

# Closure Stage Quality Assurance Report

**Form Status: Approved**

<b>Overall Rating:</b>	Highly Satisfactory
<b>Decision:</b>	
<b>Portfolio/Project Number:</b>	00092732
<b>Portfolio/Project Title:</b>	Réduire les émissions non intentionnelles des Polluants
<b>Portfolio/Project Date:</b>	2015-12-03 / 2020-12-31

## Strategic

**Quality Rating: Exemplary**

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- ☒ 3: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)*
- ☐ 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- ☐ 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

**Evidence:**

A travers son groupe technique et son comité de suivi-évaluation, le projet a suivi d'une manière continue le contexte de mise en œuvre et a ajusté ses stratégies et ses activités. Tel est le cas du rajout de 2 formations sanitaires modèles (en plus des 6 prévues); la valorisation des matières issues de l'autoclavage des déchets médicaux (création d'emplois verts à travers la fabrication de pavés autobloquants); le renforcement de la lutte anti-corruption des hôpitaux publics au niveau national. Avec la pandémie de Covid-19, l'appui du projet a été très sollicité et a beaucoup aidé le gouvernement dans la gestion des déchets hospitaliers issus des consultations, tests et traitement des patients. Ces réajustements ont toujours eu la validation du Comité de Pilotage, et ont été documentés.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	PVCOPILUPOPs1119_8457_301 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILUPOPs1119_8457_301.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILUPOPs1119_8457_301.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:06:00 AM
2	Rapport_Annuel_PNUDUPOPs2019_8457_301 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Annuel_PNUDUPOPs2019_8457_301.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Annuel_PNUDUPOPs2019_8457_301.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:06:00 AM
3	PVCOPILUPOPs0619_8457_301 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILUPOPs0619_8457_301.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILUPOPs0619_8457_301.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:05:00 AM

2. Was the project aligned with the thematic focus of the Strategic Plan?

- ☒ 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution. The project's RRF included all the relevant SP output indicators. (all must be true)
- ☐ 2: The project responded to at least one of the developments settings<sup>1</sup> as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)
- ☐ 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

**Evidence:**

Réponses au “SP development settings” :

- Le projet a contribué au défi d'éliminer la pauvreté sous toutes ses formes et dans toutes ses dimensions à travers les solutions multisectorielles et intégrées qu'il a apportées (amélioration des services de santé, amélioration de la santé et de l'environnement de la population, réduction des risques de perdre des gains sociaux et économique s...).
- Le projet a contribué dans l'accélération de la transformation structurelle propice au développement durable à travers l'élimination des pratiques non viables et l'introduction de nouvelle technologie pour la réduction des émissions des UPOPs et de mercures de traitement des déchets médicaux et d'élimination des mercures
- Le projet a également répondu au défi de renforcer la résilience aux chocs et aux crises par sa forte contribution dans la mise en œuvre du plan de contingence Covid-19 du Gouvernement de Madagascar et des ministères sectoriels (traitement des déchets des hôpitaux, des centres de santé et des centres de traitement).

Réponses aux « Signature solutions”:

- Le projet répond à la Solution type n°1 » par sa contribution à la protection sociale, l'amélioration des services de santé et l'amélioration de la résilience environnementale et sanitaire
- Le projet répond à la Solution type n°3 à travers sa contribution à la réduction des facteurs de vulnérabilité (réduction des émissions de POPs, réponse au Covid19)

SP output indicators :

- Le projet répond au Résultat 1.3 relatif au développement de solutions au niveau national et international pour une gestion durable des ressources naturelles, des services des écosystèmes, des produits chimiques et des déchets.
- Le projet renseigne les indicateurs 1.2.1 ; 1.3.1 et 3.1.1 du plan stratégique.

