

Design & Appraisal Stage Quality Assurance Report

Form Status: Approved

Overall Rating:	Satisfactory
Decision:	Approve: The project is of sufficient quality to continue as planned. Any management actions must be addressed in a timely manner.
Portfolio/Project Number:	00118791
Portfolio/Project Title:	National Adaptation Plan
Portfolio/Project Date:	2019-07-01 / 2023-06-30

Strategic

Quality Rating: **Exemplary**

1. Does the project specify how it will contribute to higher level change through linkage to the programme's Theory of Change?

- *3: The project is clearly linked to the programme's theory of change. It has an explicit change pathway that explains how the project will contribute to outcome level change and why the project's strategy will likely lead to this change. This analysis is backed by credible evidence of what works effectively in this context and includes assumptions and risks.*
- **2: The project is clearly linked to the programme's theory of change. It has a change pathway that explains how the project will contribute to outcome-level change and why the project strategy will likely lead to this change.**
- **1: The project document may describe in generic terms how the project will contribute to development results, without an explicit link to the programme's theory of change.**

Evidence:

Suite à des consultations approfondies menées dans le cadre de l'élaboration de ce projet, un ensemble d'obstacles a été identifié au niveau national. En collaboration avec le gouvernement et les partenaires de développement, des résultats et des sous-résultats ont proposés afin d'apporter des solutions adéquates.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	Théorieduchangement-NAP_1514_101 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Théorieduchangement-NAP_1514_101.pdf)	augustin.salomon@undp.org	10/8/2019 3:08:00 AM

2. Is the project aligned with the UNDP Strategic Plan?

- 3: The project responds to at least one of the development settings as specified in the **Strategic Plan¹** and adapts at least one **Signature Solution²**. The project's RRF includes all the relevant SP output indicators. (all must be true)**
- 2: The project responds to at least one of the development settings as specified in the Strategic Plan⁴. The project's RRF includes at least one SP output indicator, if relevant. (both must be true)*
- 1: The project responds to a partner's identified need, but this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.**

Evidence:

Produit : 2.3.1 Les politiques de développement, les plans, les systèmes et les financements fondés sur des données et des risques incorporent des solutions intégrées pour réduire les risques de catastrophe, faciliter l'adaptation aux changements climatiques et leur atténuation, et prévenir les crises.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	PIMS6155_GCFNAPHaiti_French-ProdDoc_final_1514_102 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PIMS6155_GCFNAPHaiti_French-ProdDoc_final_1514_102.pdf)	augustin.salomon@undp.org	10/8/2019 3:42:00 AM

3. Is the project linked to the programme outputs? (i.e., UNDAF Results Group Workplan/CPD, RPD or Strategic Plan IRRF for global projects/strategic interventions not part of a programme)

- Yes**
- No**

Evidence:

Effet 3 du programme PNUAD : L'État améliore la gestion de ses ressources naturelles et des avantages qui en découlent ainsi que les mécanismes de gestion des catastrophes et s'engage en faveur d'une économie verte.

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#	File Name	Modified By	Modified On
1	PIMS6155_GCFNAPHaiti_French-ProdDoc_final_1514_103 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PIMS6155_GCFNAPHaiti_French-ProdDoc_final_1514_103.pdf)	augustin.salomon@undp.org	10/8/2019 3:45:00 AM

Relevant

Quality Rating: **Highly Satisfactory****4. Do the project target groups leave furthest behind?**

- 3: The target groups are clearly specified, prioritising discriminated, and marginalized groups left furthest behind, identified through a rigorous process based on evidence.**
- 2: The target groups are clearly specified, prioritizing groups left furthest behind.**
- 1: The target groups are not clearly specified.*

Evidence:

Le projet vise à renforcer la capacité des institutions nationales (ministères sectoriels, structures déconcentrées et autonomes) tout en favorisant l'implication des parties prenantes locales dans le processus.

Management Response:

Un plan de consultation des parties prenantes va être élaboré au démarrage du projet afin de permettre de bien identifier les groupes cibles ainsi que les secteurs clés.

