (590 pcs.) and Electronic thermometers (500 pcs.) are transferred to social service institutions, organizations subordinate to the Ministry of Labor and Social Protection of the Republic of Belarus to support the efforts of these organizations in promoting healthy lifestyles and preventing the spread of COVID-19 among vulnerable groups.

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#	File Name	Modified By	Modified On
1	Belmed_PB29_5578_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Belmed_PB29_5578_305.pdf)	anna.trubchik@undp.org	12/26/2020 3:17:00 PM
2	BELMEDPB28_5578_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/BELMEDPB28_5578_305.pdf)	anna.trubchik@undp.org	12/26/2020 3:17:00 PM

Principled**Quality Rating: Satisfactory**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- ☐ 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- ☒ 2: *The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)*
- ☐ 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Evidence:

All project activities as well as the expertise that the project attracts are equally open and available both for men and women. Further, several local initiatives are targeting women specifically. For example, in Bozruisk gender-focused programmes are being implemented. Girls have been exposed to the skills to overcome various conflict situations, overcome stress, determine life values, increase self-esteem, etc. The technique helped girls to strengthen their sense of self-confidence, they are motivated to take informed decisions and to follow an active lifestyle. In general, the project aimed to ensure equal access for both men and women to participate in project activities and decision making (3 men and 3 women members of the PSC).

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#	File Name	Modified By	Modified On
1	PSCminutes28_ENG_5578_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PSCminutes28_ENG_5578_306.pdf)	anna.trubchik@undp.org	12/26/2020 3:36:00 PM

7. Were social and environmental impacts and risks successfully managed and monitored?

- ☐ 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- ☒ 2: *Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.*
- ☐ 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

Evidence:

Project was categorized as Low risk through the SESP

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#	File Name	Modified By	Modified On
1	SESP_5578_307 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SESP_5578_307.docx)	anna.trubchik@undp.org	12/26/2020 3:39:00 PM

8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- ☐ 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- ☒ 2: *Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.*
- ☐ 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Evidence:

N/A so far. If project-affected people raise concerns and/or grievances regarding the Project's social and/or environmental performance during implementation or upon closure of the project, project-level and/or national grievance mechanisms will be utilized and, if requested, UNDP's Stakeholder Response Mechanism or the Social and Environmental Compliance Unit in OAI, and/or the Project will be modified as needed.

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No documents available.			

Management & Monitoring**Quality Rating: Satisfactory**

9. Was the project's M&E Plan adequately implemented?

- ☐ 3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)
- ☒ 2: *The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)*
- ☐ 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

Evidence:

The project had a costed M&E Plan with relevant baselines and targets. Apart from project's M&E activities the project has been evaluated by the EU externally. Final evaluation from the EU is envisaged as well. Progress data against indicators in the project's RRF was collected on a regular basis.

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#	File Name	Modified By	Modified On
1	BELMED_APR_2020andcumulative_5578_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/BELMED_APR_2020andcumulative_5578_309.xls)	anna.trubchik@undp.org	12/26/2020 3:46:00 PM
2	BELMED_APR_2019_final_5578_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/BELMED_APR_2019_final_5578_309.xls)	anna.trubchik@undp.org	12/26/2020 3:47:00 PM
3	ConsolidatedBELMEDNarrativereportforApril2019-December2019_5578_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ConsolidatedBELMEDNarrativereportforApril2019-December2019_5578_309.pdf)	anna.trubchik@undp.org	12/26/2020 3:48:00 PM

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- ☐ 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- ☒ 2: *The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)*
- ☐ 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

Evidence:

The project's governance mechanism (PSC) has met in the agreed frequency and the minutes of the meeting are on file. 29 PSC meetings have been held to date. All PSC minutes are on file.

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No documents available.			

11. Were risks to the project adequately monitored and managed?

- ☐ 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- ☒ 2: *The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.*
- ☐ 1: The risk log was not updated as required. There may be some evidence that the project monitored risks that may have affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

Evidence:

Risk log has been regularly updated in Atlas. APRs also captured the risks and management responses/treatments.

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No documents available.			

Efficient**Quality Rating: Satisfactory**

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- ☒ Yes
- ☐ No

Evidence:

Available budget was sufficient to achieve results indicated by the Project Document, specifically for UNDP, it is sufficient for funding the number of initiatives as per Prodoc. However, in case more funds are available, more initiatives could be supported as the number of applications to the contest of grants has exceeded the budget for this activity. To expand the project results additional funds have been mobilized and as a result of the implementation, the population of Lida city, including people with disabilities, have access to the inclusive cycle route, constructed sports play grounds and sports equipment. In addition, in response to COVID-19 more funds have mobilized and the project procured pulse oximeters (590 pcs.); Electronic thermometers (500 pcs.) and transferred them to social service institutions, organizations subordinate to the Ministry of Labor and Social Protection of the Republic of Belarus to support the efforts of these organizations in promoting healthy lifestyles and preventing the spread of COVID-19 among vulnerable groups.

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No documents available.			

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- ☐ 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- ☒ 2: *The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- ☐ 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

Evidence:

The procurement plan was maintained through the PROMPT online system. It was updated on a regular basis.

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#	File Name	Modified By	Modified On
1	PAPinPROMPT2019_5578_313 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PAPinPROMPT2019_5578_313.pdf)	anna.trubchik@undp.org	12/26/2020 4:02:00 PM
2	PAPfromPROMPT_5578_313 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PAPfromPROMPT_5578_313.pdf)	anna.trubchik@undp.org	12/26/2020 4:03:00 PM

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- ☐ 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- ☒ 2: *The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.*
- ☐ 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

Evidence:

The project regularly monitored costs versus planned targets through the APR reporting, donor reporting and on-going monitoring of budget utilization. Value for money principle was always respected in any procurement case. The project shared the costs for project premises with other projects to ensure cost efficiency gains.

