



**WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation**

Activities	Quarterly Activities	TIME FRAME			Indicators	Annual Target	Implementing Partner	Planned Budget (USD)
		Jan	Feb	Mar				
		TOTAL						
<b>PERIOD: Y1: 01 Jan to 31 March 2019</b> <b>Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources</b>								
<b>Output Indicators:</b> 1) Extent to which the environment and natural resources sector strategic plan implementation is coordinated; 2) % of ENR KPI and non-KPI baseline and monitored data available at a set frequency in the RBM&E system for improved decision making; 3) % of ENR sector institution staff applying gender to develop and implement environmental policies and budget statements								
1.1 Strengthen and operationalize the ENR sector RBM&E system with technical assistance to manage and trouble shoot the RBM system	Organize trainings with ENR sector Personnel, DRTs, SDTs in charge of capacity building for a separate trainings	x	x	x	No. of trainings conducted	4 Trainings conducted	MoE	4,000
1.2 Capacity building on general RBM and use of systems for effective reporting	Hiring a Consultant to Customize the RBM System for collecting and analyzing data for RBM&E System	x	x	x	Contract with a Consultant	Consultant in place	MoE	-
1.3 Conduct 1 baseline study for the RBM&E system	Workshop to identify and prioritize baseline studies the RBM&E system	x	x	x	Final document	Baseline study report validated	MoE	4,000
<b>Total Budget for Output 1</b>								
<b>8,000</b>								
<b>Output 2: Green Growth and Climate Resilience Strategy Implemented in selected sectors</b> Output 2 Indicators: 1) Extent to which GGCRS is reviewed and reflected in selected SSPs; 2) % of recommendation from policy gap analyses used to develop or review ENR and priority sector policies and strategies; 3) A Master plan for Wetlands Management in Kigali City developed, including categorization of wetlands, mgmt plan of specific wetlands and resource mobilization plan and ready for further implementation; 4) Extent to which the Cleaner Production and Climate Innovation Centre is strengthened on green technology transfer and operations; 5) Number of SMEs that acquired climate change mitigation technologies; 6) # of households in IDP model villages newly benefiting from green components based on the GV toolkit, disaggregated by sex of the head of household; 7) Extent to which the GV toolkit is utilised in IDP model villages; 8) # of GCF project proposal 3 developed by ENR sector 2) approved by the NDA. 3) Amount of resources newly mobilised from the GCF (US\$ millions)								
2.1 Review the Green Growth and Climate Resilience Strategy (GGCRS) with stakeholders using foresight methods	Hire a Consultant	x	x	x	Contract with a Consultant	Consultant in place	MoE	-
2.2 Develop a Master plan for Wetlands Management in Kigali City, including categorization of wetlands, management plan of specific wetlands and resource mobilization for further implementation	Hire a Consultant	x			Contract with a Consultant	Consultant in place	MoE	-
2.3 Technical support to conduct a comprehensive study including a cost benefit analysis of imposing an age limit on imported vehicles and scaling study on introduction of a carbon tax to the transport sector to reduce air pollution in Rwanda	Hire a Consultant	x	x	x	Contract with a Consultant	Consultant in place	MoE	-
2.4 Capacity building of NIRDA to strengthen the green technology research and setting up of the Environment and Climate Change Innovation Centre	Formalise the institutional frame work of the Cleaner Production and Climate Innovation Centre (CPCIC)	x	x		Institutional framework of CPCIC is in place	1		
2.5 Conduct a baseline study on existing and upcoming IDP's green components and develop a replicable training program	Develop road map and training materials on Green technologies and climate innovation	x	x	x	Number of industrial sector developed road map and training materials	2 (leather and abattoir sectors)		
	Conduct two workshop to discuss on the draft road map and training material developed	x	x	x	Number of workshop conducted	2	MoE	10,000
	Carry out trainings on Green Technologies	x	x	x	Number of trainings carried out (for NIRDA & CPCIC staff and partners)	2		
2.6 Capacity building of districts on the human-centered design approach to the GV toolkit	Test new technology implemented by industries	x	x	x	Number of monitoring report	1		
	Disseminate findings of new technologies identified	x	x	x	Number of technology transfer workshop conducted	1		
2.7 Continued technical support to the Rwanda Investigation Bureau (RIB) environment unit	Hiring a Consultant to conduct baseline assessment for the existing IDP green Villages of Nyagatawa/Kyagurwa (Koyana & Wamagana).	x	x	x	Contract with a Consultant	Consultant in place	MoE	-
	Capacity building training for the District Technicians in charge of Rural and Urban Settlements and District Environmentalists in Kayanza, Gatsibo, Nyagatare, Bugesera, Rutindo, Gakenke, Musanze, Bureta	x	x	x	Number of staff trained	50 staff trained		MoE
2.8 Implement the actions from the environment crime mapping report for effective enforcement	Procuring a 4x4 pick up car and office equipments (laptops, printers and scanners)	x	x	x	Number of Contracts signed	2		
	Joint inspections and operations	x	x	x	Number of inspections and operation conducted	Eight Districts are inspected	MoE	10,000
2.9 Conduct awareness raising campaign on environmental crimes	Training of Environmental Committees for environmental law enforcement	x	x	x	Number of Environmental Committees trained	Eight Districts are covered	MoE	10,000

Hire a Consultant	PIF ready to be submitted to GEF Secretariat	PIF Report	MoE	31,000
2.1.0 Develop Project Identification Form (PIF) on waste management in Rwanda				
Total Budget for Output 2				
Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms				
Output indicators: 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system				
3.1. Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings	x	x	FONERWA	15,000
3.2. Develop five year domestic, bilateral and multilateral resource mobilisation strategy	x	x	FONERWA	21,600
3.3. Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions	x	x	FONERWA	15,000
3.4. Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation	x	x	FONERWA	2,000
3.5. Technical support to establish and maintain integrated web-based platform for FONERWA (MIS, website)	x	x	FONERWA	20,000
3.6. Establish a system to integrate knowledge management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	x	x	FONERWA	3,000
3.7. Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders	x	x	FONERWA	5,000
3.8. Quality assurance and monitoring of FONERWA funded projects to improve the implementing status	x	x	FONERWA	7,000
Total Budget for Output 3				
86,600				
Project Management				
M&E of project activities	x	x	MoE	56,000
UNDP Direct Project Cost	x	x	UNDP	11,000
Project Management for FONERWA	x	x	FONERWA	1,500
Total Budget for Project Management				
68,500				
GRAND TOTAL				
196,100				

Approved by:   
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