## List of Uploaded Documents

#	File Name	Modified By	Modified On
1	FinalMTRReport190319_8457_302 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalMTRReport190319_8457_302.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalMTRReport190319_8457_302.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:18:00 AM
2	ConceptNote_Madagascargestiondéchetsmédicauxsansincinération_8457_302 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ConceptNote_Madagascargestiondéchetsmédicauxsansincinération_8457_302.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ConceptNote_Madagascargestiondéchetsmédicauxsansincinération_8457_302.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:16:00 AM
3	FinalProjectDocumentforMedicalWasteProject-Madagascar_8457_302 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalProjectDocumentforMedicalWasteProject-Madagascar_8457_302.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalProjectDocumentforMedicalWasteProject-Madagascar_8457_302.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:17:00 AM
4	FinalTEReportDec2020GEFMedWasteAfrica_8457_302 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_302.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_302.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:18:00 AM

## Relevant

Quality Rating: **Highly Satisfactory**

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- ☐ 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- ☒ 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- ☐ 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- ☐ Not Applicable

**Evidence:**

L'identification des hôpitaux, des centres de santé b  
 énéficiaires et des formations sanitaires modèles à a  
 ppuyer a été faite de façon consultative et participati  
 ve. Un groupe de travail technique et un comité de s  
 uivi impliquant tous les acteurs et parties prenantes  
 (y compris les représentants des bénéficiaires) ont é  
 té mis en place pour assurer le suivi de la mise en  
 œuvre et la supervision des activités du projet, et de  
 formuler leur feedback pour assurer l'atteinte des ob  
 jectifs. La formation sur les technologies de réductio  
 n des émissions des UPOPs et d'élimination des me  
 rcures dans le secteur santé à Madagascar a pu bé  
 néficier les personnels de santé jusqu'aux zones rec  
 ulées.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Rapport_final_UPOPs_2020.12.17_8457_303 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_303.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_303.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 8:32:00 AM

4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- ☒ 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- ☐ 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- ☐ 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

**Evidence:**

Les échanges avec l'équipe régional, les autres pays associés au projet UPOPs, et avec les acteurs locaux ont permis de rassembler et utiliser les connaissances, et de tirer de leçons. Ces connaissances et leçons apprises sont partagées durant les réunions de fin d'année du comité de pilotage du projet et sont utilisées dans l'orientation et la prise de décision. Les rapports annuels du projet, le rapport final et les rapports d'évaluation reflètent ces leçons apprises.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Rapport_final_UPOPs_2020.12.17_8457_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_304.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:34:00 AM
2	2019RegionalProjectBoardmeetingminutes_Madagascar_8457_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019RegionalProjectBoardmeetingminutes_Madagascar_8457_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019RegionalProjectBoardmeetingminutes_Madagascar_8457_304.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:36:00 AM
3	2.RéalisationsetfinprojetUOPscomitépilote1119_8457_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2.RéalisationsetfinprojetUOPscomitépilote1119_8457_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2.RéalisationsetfinprojetUOPscomitépilote1119_8457_304.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:41:00 AM
4	UPOPS_Rapport_Annuel_2017_8457_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UPOPS_Rapport_Annuel_2017_8457_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UPOPS_Rapport_Annuel_2017_8457_304.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 11:02:00 AM
5	18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_304.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 11:02:00 AM
6	RapportannuelUOPs2019_8457_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUOPs2019_8457_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUOPs2019_8457_304.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 11:02:00 AM

5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- ☒ 3: *There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.*
- ☐ 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- ☐ 1: The project was not at scale, and there are no plans to scale up the project in the future.

**Evidence:**

Après l'évaluation à mi-parcours, le projet a pu étendre ses interventions au niveau de 2 formations sanitaires. Les renforcements de capacités ont été également étendus vers plusieurs régions (même si ces dernières ne font pas parties des sites où il y a les formations sanitaires modèles.

L'appropriation des acquis par les Ministères concernés et les décideurs a beaucoup valorisé les résultats et impacts du projet. Et la mise à l'échelle fait déjà partie des priorités du Ministère de la santé. Le proposal pour l'extension et la pérennité des meilleures pratiques environnementales de gestion des déchets à Madagascar a été également développé et déjà utilisé par le Ministère de la Santé Publique pour rechercher un financement à son exécution.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	PVCOPIUPOPs1119_8457_305 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPIUPOPs1119_8457_305.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPIUPOPs1119_8457_305.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:50:00 AM
2	Rapport_Fin_Consultance_202012_8457_305 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Fin_Consultance_202012_8457_305.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Fin_Consultance_202012_8457_305.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:53:00 AM
3	Rapport_final_UPOPs_2020.12.17_8457_305 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_305.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_305.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:54:00 AM
4	FinalTEReportDec2020GEFMedWasteAfrica_8457_305 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_305.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_305.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 8:54:00 AM

**Principled****Quality Rating: Exemplary**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- ☒ 3: *The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)*
- ☐ 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- ☐ 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.