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No documents available.			

5. Have knowledge, good practices, and past lessons learned of UNDP and others informed the project design?

- 3: Knowledge and lessons learned backed by credible evidence from sources such as evaluation, corporate policies/strategies, and/or monitoring have been explicitly used, with appropriate referencing, to justify the approach used by the project.*
- 2: The project design mentions knowledge and lessons learned backed by evidence/sources but have not been used to justify the approach selected.**
- 1: There is little, or no mention of knowledge and lessons learned informing the project design. Any references made are anecdotal and not backed by evidence.**

Evidence:

Les bonnes pratiques et les leçons tirées des projets antérieurs ont grandement contribué à l'élaboration de ce projet. Ainsi, le projet s'appuie sur les enseignements tirés de la mise en œuvre des PANA, ainsi que sur les activités complémentaires en cours en Haïti. Il s'aligne sur les priorités globales d'adaptation au changement climatique dans la vision du plan stratégique de développement d'Haïti (PSDH), le Plan national d'Aménagement du Territoire (SNAT) et son Plan et Stratégie de Réduction de Risques de Catastrophes (PNGRD). (Réf: Paragraphe 11 du Prodoc)

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6. Does UNDP have a clear advantage to engage in the role envisioned by the project vis-à-vis national / regional / global partners and other actors?

- *3: An analysis has been conducted on the role of other partners in the area where the project intends to work, and credible evidence supports the proposed engagement of UNDP and partners through the project, including identification of potential funding partners. It is clear how results achieved by partners will complement the project's intended results and a communication strategy is in place to communicate results and raise visibility vis-à-vis key partners. Options for south-south and triangular cooperation have been considered, as appropriate. (all must be true)*
- **2: Some analysis has been conducted on the role of other partners in the area where the project intends to work, and relatively limited evidence supports the proposed engagement of and division of labour between UNDP and partners through the project, with unclear funding and communications strategies or plans.**
- **1: No clear analysis has been conducted on the role of other partners in the area that the project intends to work. There is risk that the project overlaps and/or does not coordinate with partners' interventions in this area. Options for south-south and triangular cooperation have not been considered, despite its potential relevance.**

Evidence:

Les renseignements tirés de la conception et de la mise en oeuvre de plusieurs initiatives en lien avec la gestion de l'environnement et les changements climatiques ont grandement orienté l'élaboration de ce projet. Afin de permettre une grande implication des parties prenantes, un grand nombre d'acteurs de différents secteurs ont été consultés : Ministères sectoriels et directions déconcentrées, société civile, ONG, partenaires techniques et financiers, Universités, parlementaires...). L'aspect apprentissage et connaissances du projet comprend un échange de leçons et de meilleures pratiques en matière d'adaptation avec d'autres pays de la région confrontés à des chocs climatiques et à des obstacles à l'adaptation similaires. (Réf : A partir du paragraphe 41)

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No documents available.			

Principled

Quality Rating: Satisfactory

7. Does the project apply a human rights-based approach?

- 3: The project is guided by human rights and incorporates the principles of accountability, meaningful participation, and non-discrimination in the project's strategy. The project upholds the relevant international and national laws and standards. Any potential adverse impacts on enjoyment of human rights were rigorously identified and assessed as relevant, with appropriate mitigation and management measures incorporated into project design and budget. (all must be true)**
- 2: The project is guided by human rights by prioritizing accountability, meaningful participation and non-discrimination. Potential adverse impacts on enjoyment of human rights were identified and assessed as relevant, and appropriate mitigation and management measures incorporated into the project design and budget. (both must be true)*
- 1: No evidence that the project is guided by human rights. Limited or no evidence that potential adverse impacts on enjoyment of human rights were considered.**

Evidence:

Lors des différentes consultations pour la conception de ce projet, toutes les catégories de la population nationale (Hommes, femmes, enfants...) ont été prises en compte. Les impacts négatifs potentiels sur la jouissance des droits de l'homme ont été identifiés à travers les différentes consultations, et des mesures d'atténuation et de gestion appropriées ont été intégrées à la conception et dans la mise en oeuvre de ce projet.

