

Closure Stage Quality Assurance Report

Form Status: Approved

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| Overall Rating: | Satisfactory |
| Decision: | |
| Portfolio/Project Number: | 00080691 |
| Portfolio/Project Title: | Planes de desarrollo urbano sustentable |
| Portfolio/Project Date: | 2015-01-01 / 2019-12-31 |

Strategic

Quality Rating: Satisfactory

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- 2: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)*
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

Evidence:

En términos generales, el proyecto contribuyó en el abordaje de la segregación urbana existente en el país, entendida como una de las expresiones más significativas de la desigualdad para las personas en el acceso a servicios y a una calidad de vida adecuada al interior de las ciudades. Específicamente, apoyó la implementación de la Política Nacional de Desarrollo Urbano vigente desde el año 2014.

La teoría de cambio no requirió modificaciones. Durante la implementación se produjo un cambio de gobierno y la incorporación de nuevas autoridades y equipos técnicos, sin embargo, los objetivos del proyecto no requirieron ajustes a niveles de efectos o productos. Desde el punto de vista organizacional, el equipo directivo mantuvo su estructura y con el cambio de autoridades se recogieron los énfasis programáticos de la nueva administración.

List of Uploaded Documents

| # | File Name | Modified By | Modified On |
|---|--|----------------------------|---------------------|
| 1 | InformeFinal90298MINVU_020420_4105_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeFinal90298MINVU_020420_4105_301.docx) | eduardo.sepulveda@undp.org | 4/6/2020 6:14:00 AM |

2. Was the project aligned with the thematic focus of the Strategic Plan?

- 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project’s RRF included all the relevant SP output indicators. (all must be true)
- 2: *The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project’s RRF included at least one SP output indicator, if relevant. (both must be true)*
- 1: While the project may have responded to a partner’s identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

El proyecto se encuentra vinculado al área del Plan Estratégico sobre "Avanzar en la erradicación de la pobreza en todas sus formas y dimensiones". Específicamente se encuentra vinculado al output 1.2.1 " Capacidades fortalecidas a nivel nacional y subnacional para promover el desarrollo económico local inclusivo y brindar servicios básicos, incluido el VIH y servicios relacionados"

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Relevant

Quality Rating: Satisfactory

3. Were the project’s targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project’s monitoring system. Representatives from the targeted groups were active members of the project’s governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- 2: *Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)*
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

Evidence:

El proyecto realizó un esfuerzo constante para incorporar a los grupos prioritarios en sus productos. Ejemplo de ello es la 4ta. Encuesta de calidad de vida urbana; las estrategias de participación ciudadana que implementaron para la formulación de propuestas para la política de suelo e integración social, los talleres regionales sobre la nueva agenda urbana derivada de la participación en la conferencia Hábitat III; la promoción de la constitución de mesas de desarrollo urbano en regiones y otras medidas de descentralización de la Política Nacional de Desarrollo Urbano.

Ver Informe final de Proyecto.

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4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- 2: *Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)*
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

Evidence:

El equipo de proyecto incorporó en el informe final las lecciones aprendidas durante el período de implementación, con el objetivo de aportar en el aprendizaje institucional a partir de éstas y mejorar la implementación de futuras iniciativas. El proyecto ha dejado aprendizajes valiosos en torno a la elaboración de sus productos y sobre procesos de gestión que pueden ser mejorados en base a la experiencia acumulada.

El proyecto generó diversos productos de conocimiento que están disponibles para ser utilizados por proyectos vigentes o futuras iniciativas.

Cabe destacar que, para la elaboración del vigente convenio de colaboración con el MINVU, se utilizaron las lecciones aprendidas del presente proyecto para mejorar el diseño, facilitar la implementación y optimizar el logro de los resultados.