**Evidence:**

Dès sa conception, de sa mise en œuvre et de son évaluation, le projet a toujours veillé à la prise en compte de la dimension genre. Les indicateurs sont désagrégés. Les rapports du projet périodiques (annuels et final) ainsi que les rapports d'évaluation à mi-parcours et finale reflètent bien cette dimension genre. Sur les 478 personnes vulnérables ayant eu des emplois verts créés/maintenus à travers la gestion des déchets médicaux selon les meilleures pratiques environnementales dans les hôpitaux modèles, 40% (193) sont des femmes et 30% d'entre elles sont des jeunes de moins de 30 ans. Une étude d'analyse genre a été menée dans le cadre du projet.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RAPPORTPRELIMINIREGENRE21janv2019_8457_306.pdf">RAPPORTPRELIMINIREGENRE21janv2019_8457_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RAPPORTPRELIMINIREGENRE21janv2019_8457_306.pdf)</a>	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 9:17:00 AM
2	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_306.pdf">FinalTEReportDec2020GEFMedWasteAfrica_8457_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_306.pdf)</a>	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 9:18:00 AM
3	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalMTRReport190319_8457_306.pdf">FinalMTRReport190319_8457_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalMTRReport190319_8457_306.pdf)</a>	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 9:18:00 AM
4	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_306.pdf">Rapport_final_UPOPs_2020.12.17_8457_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_306.pdf)</a>	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 9:19:00 AM
5	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UPOPS_Rapport_Annuel_2017_8457_306.pdf">UPOPS_Rapport_Annuel_2017_8457_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UPOPS_Rapport_Annuel_2017_8457_306.pdf)</a>	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 11:04:00 AM
6	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_306.pdf">18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_306.pdf)</a>	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 11:04:00 AM
7	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUPOPs2019_8457_306.pdf">RapportannuelUPOPs2019_8457_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUPOPs2019_8457_306.pdf)</a>	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 11:04:00 AM

7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

#### Evidence:

Le projet a mené une analyse des risques sociaux et environnementaux. Le niveau de risque était évalué est faible. Un plan de mitigation a été établi. Ces risques ont été mis à jour périodiquement sur la base de la liste des risques identifiés dans le SESP.

#### List of Uploaded Documents

#	File Name	Modified By	Modified On
1	SESPAttachment1_UOPs_8457_307 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SESPAttachment1_UOPs_8457_307.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SESPAttachment1_UOPs_8457_307.docx</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:22:00 AM
2	Rapport_final_UOPs_2020.12.17_8457_307 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_307.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_307.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:22:00 AM
3	FinalTEReportDec2020GEFMedWasteAfrica_8457_307 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_307.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_307.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:23:00 AM
4	LettreSGMSANPautorisationenvironnementaleCHRDManjakandriana_8457_307 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LettreSGMSANPautorisationenvironnementaleCHRDManjakandriana_8457_307.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LettreSGMSANPautorisationenvironnementaleCHRDManjakandriana_8457_307.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:25:00 AM

5	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LettreSGMSANPautorisationenvironnementaleCHUJRA_8457_307">LettreSGMSANPautorisationenvironnementaleCHUJRA_8457_307</a> (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LettreSGMSANPautorisationenvironnementaleCHUJRA_8457_307.pdf)	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 9:25:00 AM
6	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LettreSGMSANPautorisationenvironnementaleCHUJRB_8457_307">LettreSGMSANPautorisationenvironnementaleCHUJRB_8457_307</a> (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LettreSGMSANPautorisationenvironnementaleCHUJRB_8457_307.pdf)	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 9:26:00 AM
7	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UPOPS_Rapport_Annuel_2017_8457_307">UPOPS_Rapport_Annuel_2017_8457_307</a> (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UPOPS_Rapport_Annuel_2017_8457_307.pdf)	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 11:05:00 AM
8	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_307">18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_307</a> (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUPOPs2018_8457_307.pdf)	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 11:05:00 AM
9	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUPOPs2019_8457_307">RapportannuelUPOPs2019_8457_307</a> (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUPOPs2019_8457_307.pdf)	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 11:06:00 AM

