

Closure Stage Quality Assurance Report

Overall Project Rating: **Satisfactory**

Project Number : 00075509

Project Title : Fortalecimiento de la primera respuesta y atención a emergencias inmediata y eficiente por parte de los principales actores en Bolivia para un mejor servicio a la población víctima de desastres.

Project Date : 01-Nov-2013

Strategic

Quality Rating: Needs Improvement

1. Did the project pro-actively take advantage of new opportunities and adapt its theory of change to respond to changes in the development context, including changing national priorities? (select the option from 1-3 which best reflects this project)

- 3: The project team regularly completed and documented a comprehensive horizon scanning exercise to identify new opportunities and changes in the development context that required adjustments in the theory of change. There is clear evidence that the project board considered the scanning and its implications, and documented changes to the project's RRF, partnerships, etc. made in response, as appropriate. (both must be true to select this option)
- 2: *The project team has undertaken some horizon scanning over the life of the project to identify new opportunities and changes in the development context. The project board discussed the scanning and its implications for the project, as reflected in the board minutes. There is some evidence that the project took action as a result, but changes may not have been fully integrated in the project's theory of change, RRF, partnerships, etc. (all must be true to select this option)*
- 1: The project team may have considered new opportunities and changes in the development context since implementation began, but this has not been discussed in the project board. There is limited to no evidence that the project team has considered changes to the project as a result. This option should also be selected if no horizon scanning took place during project implementation.

Evidence

El proyecto PRAE ha concluido su ejercicio anual de revisión de avances y desafíos con la reunión del Comité Estratégico. En esta instancia en la que participan representantes de los Viceministerios de Defensa Civil y Seguridad Ciudadana, además del donante (COSUDE), en dicha reunión

Se efectuó un análisis del contexto y se identificaron oportunidades nuevas (cabe destacar la solicitud de un proyecto de fortalecimiento de Equipos de la Fuerzas Armadas que solicitó el VIDECI como parte complementaria a su Plan Nacional. Pero también se identificaron posibles conflictos entre los Bomberos de la Policía y las ETAs, situación que marcó la dinámica del relacionamiento de los Equipos de Primera Respuesta (EPRs) toda la Gestión

En el informe final se puede apreciar en la parte de Análisis de Riesgos, que el proyecto tomó medidas de gestión, aunque los cambios aún no se han integrado plenamente en la teoría de cambio del proyecto

MDV

- Acta de Directorio
- Propuesta proyecto VIDECI
- Informe Final 2018

2. Was the project aligned with the thematic focus of the Strategic Plan? (select the option from 1-3 that best reflects the project)

- 3: The project responded to one of the three areas of development [work](#) as specified in the Strategic Plan. It addressed at least one of the proposed new and emerging [areas](#) and implementation was consistent with the issues-based analysis incorporated into the project. The project's RRF included all the relevant SP output indicators. (all must be true to select this option)
- 2: *The project responded to one of the three areas of development [work](#) as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true to select this option)*

1: While the project may have responded to one of the three areas of development [work](#) as specified in the Strategic Plan, it was based on a sectoral approach without addressing the complexity of the development issue. None of the relevant SP indicators were included in the project's RRF. This option is also selected if the project did not respond to any of the three SP areas of development work.

Evidence

El proyecto está alineado al CPD 2013-2017, en el componente de "Resilient Building" y el proyecto está inscrito en el Outcome 36 "Protección de la Naturaleza y Reducción y Riesgo de Desastres".

MDV

- CPD 2013-2017

- ROAR 2016

3. Evidence generated through the project was explicitly used to confirm or adjust the programme/CPD's theory of change during implementation.

Yes

No

Evidence

El CPD DE Bolivia 2013-2017 no fue elaborado en base a la teoría de cambio

Relevant

Quality Rating: Exemplary

4. Were the project's targeted groups systematically identified and engaged, with a priority focus on the excluded and marginalized, to ensure the project remained relevant for them? (select the option from 1-3 that best reflects the project)

3: *Systematic and structured feedback was collected regularly from a representative sample of beneficiaries, with a priority focus on the excluded and marginalized, as part of the project's monitoring system. Representatives from the targeted group were active members of the project's governance mechanism (i.e., project board or equivalent) and there is credible evidence that their feedback informed decision making. (all must be true to select this option)*

2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the excluded and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)

1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected.