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5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.
- 2: *While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).*
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

Evidence:

El proyecto se implementó en una escala nacional y los productos de conocimiento que se elaboraron, en general, son representativos a ese nivel. Además, el proyecto al momento de elaborar sus productos consideró la escala nacional para efectuar evaluaciones y mediciones periódicas del estado de las ciudades, pero homologando su trabajo a nivel comunal, regional y nacional. Ejemplo de ello es el Sistema de Indicadores y Estándares de Desarrollo Urbano (SIEDU) que consiste en un sistema de indicadores y estándares que permite medir, monitorear y evaluar periódicamente los avances de las ciudades chilenas en términos de la calidad de vida y formas de desarrollo urbano. En ese sentido, el SIEDU cuenta con una metodología definida a nivel nacional pero que considera el desarrollo urbano a escala local y metropolitana, incluso a nivel intracomunal en algunos casos (distritos censales y manzanas).

Por otro lado, actualmente está en implementación una nueva fase del proyecto, el cual complementa los logros de la presente iniciativa y amplía los alcances de alguno de sus productos.

Revisar Informe Final de Proyecto; Informe CNDU Sistema de Indicadores y Estándares de Calidad de Vida y Desarrollo Urbano. Consejo Nacional de Desarrollo Urbano.

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Principled**Quality Rating: Satisfactory**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- 2: *The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)*
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Evidence:

En el marco del proyecto, y con el objetivo de fortalecer el sistema de protección social en todo el ciclo vital (centrado en las familias, niños, mujeres, ancianos y los grupos vulnerables, incluida la clase media emergente), se trabajó en un estudio técnico que realizó recomendaciones para incorporar el enfoque de igualdad de género y las temáticas vinculadas con la situación de personas mayores y personas migrantes a la Política Nacional de Desarrollo Urbano (2014), tras cinco años de su promulgación. El estudio incluyó diagnósticos y análisis de la situación urbana de estos grupos, visibilización de brechas en materia de derechos humanos y desarrollo urbano. Gracias al diagnóstico realizado por el estudio se formularon recomendaciones para dar cumplimiento a los consensos normativos internacionales en materia urbana y de género. Estas recomendaciones fueron enriquecidas con la participación de una veintena de expertos y expertas en las temáticas en particular, quienes aportaron nuevas miradas e ideas que profundizaron las recomendaciones y el análisis realizado. Revisar Informe Final del Proyecto.

<https://cndu.gob.cl/seminario-cinco-anos-politica-nacional-de-desarrollo-urbano/>

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7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for Substantial and High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: *Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for Substantial and High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.*
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High, Substantial, or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

Evidence:

El proyecto no identificó riesgos sociales o ambientales en su implementación y fue categorizado como de bajo riesgo.

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8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High, Substantial, or Moderate Risk through the SESP, a project-level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: *Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as Substantial or High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.*
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Evidence:

No se recibió ninguna queja en el marco del proyecto, por lo tanto, no fue necesario iniciar los protocolos para responder a las personas afectadas. Además, el Ministerio de Vivienda y Urbanismo dispuso la Oficina de Información, Reclamos y Sugerencias (OIRS) en caso de presentarse una queja (<https://www.minvu.cl/sobre-minvu/oirs/>)

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Management & Monitoring**Quality Rating: Satisfactory**

9. Was the project's M&E Plan adequately implemented?

- 3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)
- 2: *The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)*
- 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

Evidence:

El proyecto realizó un plan de M&E definido en el plan anual de proyecto, con metas y presupuesto claro. Los datos de progreso del proyecto respecto a los indicadores se recopilaron de manera regular y fueron registrados en el informe final e informes anuales de proyecto.

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|---|---|-------------------------|---------------------|
| 1 | InformeAnual2017_4105_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/InformeAnual2017_4105_309.pdf) | carolina.munoz@undp.org | 4/1/2020 7:49:00 PM |
| 2 | Informeannual806912018_4105_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Informeannual806912018_4105_309.pdf) | carolina.munoz@undp.org | 4/1/2020 7:49:00 PM |

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- 2: *The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)*
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

Evidence:

El Comité Directivo del proyecto se reunió periódicamente para revisar avances y acordar los ajustes necesarios. El cambio de Gobierno en marzo de 2018 supuso un retraso de las actividades planificadas para el año que debieron ser reprogramadas bajo acuerdo del Comité Directivo.

