

# Closure Stage Quality Assurance Report

**Form Status: Approved**

<b>Overall Rating:</b>	Satisfactory
<b>Decision:</b>	
<b>Portfolio/Project Number:</b>	00106785
<b>Portfolio/Project Title:</b>	Promoviendo la integralidad de la justicia de transición
<b>Portfolio/Project Date:</b>	2017-09-01 / 2021-12-31

**Strategic**

**Quality Rating: Satisfactory**

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- ☐ 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- ☒ 2: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)*
- ☐ 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

**Evidence:**

En la junta de proyecto realizada el 4 de febrero de 2021 para la aprobación del POA 2021 del proyecto Promoviendo la integralidad de la justicia de transición, se informó sobre el seguimiento y monitoreo permanente en los temas sustantivos y financieros que el equipo del proyecto brinda a los proyectos de las organizaciones de la sociedad civil, así como, de las líneas implementadas por el Ministerio Público, para asegurar que las actividades y el presupuesto por un monto de US\$566,237.00 fuesen ejecutados dentro del tiempo de vigencia del proyecto al 31 de mayo 2021.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	MinutaJuntadeProyecto4defebrero2021_10188_301 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaJuntadeProyecto4defebrero2021_10188_301.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaJuntadeProyecto4defebrero2021_10188_301.pdf</a> )	maria.s.garcia@undp.org	11/5/2021 5:19:00 PM

2. Was the project aligned with the thematic focus of the Strategic Plan?

- ☐ 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)
- ☒ 2: *The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)*
- ☐ 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

**Evidence:**

El proyecto responde al área de trabajo "Acelerar las transformaciones estructurales para el desarrollo sostenible" del Plan Estratégico 2018-2021 del PNUD a nivel global.

## List of Uploaded Documents

#	File Name	Modified By	Modified On
1	191220_Guatemala_CEProducJTextensiónc oncostofirmado_10188_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/191220_Guatemala_CEProducJTextensiónc oncostofirmado_10188_302.pdf)	maria.s.garcia@undp.org	11/5/2021 6:13:00 PM

## Relevant

Quality Rating: **Satisfactory**

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- ☐ 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- ☒ 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- ☐ 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- ☐ Not Applicable

## Evidence:

Se implementó un Plan de Comunicación y Visibilidad, que evidenció estratégicamente los resultados alcanzados por el Proyecto y sus aportes a la sostenibilidad de la paz, a través de la difusión de las iniciativas implementadas, la sensibilización de los públicos meta y el apoyo a los esfuerzos de promoción de los derechos de las víctimas y sobrevivientes y de las juventudes como agentes de cambio para la consolidación de la paz.

### List of Uploaded Documents

#	File Name	Modified By	Modified On
1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeComunicaciónProyectoPBFII_10188_303.pdf">InformeComunicaciónProyectoPBFII_10188_303 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeComunicaciónProyectoPBFII_10188_303.pdf)</a>	maria.s.garcia@undp.org	11/5/2021 6:29:00 PM

4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- ☐ 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- ☒ 2: *Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)*
- ☐ 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

### Evidence:

Las lecciones aprendidas en la primera fase del proyecto fueron sistematizadas y consideradas al momento de realizar una propuesta de extensión con costo al PBF por ejemplo, se incorporó un producto que abordara la temática de memoria histórica, justicia de transición y cultura de paz con jóvenes a nivel comunitario. Esto se realizó, considerando las lecciones aprendidas del proceso de difusión de mensajes para jóvenes. Asimismo, se hizo una sistematización general de lecciones aprendidas del Proyecto, que facilitaron la toma de decisiones durante la implementación del proyecto.

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1	191220_Guatemala_CEPdocJTextensiónc oncostofirmado_10188_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/191220_Guatemala_CEPdocJTextensiónc oncostofirmado_10188_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/191220_Guatemala_CEPdocJTextensiónc oncostofirmado_10188_304.pdf</a> )	maria.s.garcia@undp.org	11/5/2021 6:51:00 PM
2	LeccionesaprendidasJDTPBFII20172021vf_10188_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LeccionesaprendidasJDTPBFII20172021vf_10188_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LeccionesaprendidasJDTPBFII20172021vf_10188_304.pdf</a> )	maria.s.garcia@undp.org	11/5/2021 6:52:00 PM

5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- ☒ 3: *There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.*
- ☐ 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- ☐ 1: The project was not at scale, and there are no plans to scale up the project in the future.