8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- ☒ 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- ☐ 2: Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.
- ☐ 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

**Evidence:**

Comme le niveau de risque est faible, et que le projet n'affecte que positivement la population et le personnel santé, aucun préjudice n'a été enregistré durant le projet. Néanmoins, avec l'appui du comité de suivi, les deux départements ministériels (Ministère de l'Environnement, Ministère de la Santé) disposent déjà des services pour la réception et le traitement des plaintes.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	SESPAttachment1_UPOPs_8457_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SESPAttachment1_UPOPs_8457_308.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SESPAttachment1_UPOPs_8457_308.docx</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 11:07:00 AM

**Management & Monitoring****Quality Rating: Highly Satisfactory**

9. Was the project's M&E Plan adequately implemented?

- ☒ 3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)
- ☐ 2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)
- ☐ 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

**Evidence:**

Le projet a un plan de suivi-évaluation bien établi. Les indicateurs sont suivis, et des valeurs annuelles, à mi-parcours et à la fin du projet sont reflétées dans les rapports.

Deux évaluations externes respectant les standards du PNUD et du GEF ont été menées (à mi-parcours et à la fin du projet). Les recommandations ont été traduites en actions suite aux travaux du groupe technique et du comité de pilotage.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	PlanextensionUPOPs_Mai2020_8457_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PlanextensionUPOPs_Mai2020_8457_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PlanextensionUPOPs_Mai2020_8457_309.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:55:00 AM
2	Rapport_final_UPOPs_2020.12.17_8457_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UPOPs_2020.12.17_8457_309.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:57:00 AM
3	PTA_2018_UPOPS_8457_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2018_UPOPS_8457_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2018_UPOPS_8457_309.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:52:00 AM
4	PTA2019UPOPS_8457_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA2019UPOPS_8457_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA2019UPOPS_8457_309.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:53:00 AM
5	PTA_2020_UPOPs_8457_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2020_UPOPs_8457_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2020_UPOPs_8457_309.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:54:00 AM
6	FinalProjectDocumentforMedicalWasteProject-Madagascar-forDOA14Jan2016_8457_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalProjectDocumentforMedicalWasteProject-Madagascar-forDOA14Jan2016_8457_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalProjectDocumentforMedicalWasteProject-Madagascar-forDOA14Jan2016_8457_309.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:50:00 AM
7	FinalTEReportDec2020GEFMedWasteAfrica_8457_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_309.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_309.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 9:58:00 AM

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- ☒ 3: *The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)*
- ☐ 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- ☐ 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

**Evidence:**

Le Comité de pilotage du projet s'est réuni deux fois par an. L'Unité de gestion de projet produit son rapport d'avancement mensuel. Les difficultés rencontrées, les solutions apportées et les défis sont discutés pendant les réunions du Comité de pilotage. Le groupe technique a des séances de travail selon les besoins (mais au moins 3 fois par an). Le projet a des rapports d'avancements semestriels et annuels. Ces rapports ont fait l'objet d'une présentation et de la validation du Comité de Pilotage.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	UOPS_Rapport_Annuel_2017_8457_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UOPS_Rapport_Annuel_2017_8457_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UOPS_Rapport_Annuel_2017_8457_310.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:02:00 AM
2	18.12.13Rapport_Annuel_PNUDUOPs2018_8457_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUOPs2018_8457_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUOPs2018_8457_310.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:02:00 AM
3	RapportannuelUOPs2019_8457_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUOPs2019_8457_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUOPs2019_8457_310.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:02:00 AM
4	RapportducomitétechniqueUOPs141220_8457_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportducomitétechniqueUOPs141220_8457_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportducomitétechniqueUOPs141220_8457_310.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:03:00 AM
5	Rapport_final_UOPs_2020.12.17_8457_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_310.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:03:00 AM
6	Réponses_Recommandations_20201210_Rev_Verosoa_8457_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Réponses_Recommandations_20201210_Rev_Verosoa_8457_310.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Réponses_Recommandations_20201210_Rev_Verosoa_8457_310.docx</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:04:00 AM
7	PVCOPILUOPs1119_8457_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILUOPs1119_8457_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILUOPs1119_8457_310.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:04:00 AM
8	PVCOPILUOPs0619_8457_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILUOPs0619_8457_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILUOPs0619_8457_310.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:05:00 AM