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11. Were risks to the project adequately monitored and managed?

- 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- 2: *The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.*
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

Evidence:

El equipo de proyecto realizó un plan de mitigación para reducir el impacto de los potenciales riesgos. Los riesgos identificados fueron de tipo: político, estratégico, operativo, organizacional, legal y financiero. Para todos ellos estaba contemplado un plan de seguimiento y para reducir su impacto en la planificación. El riesgo que tuvo mayor impacto en el proyecto fue de tipo operativo. El cambio de autoridades retrasó las acciones planificadas dado que las nuevas contrapartes requirieron mayor tiempo del contemplado en tomar conocimiento del proyecto y en asignar a una persona responsable.

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Efficient

Quality Rating: Satisfactory

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- Yes
 No

Evidence:

El Ministerio de Vivienda y Urbanismo transfirió los recursos suficientes para elaborar los productos acordados en el documento de proyecto y reportados en el Informe Final.

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13. Were project inputs procured and delivered on time to efficiently contribute to results?

- 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 2: *The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

Evidence:

El proyecto contó con planes de adquisiciones debidamente validados y ejecutados.

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| # | File Name | Modified By | Modified On |
| 1 | 80691-PlanAdq2017_4105_313 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/80691-PlanAdq2017_4105_313.pdf) | carolina.munoz@undp.org | 4/1/2020 7:50:00 PM |
| 2 | 80691-PlanAdq2018_4105_313 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/80691-PlanAdq2018_4105_313.pdf) | carolina.munoz@undp.org | 4/1/2020 7:51:00 PM |
| 3 | 80691-PlanAdq2019_4105_313 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/80691-PlanAdq2019_4105_313.pdf) | carolina.munoz@undp.org | 4/1/2020 7:51:00 PM |

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- 2: *The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.*
- 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

Evidence:

El equipo de proyecto realizó una revisión mensual de los costos durante la implementación del project o para optimizar los recursos disponibles.
 A solicitud de la contraparte del proyecto, se elaboraron rendiciones financieras mensuales que fueron revisadas por el departamento de contabilidad del MI NVU.
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Effective

Quality Rating: **Satisfactory**

15. Was the project on track and delivered its expected outputs?

- Yes
 No

Evidence:

El proyecto cumplió con los productos comprometidos según el plan de trabajo. Entre las principales contribuciones destacan: Sistema de Indicadores y Estándares de Desarrollo Urbano (SIEDU); Plataforma para las Direcciones de Obras Municipales (DOM); y Contribución a Ley de Aportes al Espacio Público (2018), Plan de adaptación al cambio climático para ciudades 2018-2022; por último, apoyo a la Encuesta de Percepción de Calidad de Vida Urbana (ECVU) versiones 2015 y 2018.
 Ver informe final del proyecto.

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16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: *There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.*
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

Evidence:

Se elaboraron y ejecutaron los respectivos Planes Anuales de Trabajo que fueron aprobados por el Comité Directivo del proyecto en función al avance de la implementación.

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| # | File Name | Modified By | Modified On |
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| 1 | 90298-AWP2017Fdo_4105_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/90298-AWP2017Fdo_4105_316.pdf) | eduardo.sepulveda@undp.org | 4/6/2020 5:25:00 AM |
| 2 | PLANDETRABAJO2015_4105_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PLANDETRABAJO2015_4105_316.pdf) | eduardo.sepulveda@undp.org | 4/6/2020 5:27:00 AM |

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: *The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)*
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

Evidence:

El proyecto incorporó a los grupos vulnerables/marginados como parte central de los objetivos del proyecto y de sus productos. Uno de los principales objetivos del proyecto fue promover un desarrollo urbano con integración social. Por ejemplo, la implementación de la Política Nacional de Desarrollo Urbano considera entre sus objetivos: la reducción del déficit habitacional para beneficiar a los grupos vulnerables; implementar políticas de recuperación de condominios sociales para reducir la concentración de pobreza, niveles de hacinamiento y condiciones de inseguridad; y reducir los altos grados de desigualdad urbana y segregación social facilitando el acceso a servicios públicos y mejorando la conectividad.