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No documents available.			

Effective**Quality Rating: Satisfactory**

15. Was the project on track and delivered its expected outputs?

- ☒ Yes
- ☐ No

Evidence:

The project is on track and achieved 94% delivery. However, the project has been extended till 31 December 2020 due to delays within the initial implementation period caused by COVID-19. Among complicated issues were: low capacity of grant recipient in initiatives implementation and reporting that causes delays; finalization of development and transfer of title for the software program for breast cancer screening; low supply on the market of medical supplies and PPE. Based on the actual needs of the final beneficiaries as well as based on the health products market situation, since the project started, the list of items that is expected to be procured to facilitate the COVID-19 response has changed. This required a longer period of approval and new market research as well as additional time was required for a proper quality assurance of the health products as per UNDP procedures. The project extension helped to achieve the intended results.

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#	File Name	Modified By	Modified On
1	Belmed_Prodocextensiontill31Dec2020_5578_315 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Belmed_Prodocextensiontill31Dec2020_5578_315.pdf)	anna.trubchik@undp.org	12/26/2020 4:08:00 PM
2	ПротоколКСПот21.08.2020_анг_5578_315 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ПротоколКСПот21.08.2020_анг_5578_315.pdf)	anna.trubchik@undp.org	12/26/2020 4:09:00 PM
3	scan_BELMEDextension-LettertoUNDPBelarus27.08.2020-ok_5578_315 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/scan_BELMEDextension-LettertoUNDPBelarus27.08.2020-ok_5578_315.pdf)	anna.trubchik@undp.org	12/26/2020 4:09:00 PM

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- ☐ 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- ☒ 2: *There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.*
- ☐ 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

Evidence:

The project budget has been reviewed in May 2020, June 2020 and in August 2020. All necessary budget revisions are made, clearance from the PSC and the donor obtained.

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#	File Name	Modified By	Modified On
1	PB258Juneonextension_5578_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PB258Juneonextension_5578_316.pdf)	anna.trubchik@undp.org	12/26/2020 4:15:00 PM
2	PB24_28May_extensionill31August2020_5578_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PB24_28May_extensionill31August2020_5578_316.pdf)	anna.trubchik@undp.org	12/26/2020 4:15:00 PM
3	PB2615June_reallocationwoamendment_5578_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PB2615June_reallocationwoamendment_5578_316.pdf)	anna.trubchik@undp.org	12/26/2020 4:15:00 PM
4	PB27_BELMED_August2020_5578_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PB27_BELMED_August2020_5578_316.pdf)	anna.trubchik@undp.org	12/26/2020 4:15:00 PM

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- ☐ 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- ☒ 2: *The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)*
- ☐ 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- ☐ Not Applicable

Evidence:

In order to encourage wide participation and ensure submission of proper documents for the Contest, the Project widely disseminated Contest-related information to various stakeholders (through social media, web sites, meetings with local authorities with following mailing dissemination of information, using the partner base of the regional coordinators), organized 12 information seminars for potential participants of the Contest from governmental institutions, civil society and communities. During the seminars participants, including representatives of public associations for PWDs (people with disabilities) received expert consultations about main thematic areas of the Contest and were trained on the key principles and requirements for developing quality proposals. Totally three Contests of local initiatives were organized and conducted in all regions of Belarus (Viciebsk, Mahilioŭ, Homieŭ, Hrodna, Brest and Minsk regions). 55 representatives of the winner-organizations were trained to enhance their skills and knowledge on financial and programmatic requirements for the initiatives.

List of Uploaded Documents

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No documents available.			

Sustainability & National Ownership**Quality Rating: Satisfactory**

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- ☐ 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- ☒ 2: *National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)*
- ☐ 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- ☐ Not Applicable

Evidence:

The project (UNDP's part) was implemented with UNDP in Belarus Country Office Support, using UNDP's procurement, financial and monitoring system. However, the national counterparts were fully and actively engaged in the process through regular consultations, PSC meetings. National monitoring and evaluation tools were also exploited (reporting to the Ministry of Economy).

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19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation [arrangements](#)⁸ adjusted according to changes in partner capacities?

- ☐ 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- ☐ 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- ☐ 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- ☒ *Not Applicable*

Evidence:

The project was implemented with UNDP in Belarus Country Office Support (NIMCO) and no changes in the modality was envisaged within the project implementation period.

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20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- ☐ 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- ☒ *2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.*
- ☐ 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

Evidence:

As a result of initiatives' implementation through joint actions the effective partnerships of public organizations, NGOs and private sector, local authorities and healthcare institutions in promotion of healthy lifestyles at the local level are formed. The results of initiatives are ready to be replicated in all regions of Belarus. The sustainability of project results is also ensured through the State Programmes. Most of Project activities were a part of the State Programme "People's health and demographic security of the Republic of Belarus for 2016-2020", which has been approved by the Council of Ministers of the Republic of Belarus on 14 March 2016. In particular, BELMED contributed to the implementation of its two subprograms "Prevention and control of NCD" and "Family and Childhood."

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No documents available.			

QA Summary/Final Project Board Comments

The project has been successfully implemented, the expected results have been achieved, the quality of the Project meets the UN quality standards for project implementation. The project was strategic, retained its relevance and significance throughout the entire period of implementation, became sustainable, met UN social and environmental standards, was effective in terms of the quality of the results achieved and efficient in terms of the use of financial resources. The project applied flexible management methods based on approval from the PSC, which made it possible to fulfill the tasks set, as well as adjust the project activities in connection with the COVID-19 pandemic.