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#	File Name	Modified By	Modified On
No documents available.			

8. Does the project use gender analysis in the project design?

- 3: A participatory gender analysis has been conducted and results from this gender analysis inform the development challenge, strategy and expected results sections of the project document. Outputs and indicators of the results framework include explicit references to gender equality, and specific indicators measure and monitor results to ensure women are fully benefitting from the project. (all must be true)**
- 2: A basic gender analysis has been carried out and results from this analysis are scattered (i.e., fragmented and not consistent) across the development challenge and strategy sections of the project document. The results framework may include some gender sensitive outputs and/or activities but gender inequalities are not consistently integrated across each output. (all must be true)*
- 1: The project design may or may not mention information and/or data on the differential impact of the project's development situation on gender relations, women and men, but the gender inequalities have not been clearly identified and reflected in the project document.**

Evidence:

Dans le cadre de la conception de projet, un accent particulier a été mis sur l'intégration du genre. Les communautés vulnérables ainsi que les femmes sont au centre du processus du PNA d'Haiti. Ce dernier met l'accent sur l'inclusion des femmes dans la planification et la budgétisation de l'adaptation au changement climatique, reconnaissant que l'adaptation ne peut réussir sans la participation de tout le peuple haïtien, en particulier des femmes, qui sont les principaux acteurs de l'éducation des générations futures. (Réf. paragraphe 49 du Prodoc)

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No documents available.			

9. Did the project support the resilience and sustainability of societies and/or ecosystems?

- **3: Credible evidence that the project addresses sustainability and resilience dimensions of development challenges, which are integrated in the project strategy and design. The project reflects the interconnections between the social, economic and environmental dimensions of sustainable development. Relevant shocks, hazards and adverse social and environmental impacts have been identified and rigorously assessed with appropriate management and mitigation measures incorporated into project design and budget. (all must be true)**
- *2: The project design integrates sustainability and resilience dimensions of development challenges. Relevant shocks, hazards and adverse social and environmental impacts have been identified and assessed, and relevant management and mitigation measures incorporated into project design and budget. (both must be true)*
- **1: Sustainability and resilience dimensions and impacts were not adequately considered.**

Evidence:

Le document de projet consacre une section concernant la durabilité du projet. Cette durabilité réside dans la mise en oeuvre des options d'adaptation prioritaires identifiées dans le processus du PNA. Les différents outils élaborés et les mécanismes proposés vont contribuer à l'intégration de l'adaptation par les ministères techniques et les municipalités dans les politiques et la budgétisation sectorielles et locales. Donc, il aura une pérennisation des actions du projet. (Réf. Section durabilité et mise à l'échelle, p21 du prodoc)

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No documents available.			

10. Has the Social and Environmental Screening Procedure (SESP) been conducted to identify potential social and environmental impacts and risks? The SESP is not required for projects in which UNDP is Administrative Agent only and/or projects comprised solely of reports, coordination of events, trainings, workshops, meetings, conferences and/or communication materials and information dissemination. [if yes, upload the completed checklist. If SESP is not required, provide the reason for the exemption in the evidence section.]

- Yes**
- No**
- SESP not required because project consists solely of (Select all exemption criteria that apply)*
 - 1: Preparation and dissemination of reports, documents and communication materials**
 - 2: Organization of an event, workshop, training**
 - 3: Strengthening capacities of partners to participate in international negotiations and conferences**
 - 4: Partnership coordination (including UN coordination) and management of networks**
 - 5: Global/regional projects with no country level activities (e.g. knowledge management, inter-governmental processes)**
 - 6: UNDP acting as Administrative Agent**

Evidence:

SESP n'est pas requis. C'est un projet stratégique qui vise le renforcement de la capacité des institutions nationales. Le projet est composé uniquement de rapports, de coordination d'événements, de formation, d'ateliers, de réunions, de conférences et / ou de supports de communication et de diffusion d'informations.