Not Applicable

Evidence

El PRAE trabaja en todos los niveles en procesos de consulta y participación, mediante un mecanismo denominado "Mesas Departamentales de Primera Respuesta". Todas estas reuniones cuentan con actas donde se evidencian la participación de los actores en la gobernanza del proyecto a través de los cambios, ajustes, aportes y/o aprobación de los temas, informes, e instrumentos apoyados por el PRAE.

El PRAE involucra sistemáticamente a los grupos objetivo del proyecto, y mediante consultas permanentes se asegura la relevancia del proyecto en el trabajo de la Primera Respuesta.

En este marco se han relevado testimonios, en temas de masculinidades, en impactos y avances nacionales en la PR con autoridades y contrapartes (audiovisuales); Validación de Malla Curricular (participación de Viceministerios de: Defensa Civil, Seguridad Ciudadana, Salud, Medio Ambiente, Educación donde se validaron los contenidos de dicho instrumento. También los procesos de construcción de un sistema de Registro fueron trabajados con todos los viceministerios involucrados (actas de reuniones de la consultoría de Sistema de Registro)

La Construcción, validación e implementación en cursos de las Guías de Instrucción pertenecientes a la Malla Curricular también han sido trabajadas en consensos interinstitucionales con la participación de más de una docena de instituciones y más de una centena de Instructores certificados

MDV

- Acta de acuerdo de contenidos de la Malla Curricular (informe FUNDEPCO)
- Informes de consultas consultoría de Sistema de Registro.
- Audiovisuales de testimonios de masculinidades
- Audiovisuales de autoridades sobre impacto de la PR en Bolivia

5. Did the project generate knowledge, particularly lessons learned (i.e., what has worked and what has not) – and has this knowledge informed management decisions and changes/course corrections to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk? (select the option from 1-3 that best reflects the project)

- 3: *Knowledge and lessons learned (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, analysis and monitoring were regularly discussed in project board meetings and reflected in the minutes. There is clear evidence that the project's theory of change was adjusted, as needed, and changes were made to the project to ensure its continued relevance. (both must be true to select this option)*
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true to select this option)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

Evidence

El proyecto si ha analizado a través de su Comité Directivo la situación de la alta rotación de los operadores de la PR, también ha pedido apoyo a las contrapartes estatales en que sean ellos los que lancen las convocatorias y den los certificados, como parte de su apropiación. Esto porque antes el ejecutivo era un actor invitado. De hecho, todas las convocatorias del 2018 se hicieron bajo esta dinámica.

También se está concluyendo una consultoría específica denominada "Lecciones Aprendidas" la misma que cuenta con un documento narrativo y con soporte audiovisual

Si bien, no se hicieron modificaciones con esta información a nivel formal, ya que se trata del último año de implementación del proyecto, sin embargo, el proyecto a incluido varias de estas lecciones a nivel temático, por ejemplo en el proceso de sensibilización en masculinidades

MDV

- Documento de Lecciones Aprendidas
-

6. Were the project's special measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produce the intended effect? If not, were evidence-based adjustments and changes made? (select the option from 1-3 that best reflects the project)

- 3: *The project team systematically gathered data and evidence on the relevance of the special measures in addressing gender inequalities and empowering women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true to select this option)*
- 2: The project team had some data and evidence on the relevance of the special measures in addressing gender inequalities and empowering women. There is evidence that at least some adjustments made, as appropriate. (both must be true to select this option)
- 1: The project team had limited or no evidence on the relevance of the special measures in addressing gender inequalities and empowering women. No evidence that adjustments and/or changes were made, as appropriate. This option should also be selected if the project had no special measures in addressing gender inequalities and empowering women relevant to project results and activities.

Evidence

El proyecto ha trabajado el 2018 consolidando la estrategia de género iniciada el 2014, esta se ha basado el fortalecimiento de lideresas quienes implementaron sus propias estrategias de incidencia a nivel departamental,

En 2018 se capacitaron nuevamente a estas lideresas para llevar adelante acciones de sensibilización a pares y de ahí se trabajaron contenidos de equidad de género dirigidos a operadores de PR, posteriormente se sensibilizaron a los varones en la construcción de

nuevas masculinidades, en los tres departamentos radio de acción del proyecto.