11. Were risks to the project adequately monitored and managed?



- ☐ 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- ☒ 2: *The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.*
- ☐ 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

**Evidence:**

Le projet a son journal de risque qui présente en même temps le plan de gestion et les mesures d'atténuation. L'unité de gestion du projet, avec l'appui de l'unité suivi-évaluation du PNUD effectue la mise en jour des risques sur une base trimestrielle.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	PTA_2018_UOPS_8457_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2018_UOPS_8457_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2018_UOPS_8457_311.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:11:00 AM
2	PTA2019UOPS_8457_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA2019UOPS_8457_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA2019UOPS_8457_311.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:12:00 AM
3	PTA_2020_UOPs_8457_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2020_UOPs_8457_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2020_UOPs_8457_311.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:13:00 AM
4	UOPS_Rapport_Annuel_2017_8457_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UOPS_Rapport_Annuel_2017_8457_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UOPS_Rapport_Annuel_2017_8457_311.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:15:00 AM
5	18.12.13Rapport_Annuel_PNUDUOPs2018_8457_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUOPs2018_8457_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/18.12.13Rapport_Annuel_PNUDUOPs2018_8457_311.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:15:00 AM
6	RapportannuelUOPs2019_8457_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUOPs2019_8457_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportannuelUOPs2019_8457_311.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:16:00 AM
7	Rapport_final_UOPs_2020.12.17_8457_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_311.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:16:00 AM

**Efficient****Quality Rating: Exemplary**

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- ☒ Yes
- ☐ No

**Evidence:**

Le projet a son plan de travail pluriannuel avec le budget correspondant pour réaliser toutes les activités planifiées. En outre, l'appui de budget additionnel (venant de la composante régionale du projet) a permis de renforcer les résultats.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Rapport_final_UOPs_2020.12.17_8457_312 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_312.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_312.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:23:00 AM
2	FinalTEReportDec2020GEFMedWasteAfrica_8457_312 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_312.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_312.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:23:00 AM

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- ☒ 3: *The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- ☐ 2: The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- ☐ 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

**Evidence:**

Le projet a son plan de passation de marché validé avec le plan de travail annuel. Ce plan fait l'objet de mise à jour trimestriel. Le problème d'exemption de t axe d'importation des équipements dotés aux hôpita ux a été identifié (ceci parce que les équipements so nt destinés aux formations sanitaires (pas au PNU D). Des solutions sont trouvées avec le ministère de la santé publique et le ministère de l'économie et de s finances pour résoudre le problème au début du pr ojet. Par la suite, le Ministère de la santé a pu intégr er dans son budget une ligne pour le paiement de c es taxes.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	ProcurementPlanUPOPs2019_8457_313 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProcurementPlanUPOPs2019_8457_313.xlsx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProcurementPlanUPOPs2019_8457_313.xlsx</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:28:00 AM
2	ProcurementPlanUPOPs2020_8457_313 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProcurementPlanUPOPs2020_8457_313.xlsx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProcurementPlanUPOPs2020_8457_313.xlsx</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:28:00 AM

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- ☒ 3: *There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)*
- ☐ 2: The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.
- ☐ 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