List of Uploaded Documents

#	File Name	Risk Category	Risk Requirements	Document Status	Modified By	Modified On
No documents available.						

Management & Monitoring

Quality Rating: Exemplary

11. Does the project have a strong results framework?

- 3:** *The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators that measure the key expected development changes, each with credible data sources and populated baselines and targets, including gender sensitive, target group focused, sex-disaggregated indicators where appropriate. (all must be true)*
- 2:** **The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators, but baselines, targets and data sources may not yet be fully specified. Some use of target group focused, sex-disaggregated indicators, as appropriate. (all must be true)**
- 1:** **The project's selection of outputs and activities are not at an appropriate level; outputs are not accompanied by SMART, results-oriented indicators that measure the expected change and have not been populated with baselines and targets; data sources are not specified, and/or no gender sensitive, sex-disaggregation of indicators. (if any is true)**

Evidence:

Les différents résultats et activités du projet sont le produit de l'analyse des différents contraintes et obstacles identifiés à travers les consultations des parties prenantes entreprises dans le cadre de la conception de ce projet. Des indicateurs SMART sont clairement définis pour suivre l'évolution de la mise en oeuvre du projet afin de garantir l'atteinte des résultats. (Réf. Cadre des résultats du projet, p23-30 du prodoc)

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No documents available.			

12. Is the project's governance mechanism clearly defined in the project document, including composition of the project board?

- 3: The project's governance mechanism is fully defined. Individuals have been specified for each position in the governance mechanism (especially all members of the project board.) Project Board members have agreed on their roles and responsibilities as specified in the terms of reference. The ToR of the project board has been attached to the project document. (all must be true)*
- 2: The project's governance mechanism is defined; specific institutions are noted as holding key governance roles, but individuals may not have been specified yet. The project document lists the most important responsibilities of the project board, project director/manager and quality assurance roles. (all must be true)**
- 1: The project's governance mechanism is loosely defined in the project document, only mentioning key roles that will need to be filled at a later date. No information on the responsibilities of key positions in the governance mechanism is provided.**

Evidence:

Le mécanisme de gouvernance du projet est clairement défini à travers le document. Les rôles et les responsabilités du comité de pilotage ainsi que les staffs du projet sont bien spécifiés. (Réf: Section gouvernance et arrangements de gestion, p35 du prodoc)

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No documents available.			

13. Have the project risks been identified with clear plans stated to manage and mitigate each risk?

- 3: Project risks related to the achievement of results are fully described in the project risk log, based on comprehensive analysis drawing on the programme's theory of change, Social and Environmental Standards and screening, situation analysis, capacity assessments and other analysis such as funding potential and reputational risk. Risks have been identified through a consultative process with key internal and external stakeholders, including consultation with the UNDP Security Office as required. Clear and complete plan in place to manage and mitigate each risk, including security risks, reflected in project budgeting and monitoring plans. (both must be true)*
- 2: Project risks related to the achievement of results are identified in the initial project risk log based on a minimum level of analysis and consultation, with mitigation measures identified for each risk.**
- 1: Some risks may be identified in the initial project risk log, but no evidence of consultation or analysis and no clear risk mitigation measures identified. This option is also selected if risks are not clearly identified, no initial risk log is included with the project document and/or no security risk management process has taken place for the project.**

Evidence:

Un journal des risques a été élaboré en fonction des différents obstacles/contraintes potentiels qui peuvent subvenir dans le cycle du projet. A partir de ces différents risques identifiés, des mesures de réponses sont proposées pour mieux gérer et atténuer chaque risque. (Réf. Journal des risques, p64 et 65 du prodoc).

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No documents available.			