Evidencia

- Informes de consultoría de género
- Documento de sistematización de la experiencia de 4 años de trabajo del proyecto en el tema (publicación)

7. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change? (select the option from 1-3 that best reflects the project)

- 3: *There is credible evidence that the project reached a sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.*
- 2: While the project was not considered at scale, there are explicit plans in place to scale up the initiative in the future (e.g. by extending its coverage in a second phase or using project results to advocate for policy change).
- 1: The project was not at scale, and there are no plans currently to scale up the initiative in the future.

Evidence

El PRAE surge como una experiencia modélica para desarrollar procesos, procedimientos e instrumentos a nivel del eje central. Si bien no se cuenta con financiamiento para llegar a los 6 departamentos restantes esta iniciativa nace con la visión de ser escalable y replicable. Estos modelos serán establecidos en el marco de las propuestas de estrategias departamentales y nacionales de primera respuesta.

Asimismo, varios de sus avances se han incluido en leyes nacionales lo que permite su replicabilidad y aplicación obligatoria a nivel nacional

MDV

- Estrategia Nacional de PR aprobada
- Estrategias departamentales de PR (Cochabamba y Santa Cruz)
- Resolución Biministerial
- Propuesta de Leyes de Gestión de Riesgos de Cochabamba y Santa Cruz

Social & Environmental Standards

Quality Rating: Satisfactory

8. Did the project seek to further the realization of human rights using a human rights-based approach? (select the option from 1-3 that best reflects the project)

- 3: There is credible evidence that the project aimed to further the realization of human rights, on the basis of applying a human rights based approach. Any potential adverse impacts on enjoyment of human rights were actively identified, managed and mitigated through the project's management of risks. (all must be true to select this option)
- 2: *There is some evidence that the project aimed to further the realization of human rights. Potential adverse impacts on the enjoyment of human rights were identified and adequately mitigated through the project's management of risks. (both must be true to select this option)*
- 1: There is no evidence that the project aimed to further the realization of human rights. There is limited to no evidence that potential adverse impacts on the enjoyment of human rights were managed.

Evidence

El PRAE promueve el ejercicio de las personas a contar con una adecuada atención a incidentes, emergencias y desastres, por ello se vincula a temas de seguridad ciudadana y gestión de emergencias como parte de las capacidades nacionales para proteger la vida y los medios de vida de las personas.

MDV

- Propuestas normativas a nivel Nacional, departamental y local para la inclusión de la PR a nivel de las instancias del Estado. (posteadas anterior punto)

9. Were social and environmental impacts and risks (including those related to human rights, gender and environment) successfully managed and monitored in accordance with the project document and relevant action plans? (for projects that have no social and environmental risks the answer is “Yes”)

- Yes
- No

Evidence

Este proyecto no tiene riesgo ambiental ni social, si bien existe latencia de conflictividad entre los Equipos de Primera Respuesta, esta fue gestionada mediante acciones de gestión de conflictividad, lobby y cabildeo, y ejercicios conjuntos (simulaciones y simulacros) y talleres multi -institucionales que coadyuvaron a fortalecer la coordinación.

10. Were any unanticipated social and environmental issues or grievances that arose during implementation assessed and adequately managed, with relevant management plans updated? (for projects that did not experience unanticipated social and environmental risks or grievances the answer is “Yes”)

- Yes
- No

Evidence

N/A

Management & Monitoring

Quality Rating: Satisfactory

11. Was the project’s M&E Plan adequately implemented? (select the option from 1-3 that best reflects the project)

- 3: Progress data against indicators in the project’s RRF was reported regularly using highly credible data sources and collected according to the frequency stated in the project’s M&E plan, including sex disaggregated data as relevant. Evaluations, if conducted, fully met decentralized evaluation standards, including gender UNEG standards, and management responses were fully implemented. Lessons learned, including during evaluations, were used to take corrective actions when necessary. (all must be true to select this option)
- 2: *Progress data against indicators in the project’s RRF was collected on a regular basis, although there may have been some slippage in following the frequency stated in the project’s M&E plan and data sources were not always reliable. Any evaluations conducted meet most decentralized evaluation standards; management responses were fully implemented to the extent possible. Lessons learned have been captured but not used to take collective actions. (all must be true to select this option)*
- 1: Progress data either was not collected against the indicators in the project’s RRF, or limited data was collected but not regularly; evaluations did not meet decentralized evaluation standards; and/or lessons learned were rarely captured and used.