### Evidence:

El proyecto alcanzó una cobertura en 11 departamentos, con énfasis en las regiones más afectadas por el enfrentamiento armado interno en los cuales se han beneficiado a víctimas y familiares de víctimas del Enfrentamiento Armado Interno con acceso a la verdad, justicia, reparación y garantías de no repetición. El proyecto también contribuyó en el diseño e implementación de un modelo de investigación y persecución estratégica aplicado a casos priorizados de graves violaciones a Derechos Humanos.

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1	Informefinal2017-2021PBFJDTvf_10188_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinal2017-2021PBFJDTvf_10188_305.pdf)	maria.s.garcia@undp.org	11/5/2021 7:13:00 PM
2	InformeComunicaciónProyectoPBFII_10188_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeComunicaciónProyectoPBFII_10188_305.pdf)	maria.s.garcia@undp.org	11/5/2021 7:15:00 PM
3	PresentacióngráficaresultadosfinalesdelProyectovf_10188_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PresentacióngráficaresultadosfinalesdelProyectovf_10188_305.pdf)	maria.s.garcia@undp.org	11/5/2021 7:16:00 PM

## Principled

Quality Rating: Satisfactory

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- ☐ 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- ☒ 2: *The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)*
- ☐ 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

## Evidence:

La igualdad de género fue un eje transversal del proyecto, orientó la definición de indicadores que priorizaron la participación de las mujeres, por ser las más afectadas históricamente y durante el EAI. Fue necesaria a lo largo de la implementación del proyecto con ejemplos tales como la priorización de casos de violencia sexual contra las mujeres y los procesos de acompañamiento psicosocial con perspectiva de género. Así para el derecho a la Verdad el Archivo Histórico de la Policía Nacional registró 8,790 usuarios, el 71% eran mujeres y el 24% eran familiares en busca de información de sus seres queridos desaparecidos. En Justicia de 1,840 personas que impulsan los casos 1,127 son mujeres, de 445 testigos 280 son mujeres, incluidas 55 sobrevivientes de violencia sexual y de 139 participantes en la formulación de propuestas de reparación el 73% eran mujeres. Asimismo, el proyecto sensibilizó a los fiscales sobre los hechos de violencia sexual cometidos en contra de las mujeres durante el EAI, generando mayor coordinación con las OSC para la atención de las sobrevivientes en los procesos penales, evitando su revictimización. En Reparación, de 1,388 participantes en procesos de atención jurídico y psicosocial, el 62% son mujeres, que buscan sus familiares desaparecidos o fallecidos. De 781 personas con atención psicosocial el 64% son mujeres y en el componente de medidas de No repetición el abordaje del tema de género atravesó el contenido de la estrategia de Formación Ciudadana impulsada por la Mesa Técnica de Educación y el MINEDUC, por ejemplo, en el módulo de Interculturalidad y Derechos Humanos, se abordó la situación de desigualdad en que viven mujeres indígenas y en particular las niñas indígenas quienes por asumir a temprana edad el apoyo a sus padres muchas no van a la escuela; en el de Memoria Histórica se abordó la situación de las mujeres durante el EAI, la importancia de su derecho a la reparación y la justicia. La mayoría de docentes participantes fueron mujeres, en el Diplomado Virtual fue el 68% del total. Y las mujeres jóvenes son las que están en mayores desventajas en el acceso a medios de comunicación digital; el 54% de jóvenes que realizaron el diagnóstico fueron mujeres; el 52% de jóvenes con resultados fueron mujeres. De 601 jóvenes participantes en los procesos formativos el 55% fueron mujeres.

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1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeFinal2017-2021PBFJDTvf_10188_306">InformeFinal2017-2021PBFJDTvf_10188_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeFinal2017-2021PBFJDTvf_10188_306.pdf)</a>	maria.s.garcia@undp.org	11/5/2021 7:37:00 PM

7. Were social and environmental impacts and risks successfully managed and monitored?

- ☐ 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- ☒ 2: *Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.*
- ☐ 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

## Evidence:

Se realizó una evaluación de riesgos sociales y medioambientales a través del SESP y se clasificó al proyecto de bajo riesgo.