Efficient

Quality Rating: **Highly Satisfactory**

14. Have specific measures for ensuring cost-efficient use of resources been explicitly mentioned as part of the project design? This can include, for example:

- i) Using the theory of change analysis to explore different options of achieving the maximum results with the resources available.**
- ii) Using a portfolio management approach to improve cost effectiveness through synergies with other interventions.**
- iii) Through joint operations (e.g., monitoring or procurement) with other partners.**
- iv) Sharing resources or coordinating delivery with other projects.**
- v) Using innovative approaches and technologies to reduce the cost of service delivery or other types of interventions.**

- Yes
 No

Evidence:

Des mesures pour assurer une utilisation efficiente des ressources ont été mises en oeuvre en développant une synergies entre les activités et d'une utilisation des expertises locales. Ceci pourra permettre d'obtenir un maximum de résultats pour les ressources disponibles.

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No documents available.			

15. Is the budget justified and supported with valid estimates?

- 3: The project's budget is at the activity level with funding sources, and is specified for the duration of the project period in a multi-year budget. Realistic resource mobilisation plans are in place to fill unfunded components. Costs are supported with valid estimates using benchmarks from similar projects or activities. Cost implications from inflation and foreign exchange exposure have been estimated and incorporated in the budget. Adequate costs for monitoring, evaluation, communications and security have been incorporated.**
- 2: The project's budget is at the activity level with funding sources, when possible, and is specified for the duration of the project in a multi-year budget, but no funding plan is in place. Costs are supported with valid estimates based on prevailing rates.*
- 1: The project's budget is not specified at the activity level, and/or may not be captured in a multi-year budget.**

Evidence:

Les estimations du budget sont faites en fonction du coût des projets passés et en cours d'implémentation dans le pays et d'autres paramètres économiques (inflation, taux de change...).

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No documents available.			

16. Is the Country Office / Regional Hub / Global Project fully recovering the costs involved with project implementation?

- 3: The budget fully covers all project costs that are attributable to the project, including programme management and development effectiveness services related to strategic country programme planning, quality assurance, pipeline development, policy advocacy services, finance, procurement, human resources, administration, issuance of contracts, security, travel, assets, general services, information and communications based on full costing in accordance with prevailing UNDP policies (i.e., UPL, LPL.)*
- 2: The budget covers significant project costs that are attributable to the project based on prevailing UNDP policies (i.e., UPL, LPL) as relevant.**
- 1: The budget does not adequately cover project costs that are attributable to the project, and UNDP is cross-subsidizing the project.**

Evidence:

Le budget du projet couvre tous les couts liés à la mise en oeuvre du projet incluant l'assurance qualité. (Réf. Section Budget et Plan de travail, p44-49 du prodoc).

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No documents available.			

Effective

Quality Rating: Exemplary

17. Have targeted groups been engaged in the design of the project?

- 3: Credible evidence that all targeted groups, prioritising discriminated and marginalized populations that will be involved in or affected by the project, have been actively engaged in the design of the project. The project has an explicit strategy to identify, engage and ensure the meaningful participation of target groups as stakeholders throughout the project, including through monitoring and decision-making (e.g., representation on the project board, inclusion in samples for evaluations, etc.)**
- 2: Some evidence that key targeted groups have been consulted in the design of the project.**
- 1: No evidence of engagement with targeted groups during project design.**
- Not Applicable**

Evidence:

Dans le cadre de la conception de ce projet, des consultations impliquant les institutions étatiques, les ministères sectoriels, la société civile, les organisations locales, les ONG, les partenaires techniques et financiers.... ont été entreprises afin d'identifier les vulnérabilités et les domaines prioritaires pour la résilience au changement climatique en Haïti. Par ailleurs, dans le cadre de la mise oeuvre du projet, un plan de consultation des parties prenantes va être élaboré afin d'impliquer un nombre d'acteurs beaucoup plus important.

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No documents available.			

18. Does the project plan for adaptation and course correction if regular monitoring activities, evaluation, and lesson learned demonstrate there are better approaches to achieve the intended results and/or circumstances change during implementation?

- Yes
 No

Evidence:

Tout au long de la mise en oeuvre du projet, en fonction de l'avancement des activités, les obstacles rencontrés, les évaluations et leçons apprises, de nouvelles orientations peuvent être données à travers le comité de pilotage afin d'atteindre les résultats escomptés.

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No documents available.