**Evidence:**

Le projet était toujours en contact avec l'équipe régionale et les projets des autres pays pour assurer une bonne efficacité dans les achats de biens et de services. C'est ainsi que certains achats ont été combinés au niveau régional. Le projet a optimisé la synergie et la complémentarité avec le partenaire privé comme ADONIS ainsi que les projets du PNUD et de l'OMS. Toute la gestion du projet a cherché un bon rapport qualité/prix. Le projet régional alloue un budget égal à chacun des 4 pays bénéficiaires pour l'atteinte des mêmes résultats attendus et permet ainsi à chaque pays d'adapter leur stratégie de mise en œuvre pour une efficacité optimale. En outre, le projet collabore avec les autres projets du PNUD et aussi le projet de la Banque Mondiale pour la gestion des déchets médicaux, et Water Aid pour le site modèle du CHRD Manjakandriana.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	2019RegionalProjectBoardmeetingminutes_Madagascar_8457_314 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019RegionalProjectBoardmeetingminutes_Madagascar_8457_314.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019RegionalProjectBoardmeetingminutes_Madagascar_8457_314.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:31:00 AM
2	FinalTEReportDec2020GEFMedWasteAfrica_8457_314 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_314.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalTEReportDec2020GEFMedWasteAfrica_8457_314.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:32:00 AM

**Effective****Quality Rating: Highly Satisfactory**

15. Was the project on track and delivered its expected outputs?

- ☒ Yes
- ☐ No

**Evidence:**

Le projet a terminé à temps ses activités et ses outputs. L'extension de 8 mois du projet était pour terminer les activités auprès des 2 formations sanitaires additionnelles (installation de l'autoclave, formation) et pour renforcer la capitalisation et la communication. La mise en place de bio digesteurs au niveau de 2 formations sanitaires (une activité rajoutée issue des besoins identifiés pour renforcer les impacts) n'a pas pu être terminée à cause d'un blocage administratif auprès du prestataire.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Rapport_final_UOPs_2020.12.17_8457_315 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_315.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_315.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:34:00 AM
2	Rapport_Fin_Consultance_202012_8457_315 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Fin_Consultance_202012_8457_315.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Fin_Consultance_202012_8457_315.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:35:00 AM
3	RapportducomitétechniqueUOPs141220_8457_315 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportducomitétechniqueUOPs141220_8457_315.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportducomitétechniqueUOPs141220_8457_315.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:36:00 AM

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- ☒ 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- ☐ 2: There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.
- ☐ 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

**Evidence:**

Le comité de suivi du projet et l'unité de gestion du projet effectuent des revues trimestrielles du progrès dans la mise en œuvre du plan de travail annuel et du plan trimestriel. Le résultat de la revue alimente le plan de travail du prochain trimestre. Durant ses réunions (2 fois par an), le comité de pilotage effectue la revue des réalisations par rapport plans établis et aux résultats fixés; et fournit les recommandations. Quelques révisions minimales (des activités et de budgets) ont été menées conformément aux recommandations issues des réunions du comité de pilotage. Le suivi des avancements du projet se fait mensuellement au niveau régional, trimestriellement au niveau national.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	PVCOPIUPOPs0619_8457_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPIUPOPs0619_8457_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPIUPOPs0619_8457_316.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:39:00 AM
2	PVCOPIUPOPs1119_8457_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPIUPOPs1119_8457_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPIUPOPs1119_8457_316.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:40:00 AM
3	1.RéalisationsprojetUOPscomitépilotage0619_8457_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/1.RéalisationprojetUOPscomitépilotage0619_8457_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/1.RéalisationprojetUOPscomitépilotage0619_8457_316.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:40:00 AM
4	2019RegionalProjectBoardmeetingminutes_Madagascar_8457_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019RegionalProjectBoardmeetingminutes_Madagascar_8457_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019RegionalProjectBoardmeetingminutes_Madagascar_8457_316.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:41:00 AM

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- ☐ 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- ☒ 2: *The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)*
- ☐ 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- ☐ Not Applicable

**Evidence:**

Les ministères et les formations sanitaires cibles sont représentés dans le groupe de travail technique et le comité de suivi mis en place pour le projet. Ils participent dans la collecte et la gestion des données relatives au projet pour ensuite proposer les améliorations à apporter pour optimiser les résultats du projet.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

**Sustainability & National Ownership****Quality Rating: Satisfactory**

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?



- ☐ 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- ☒ 2: *National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)*
- ☐ 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- ☐ Not Applicable

#### Evidence:

La modalité de mise en œuvre est NIM assisté: ceci pour tenir compte du résultat de l'évaluation de la capacité de gestion du Ministère de l'Environnement auquel le projet est rattaché (risque modéré au risque significatif).