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1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Proyecto106785PBFIISESP_Promoviendolaintegralidad_10188_307">Proyecto106785PBFIISESP_Promoviendolaintegralidad_10188_307 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Proyecto106785PBFIISESP_Promoviendolaintegralidad_10188_307.pdf)</a>	maria.s.garcia@undp.org	11/5/2021 9:26:00 PM

8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?



- ☐ 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- ☒ 2: *Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.*
- ☐ 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

**Evidence:**

El Secretariado del PBF a partir de 2019 estableció el Comité Ejecutivo Nacional como mecanismo de rendición de cuentas conformado por las Instituciones Nacionales y organizaciones de sociedad civil socias de los proyectos financiados por el fondo. El proyecto ha sido clasificado de alto riesgo por el SESP, sin embargo, en las reuniones de este Comité se discute sobre los riesgos del proyecto y las actividades realizadas para mitigarlos como parte de los informes semi- anuales y anuales. Durante 2021 el proyecto participó solamente en la reunión semi anual.

**List of Uploaded Documents**

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1	MinutaComitéEjecutivoPBF10junio2021VF_10188_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaComitéEjecutivoPBF10junio2021VF_10188_308.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaComitéEjecutivoPBF10junio2021VF_10188_308.pdf</a> )	maria.s.garcia@undp.org	11/5/2021 9:42:00 PM
2	PPP-presentacióncomiteejecutivoPBF10621vf_10188_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PPP-presentacióncomiteejecutivoPBF10621vf_10188_308.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PPP-presentacióncomiteejecutivoPBF10621vf_10188_308.pdf</a> )	maria.s.garcia@undp.org	11/5/2021 9:43:00 PM
3	MinutaComitéEjecutivoPBF12.11.2020vf_10188_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaComitéEjecutivoPBF12.11.2020vf_10188_308.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaComitéEjecutivoPBF12.11.2020vf_10188_308.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 12:25:00 AM
4	MinutaComiteEjecutivoPBF11.06.2020vf_10188_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaComiteEjecutivoPBF11.06.2020vf_10188_308.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaComiteEjecutivoPBF11.06.2020vf_10188_308.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 12:26:00 AM
5	MinutaReuniónCEPBF14-11-2019VF_10188_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaReuniónCEPBF14-11-2019VF_10188_308.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaReuniónCEPBF14-11-2019VF_10188_308.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 12:27:00 AM
6	3.PresentacióndeInformeSemiAnualjunio2019_JusticiadeTransiciónvf_10188_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/3.PresentacióndeInformeSemiAnualjunio2019_JusticiadeTransiciónvf_10188_308.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/3.PresentacióndeInformeSemiAnualjunio2019_JusticiadeTransiciónvf_10188_308.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 12:29:00 AM

**Management & Monitoring****Quality Rating: Satisfactory**

9. Was the project's M&amp;E Plan adequately implemented?

- ☐ 3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)
- ☒ 2: *The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)*
- ☐ 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

#### Evidence:

El proyecto contó con un sistema de monitoreo a través ATLAS, y con planes de monitoreo para las dos fases del proyecto. Todas las líneas de base, metas y resultados fueron actualizados según el marco de resultados del proyecto. Se dio seguimiento al avance y alcance de indicadores de resultados y de los productos del proyecto. El proyecto es parte de la cartera de proyectos evaluado por el PBF en 2020.

#### List of Uploaded Documents

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1	SistemaMESecretariadoPBFGuatemala-1_10188_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SistemaMESecretariadoPBFGuatemala-1_10188_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SistemaMESecretariadoPBFGuatemala-1_10188_309.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 2:40:00 AM
2	PlandeMonitoreo2019ProyectoJusticiadeTransición_10188_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PlandeMonitoreo2019ProyectoJusticiadeTransición_10188_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PlandeMonitoreo2019ProyectoJusticiadeTransición_10188_309.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 2:40:00 AM
3	PlandeMEPromoviendolaintegralidadde laJT Extension_10188_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PlandeMEPromoviendolaintegralidadde laJT Extension_10188_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PlandeMEPromoviendolaintegralidadde laJT Extension_10188_309.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 2:40:00 AM