19. The gender marker for all project outputs are scored at GEN2 or GEN3, indicating that gender has been fully mainstreamed into all project outputs at a minimum.

- Yes**
 No

Evidence:

Au cours du processus de mise en œuvre, les questions de genre seront mises au premier plan à travers (i) la sensibilisation des bénéficiaires officiels sur le rôle crucial joué par les femmes dans la société et dans le processus d'adaptation et sur l'importance de les impliquer dans tous les aspects de ce processus; (ii) l'engagement des femmes décideurs dans les formations, réunions, ateliers, etc. et (iii) l'appui au développement, l'évaluation et la sélection d'initiatives tenant compte de la problématique du genre aux fins de mise en œuvre ultérieure.

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No documents available.			

Sustainability & National Ownership

Quality Rating: Needs Improvement

20. Have national / regional / global partners led, or proactively engaged in, the design of the project?

- 3: *National partners (or regional/global partners for regional and global projects) have full ownership of the project and led the process of the development of the project jointly with UNDP.*
- 2: The project has been developed by UNDP in close consultation with national / regional / global partners.**
- 1: The project has been developed by UNDP with limited or no engagement with national partners.**

Evidence:

Ce projet a été développé en étroite consultation avec les partenaires nationaux et régionaux. (Réf. Section engagement des parties prenantes, p20 du prodoc).

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No documents available.			

21. Are key institutions and systems identified, and is there a strategy for strengthening specific / comprehensive capacities based on capacity assessments conducted?

- 3: The project has a strategy for strengthening specific capacities of national institutions and/or actors based on a completed capacity assessment. This strategy includes an approach to regularly monitor national capacities using clear indicators and rigorous methods of data collection, and adjust the strategy to strengthen national capacities accordingly.**
- 2: A capacity assessment has been completed. There are plans to develop a strategy to strengthen specific capacities of national institutions and/or actors based on the results of the capacity assessment.*
- 1: Capacity assessments have not been carried out.**
- Not Applicable**

Evidence:

En fonction des secteurs prioritaires identifiés à travers les différentes consultations, les ministères sectoriels, les institutions étatiques autonomes et déconcentrées ainsi que les municipalités ont été retenus comme les institutions clés qui vont contribuer à l'intégration de l'adaptation au changement climatique dans le processus de planification du développement d'Haiti.

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No documents available.			

22. Is there is a clear strategy embedded in the project specifying how the project will use national systems (i.e., procurement, monitoring, evaluations, etc.,) to the extent possible?

- Yes**
- No*
- Not Applicable**

Evidence:

Le document de projet contient un plan de suivi et d'évaluation. Les résultats du projet, tels qu'ils sont décrits dans le cadre de résultats du projet, feront l'objet de suivi et d'un rapport semestriel, et seront évalués périodiquement au cours de la mise en œuvre du projet afin de garantir que le projet atteigne effectivement ces résultats. Le suivi et l'évaluation du projet seront effectués conformément aux exigences du PNUD, comme décrites dans le UNDP POPP and UNDP Evaluation Policy. (Réf. Section Plan de suivi et d'évaluation, p31-35). Un plan de procurement a été aussi élaboré pour l'achat des biens et des services dans le cadre de la mise en œuvre du projet (Réf. Plan de passation de marchés, Annexe D, p57-60).

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No documents available.			

23. Is there a clear transition arrangement / phase-out plan developed with key stakeholders in order to sustain or scale up results (including resource mobilisation and communications strategy)?

- Yes
 No

Evidence:

Aucun plan de transition/retrait progressif n'a été élaboré avec les principales parties prenantes lors de la conception du projet pour maintenir ou d'accroître les résultats. Des stratégies de ce genre seront développées à travers le comité de pilotage du projet.

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No documents available.

QA Summary/LPAC Comments

At least six criteria are rated Satisfactory or higher, and only one is rated Needs Improvement. The Principled criterion must be rated Satisfactory or above.

The target groups are not clearly specified. Therefore, Management Action must be taken to ensure that even if the project intends to build institutional capacity, an action plan must be defined to help identify targeted groups to justify support.