Une lettre d'accord est signée par le Ministère de l'Environnement.

Une lettre d'accord est signée chaque année avec le Ministère de l'Economie et Plan pour définir les actions menées par la partie nationale et celles confiées au PNUD.

D'une manière générale, la grande partie des passations de marché ont été réalisées par le PNUD.

Le comité de suivi évaluation du projet est composé des ressources techniques de la partie nationale, des Ministères de l'Environnement et du Développement Durable et de la Santé Publique et des partenaires PNUD, Banque Mondiale, Voahary Salama, et privé Adonis. Il contribue à l'Assurance Qualité du projet avec le comité de pilotage du projet et le groupe technique national. Leurs recommandations techniques ont permis une mise en œuvre facilitée et l'atteinte des résultats du projet.

### List of Uploaded Documents

#	File Name	Modified By	Modified On
1	DCPmedicalwaste_8457_318 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/DCPmedicalwaste_8457_318.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/DCPmedicalwaste_8457_318.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:46:00 AM
2	Lettre_d_accord_2017_signé_8457_318 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Lettre_d_accord_2017_signé_8457_318.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Lettre_d_accord_2017_signé_8457_318.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:49:00 AM
3	LettredaccordPNUD_GOV2018signée_8457_318 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LettredaccordPNUD_GOV2018signée_8457_318.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/LettredaccordPNUD_GOV2018signée_8457_318.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:49:00 AM
4	Lettredaccord2019_8457_318 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Lettredaccord2019_8457_318.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Lettredaccord2019_8457_318.pdf</a> )	holihasinoro.andriamandimbiso a@undp.org	5/21/2021 10:49:00 AM

19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation **arrangements**<sup>8</sup> adjusted according to changes in partner capacities?

- ☐ 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- ☒ 2: *Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)*
- ☐ 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- ☐ Not Applicable

**Evidence:**

Le Ministère de l'Environnement a fait l'objet de deux micro-évaluations durant la période 2015-2020. Le paiement direct a été recommandé par les évaluateurs pour la mise en œuvre des activités. Pour l'assurance de la mise en œuvre effective des activités, le projet fait l'objet de suivi HACT. L'arrangement de gestion est conforme au document de projet et a été validé par le Comité de pilotage au démarrage du projet.

Les directeurs nationaux du projet ont eu des renforcements de capacité en HACT et le bureau PNUD a des données mises à jour sur les capacités des partenaires de mise en œuvre.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	EVALUATION_MEEMF_vf_8457_319 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/EVALUATION_MEEMF_vf_8457_319.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/EVALUATION_MEEMF_vf_8457_319.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:54:00 AM
2	PNUD_MinistèredelEnvironnementetdeDéveloppementDurable_Projetderapportdemicroévaluation_10102019_8457_319 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PNUD_MinistèredelEnvironnementetdeDéveloppementDurable_Projetderapportdemicroévaluation_10102019_8457_319.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PNUD_MinistèredelEnvironnementetdeDéveloppementDurable_Projetderapportdemicroévaluation_10102019_8457_319.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:54:00 AM

20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- ☐ 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- ☒ 2: *There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.*
- ☐ 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

**Evidence:**

Le projet a sa stratégie de sortie incluant la mise à l'échelle. La réunion de clôture du projet a établi l'arrangement pour la continuité des activités après la clôture du projet et la pérennisation des acquis.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	RapportducomitétechniqueUPOPS141220_8457_320 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportducomitétechniqueUPOPS141220_8457_320.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportducomitétechniqueUPOPS141220_8457_320.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:57:00 AM
2	Rapport_final_UOPs_2020.12.17_8457_320 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_320.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_final_UOPs_2020.12.17_8457_320.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:58:00 AM
3	Rapport_Fin_Consultance_202012_8457_320 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Fin_Consultance_202012_8457_320.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Fin_Consultance_202012_8457_320.pdf</a> )	holihasinoro.andriamandimbisoa@undp.org	5/21/2021 10:59:00 AM

**QA Summary/Final Project Board Comments**