4	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeFinalPBFEvaluaciónCartera2016-2019vf_10188_309.pdf">InformeFinalPBFEvaluaciónCartera2016-2019vf_10188_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeFinalPBFEvaluaciónCartera2016-2019vf_10188_309.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 2:41:00 AM
5	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeMonitoreoIndic.deProductosR2Justicia_10188_309.pdf">InformeMonitoreoIndic.deProductosR2Justicia_10188_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeMonitoreoIndic.deProductosR2Justicia_10188_309.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 2:43:00 AM
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7	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeMonitoreoindicadoresR3_10188_309.pdf">InformeMonitoreoindicadoresR3_10188_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeMonitoreoindicadoresR3_10188_309.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 2:44:00 AM
8	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FAFG-mediosdeverificaciónultimobimestre2021_10188_309.pdf">FAFG-mediosdeverificaciónultimobimestre2021_10188_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FAFG-mediosdeverificaciónultimobimestre2021_10188_309.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 2:45:00 AM
9	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinalevaluaciónpre-postFC_10188_309.pdf">Informefinalevaluaciónpre-postFC_10188_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinalevaluaciónpre-postFC_10188_309.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 2:46:00 AM
10	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeComunicaciónProyectoPBFII_10188_309.pdf">InformeComunicaciónProyectoPBFII_10188_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeComunicaciónProyectoPBFII_10188_309.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 2:48:00 AM

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- ☐ 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- ☒ 2: *The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)*
- ☐ 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

**Evidence:**

El proyecto se rige bajo las figuras de gobernanza solicitadas por el Secretariado del PBF, entre ellas el Comité

Técnico, el Comité Ejecutivo Nacional y la Junta de Proyecto. En 2021 dos de los tres mecanismos se llevaron a cabo: Una Reunión del Comité Ejecutivo Nacional y una Junta de Proyecto.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	MinutaComitéEjecutivoPBF10junio2021VF_10188_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaComitéEjecutivoPBF10junio2021VF_10188_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaComitéEjecutivoPBF10junio2021VF_10188_310.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 2:57:00 AM
2	PPP-presentacióncomiteejecutivoPBF10621vf_10188_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PPP-presentacióncomiteejecutivoPBF10621vf_10188_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PPP-presentacióncomiteejecutivoPBF10621vf_10188_310.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 2:57:00 AM
3	MinutaJuntadeProyecto4defebrero2021_10188_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaJuntadeProyecto4defebrero2021_10188_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaJuntadeProyecto4defebrero2021_10188_310.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 2:59:00 AM

11. Were risks to the project adequately monitored and managed?

- ☐ 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- ☒ 2: *The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.*
- ☐ 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

**Evidence:**

Los riesgos del proyecto fueron monitoreados trimestralmente, existe una matriz de monitoreo que es actualizada en Atlas con las actividades de mitigación realizadas. Los riesgos también son analizados a través de lecturas al contexto realizadas a lo interno del equipo y también con socios del proyecto como parte de la elaboración del informe semi-anual y anual.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Informefinal2017-2021PBFJDTvf_10188_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinal2017-2021PBFJDTvf_10188_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinal2017-2021PBFJDTvf_10188_311.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 3:32:00 AM
2	PresentacióngráficaresultadosfinalesdelProyecto_10188_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PresentacióngráficaresultadosfinalesdelProyecto_10188_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PresentacióngráficaresultadosfinalesdelProyecto_10188_311.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 3:33:00 AM
3	JDTPBFIIAnálisisdeRiesgos_10188_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JDTPBFIIAnálisisdeRiesgos_10188_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JDTPBFIIAnálisisdeRiesgos_10188_311.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 3:36:00 AM

**Efficient****Quality Rating: Satisfactory**

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- ☒ Yes
- ☐ No

**Evidence:**

En 2019 se solicitó al Fondo de Consolidación de la Paz (PBF) una extensión con costo para 18 meses más del proyecto. A pesar de los grandes avances en la consecución de los derechos de justicia de transición en los últimos años, existen riesgos coyunturales que podrían retroceder los avances. Fue necesario y estratégico continuar consolidando el apoyo a procesos centrales para los derechos humanos en el Ministerio Público – incluyendo el mayor uso de archivos del Fondo Documental del antiguo Archivo Histórico de la Policía Nacional en investigaciones - en la identificación y dignificación de las víctimas, así como en escalar la participación de la sociedad civil, y especialmente de las y los jóvenes como agentes para la paz como medida de no-repetición, entre otros procesos. Con el fin de afianzar y escalar los resultados alcanzados durante la primera fase del proyecto, y fortalecer el apoyo articulado tanto a instituciones del Estado como a organizaciones de la sociedad civil en favor de la verdad, la justicia, la reparación y la no-repetición, El Fondo para la Consolidación de la Paz aprobó una extensión del proyecto para un periodo de 18 meses con fondos adicionales con vigencia al 31 de mayo de 2021.