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Sustainability & National Ownership**Quality Rating: Satisfactory**

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- 2: *National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)*
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- Not Applicable

Evidence:

El proyecto se implementó bajo la modalidad "CO S upport to NIM", sin embargo, la contraparte nacional participó activamente en el diseño, seguimiento y toma de decisiones del proyecto

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19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation [arrangements](#)⁸ adjusted according to changes in partner capacities?

- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: *Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)*
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

Evidence:

El principal logro del proyecto fue que el Ministerio de Vivienda y Urbanismo introdujo mejoras sustantivas en aspectos clave contenidos en la Política Nacional de Desarrollo Urbano, incluyendo la integración de espacios públicos, el diseño de nuevas políticas complementarias de ordenamiento territorial, la ampliación de participación ciudadana para planes y proyectos urbanos, diversificación de instrumentos públicos de planificación, identidad y patrimonio, adaptación al cambio climático, entre otros.

Además, cuenta con un nuevo Sistema de Indicadores y Estándares para el Desarrollo Urbano que le permiten verificar avances relevantes para la calidad de vida de las personas y el desarrollo urbano de las ciudades. Destaca la alianza con el Instituto Nacional de Estadísticas para la puesta en marcha de este nuevo Sistema.

Ver informe final del proyecto

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20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- 2: *There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.*
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

Evidence:

El proyecto cumplió con los objetivos planificados en su marco de resultados. No obstante, el Ministerio de Vivienda y Urbanismo ha dado continuidad a la alianza que mantiene con el PNUD a través de un nuevo proyecto que apunta a consolidar y complementar los logros obtenidos y apoyar nuevas iniciativas para avanzar en el desafío de alcanzar ciudades más integradas y sostenibles. Concretamente el nuevo proyecto seguirá entregando apoyo técnico y administrativo para implementar políticas territoriales y urbanas para el desarrollo sostenible del país y mejorar la calidad de vida de los habitantes de las ciudades, especialmente de los excluidos y vulnerables. Además, gracias a que el nuevo proyecto es resultado de una mejora progresiva, para su diseño se consideraron las lecciones aprendidas del proyecto anterior, junto con la incorporación transversal a sus productos del enfoque de género y la Agenda 2030 y los ODS.

Ver informe final del proyecto.

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QA Summary/Final Project Board Comments

Al momento de cierre del proyecto, se trabaja en la concreción de un nuevo convenio cuyo principal objetivo es desarrollar propuestas concretas que permitan avanzar hacia un desarrollo urbano y habitacional con altos estándares de calidad, conectividad y sustentabilidad ambiental; que promueva la integración social y territorial, así como también el acceso a parques urbanos y áreas verdes, velando siempre por el principio fundamental de no dejar a nadie atrás, con especial foco en los grupos más vulnerables de la sociedad.

Los ámbitos de la propuesta son:

- Continuar con la implementación de la Política Nacional de Desarrollo Urbano (2014)
- Generar propuestas de proyectos habitacionales con altos estándares urbanos, dotados de conexión a la ciudad, que incentiven la integración social y territorial.
- Recuperar y/o regenerar los barrios, conjuntos habitacionales y condominios sociales más vulnerables y críticos del país.
- Recuperar los principales centros históricos que han sido abandonados por el paso del tiempo, incentivando su repoblamiento y reviviendo sus actividades económicas.
- Promover en la ciudad la creación y el uso de parques urbanos y áreas verdes.
- Promover la movilidad social mediante el acceso a viviendas de calidad, donde se promueva la integración de las personas a su ciudad.
- Promover la búsqueda de soluciones urbanas y habitacionales sostenibles, que integren los ámbitos sociales, económicos y medioambientales, Agenda 2030, ODS 11 (Comunidades y Ciudades Sostenibles)