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1	191220_Guatemala_CEPdocJTextensiónc oncostofirmado_10188_312 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/191220_Guatemala_CEPdocJTextensiónc oncostofirmado_10188_312.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/191220_Guatemala_CEPdocJTextensiónc oncostofirmado_10188_312.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 4:07:00 AM
2	PresentaciónRevisiónSustantivaPBFII2020-2021vf_10188_312 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PresentaciónRevisiónSustantivaPBFII2020-2021vf_10188_312.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PresentaciónRevisiónSustantivaPBFII2020-2021vf_10188_312.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 4:08:00 AM

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- ☐ 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- ☒ 2: *The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- ☐ 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

**Evidence:**

El proyecto elaboró planes de adquisición anualmente, y fueron implementados de acuerdo a lo establecido.

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No documents available.			

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- ☐ 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- ☒ 2: *The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.*
- ☐ 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

**Evidence:**

Se siguieron las políticas de compras del PNUD, asegurando las adquisiciones necesarias de manera eficiente y de acuerdo a lo previsto.



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No documents available.			

Effective

Quality Rating: Satisfactory

15. Was the project on track and delivered its expected outputs?

- ☒ Yes
- ☐ No

Evidence:

El proyecto consolidó los esfuerzos para mejorar el acceso a los derechos a la justicia de transición de familiares de las víctimas del EAI, en especial de las mujeres víctimas de violencia sexual; fueron empoderados y fortalecidos mediante la atención jurídica social y psicosocial, lograron romper el silencio por las graves violaciones que sufrieron y ahora exigen justicia y reparación por los hechos ocurridos hace 4 décadas. El proyecto fortaleció el abordaje integral de la justicia de transición apoyando iniciativas en los cuatro componentes, generando mayor impacto en la vida de familiares de las víctimas del EAI, jóvenes y pueblos indígenas de las regiones más afectadas por el EAI. La consolidación de una plataforma de articulación de socios estatales y de sociedad civil del proyecto fue estratégica para dar una mejor respuesta a las necesidades de las víctimas del EAI. El proyecto acompañó al MICUDE en la institucionalización del AHPN, declarado como patrimonio cultural de la nación. El modelo de persecución penal estratégica instalado en la fiscalía de DDHH del MP, es una herramienta aplicada a casos del EAI; la modernización del equipo para el análisis de ADN en la FAFG agiliza la identificación de víctimas fallecidas o desaparecidas durante el EAI y la Estrategia Nacional de Formación Ciudadana (ENFC) institucionalizada por el MINEDUC, es una herramienta pedagógica innovadora utilizada por docentes en las regiones priorizadas.

#### List of Uploaded Documents

#	File Name	Modified By	Modified On
1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeFinal2017-2021PBFJDTvf_10188_315">InformeFinal2017-2021PBFJDTvf_10188_315 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeFinal2017-2021PBFJDTvf_10188_315.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 4:30:00 AM

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- ☐ 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- ☒ 2: *There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.*
- ☐ 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

**Evidence:**

Fueron elaborados planes anuales del proyecto que eran presentados y aprobados en las juntas de proyecto, acompañados del plan de M&E y del Plan de Comunicaciones del Proyecto; así como, revisión de las lecciones aprendidas y valoración de los riesgos. Una vez se aprobó la extensión con costo del proyecto fue necesario realizar una Junta de Proyecto para la aprobación de la revisión sustantiva y financiera correspondiente.

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1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/191220_Guatemala_CEProducJTextensi3ncostofirmado_10188_316.pdf">191220_Guatemala_CEProducJTextensi3ncostofirmado_10188_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/191220_Guatemala_CEProducJTextensi3ncostofirmado_10188_316.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 4:49:00 AM
2	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Presentaci3nRevisi3nSustantivaPBFII2020-2021vf_10188_316.pdf">Presentaci3nRevisi3nSustantivaPBFII2020-2021vf_10188_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Presentaci3nRevisi3nSustantivaPBFII2020-2021vf_10188_316.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 4:50:00 AM
3	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaJuntadeProyectoRevisi3nsustantivaJDT6mayo2020vf_10188_316.pdf">MinutaJuntadeProyectoRevisi3nsustantivaJDT6mayo2020vf_10188_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutaJuntadeProyectoRevisi3nsustantivaJDT6mayo2020vf_10188_316.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 4:58:00 AM
4	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LanzamientosegundaFaseproyectoJTPBFvf_10188_316.pdf">LanzamientosegundaFaseproyectoJTPBFvf_10188_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LanzamientosegundaFaseproyectoJTPBFvf_10188_316.pdf)</a>	maria.s.garcia@undp.org	11/7/2021 4:59:00 AM

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- ☐ 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- ☒ 2: *The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)*
- ☐ 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- ☐ Not Applicable

**Evidence:**

Además de un enfoque temático sobre justicia de transición, el proyecto definió un enfoque territorial para su implementación en 11 departamentos, basándose en la alta concentración de víctimas del EAI en Quiché, Alta y Baja Verapaz, Huehuetenango, Chimaltenango y en el departamento de Guatemala. En 2020 se realizó un diagnóstico participativo con jóvenes con el objetivo de identificar sus conocimientos, actitudes y prácticas sobre memoria histórica y cultura de paz.

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1	Informefinal2017-2021PBFJDTvf_10188_317 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinal2017-2021PBFJDTvf_10188_317.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinal2017-2021PBFJDTvf_10188_317.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 5:13:00 AM
2	InformeComunicaciónProyectoPBFII_10188_317 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeComunicaciónProyectoPBFII_10188_317.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeComunicaciónProyectoPBFII_10188_317.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 5:14:00 AM

**Sustainability & National Ownership****Quality Rating:** Satisfactory

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- ☐ 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- ☐ 2: National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)
- ☐ 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- ☒ *Not Applicable*

**Evidence:**

Según requerimientos del PBF, el proyecto se ejecutó bajo la modalidad de implementación directa - DIM.

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19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation [arrangements](#)<sup>8</sup> adjusted according to changes in partner capacities?

- ☐ 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- ☐ 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- ☐ 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- ☒ *Not Applicable*

**Evidence:**

El proyecto se ejecutó bajo la modalidad de implementación directa - DIM.

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No documents available.			

20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- ☐ 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- ☒ 2: *There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.*
- ☐ 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

#### Evidence:

El proyecto promovió la institucionalización de los procesos a través de una serie de herramientas y mecanismos diseñados e implementados desde las instituciones beneficiadas por el proyecto: Archivo Histórico de la Policía Nacional del Archivo General de Centro América del Ministerio de Cultura y Deportes, del Ministerio Público y del Ministerio de Educación como medidas de sostenibilidad.

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#	File Name	Modified By	Modified On
1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinal2017-2021PBFJDTvf_10188_320">Informefinal2017-2021PBFJDTvf_10188_320</a> ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinal2017-2021PBFJDTvf_10188_320.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informefinal2017-2021PBFJDTvf_10188_320.pdf</a> )	maria.s.garcia@undp.org	11/7/2021 5:25:00 AM

#### QA Summary/Final Project Board Comments

El proyecto se implementó conforme a lo planificado, contribuyendo a resultados significativos en el acceso a familiares de las víctimas y sobreviviente del enfrentamiento armado interno -EAI- al derecho a la verdad, la justicia, la reparación y las garantías de no repetición. El Proyecto se implementó bajo el abordaje integral de la Justicia de Transición en Guatemala. A través de los cuatro componentes de verdad, justicia, reparación y no repetición, desde el año 2016, se contribuye al logro del ODS 16 -Paz, Justicia e Instituciones Sólidas- mediante este abordaje integral de la Justicia de Transición se contribuye al fortalecimiento del Estado de Derecho y respeto a los derechos humanos en un contexto post-conflicto. Asimismo, su enfoque especial en el acceso a justicia y reparaciones para mujeres sobrevivientes de graves violaciones a los derechos humanos, incluyendo a sobrevivientes de violencia sexual; lo cual hace que el proyecto también contribuyera al logro del ODS 5: Promover la igualdad de género y el empoderamiento de la mujer.