Evidence

Los avances del proyecto son monitoreados trimestralmente por el Comité de Gestión, en estas reuniones se emiten actas con evidencia de los avances y temas de ajuste en la planificación general.

MDV

- Informe de gestión 2018
- Acta de reunión del directorio
- Actas de Reunión del Comité de Gestión del PRAE.
- Matriz de evidencias
-

12. Did the project's governance mechanism (i.e., the project board or equivalent) function as intended? (select the option from 1-3 that best reflects the project)

- The project's governance mechanism operated very well, and is a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings are all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)*
- The project's governance mechanism did not meet in the frequency stated in the project document, and/or the project board or equivalent did not function as a decision making body for the project as intended.

Evidence

El Comité Estratégico del PRAE se ha reunido con la frecuencia que establece su reglamento (al menos una reunión anual) y las actas de las reuniones se encuentran debidamente archivadas. Se ha presentado un informe de progreso del proyecto a este Comité incluyendo análisis de los resultados, riesgos y oportunidades

MDV

- Informe anual 2017

13. Were risks to the project adequately monitored and managed? (select the option from 1-3 that best reflects the project)

- 3: The project actively monitored risks every quarter including consulting with key stakeholders at least annually to identify continuing and emerging risks to project implementation and to assess if the main assumptions remain valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk, and some evidence that risk mitigation has benefitted performance. (all must be true to select this option)*
- 2: The project monitored risks every quarter, as evidenced by a regularly updated risk log. Some updates were made to management plans and mitigation measures. (both must be true to select this option)
- 1: The risk log was not updated every quarter as required. There may be some evidence that the project monitored risks that could have affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks. The project's performance was disrupted by factors that could have been anticipated or managed.

Evidence

EL PRAE tiene identificado un tema de riesgo alto por la conflictividad del relacionamiento entre sus contrapartes, este componente es monitoreado permanentemente, se han hecho análisis de riesgo que se encuentran registrados en los informes a los Comités Estratégicos y de Gestión y se han establecido medidas de mitigación de riesgos en coordinación con el donante (ej. Conflictividad de los Voluntarios)

Gracias a este seguimiento y las acciones de lobby, sexta gestión se han incorporado activamente los grupos voluntarios quienes apoyaron los procesos de implementación de los cursos de la malla curricular.

El tema de la alta rotación de los operadores y autoridades de la PR fue planteado en el Comité Directivo y el Gobierno se comprometió a ver mecanismos de transferencia internas.

MDV

- Acta del Comité Directivo del PRAE 2018

Efficient

Quality Rating: Exemplary

14. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- Yes

No

Evidence

Se han cumplido con los entregables en un 99% y 100% en la ejecución.

15. Were project inputs procured and delivered on time to efficiently contribute to results? (select the option from 1-3 that best reflects the project)

3: *The project had a procurement plan and kept it updated. Implementation of the plan was generally on or ahead of schedule. On a quarterly basis, the project reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true to select this option)*

2: The project had a procurement plan and kept it updated. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true to select this option)

1: The project did not have an updated procurement plan. The project team may have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them. This option is also selected if operational bottlenecks were not reviewed during the project in a timely manner.

Evidence

El proyecto hace un seguimiento permanente a su Plan de Adquisiciones, Se han hecho los ajustes correspondientes al plan de adquisiciones y se han logrado llevar adelante este plan en tiempo record.
MDV
- Porcentajes de ejecución presupuestaria (informe económico 2018)

16. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results? (select the option from 1-3 that best reflects the project)

3: *There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true to select this option)*

2: The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project communicated with a few other projects to coordinate activities. (both must be true to select this option)

1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules. It is not clear that the link between cost savings and quality of results was made.

Evidence

El proyecto revisa permanentemente sus costos contra comparadores relevantes (con otros proyectos o procesos de agencias hermanas), asegurando la maximización de resultados. El proyecto busca la eficiencia cuando fuese posible (por ejemplo, actividades conjuntas o se incluye en procesos de otros proyecto para abaratar costos.
MDV
- Informes presupuestarios en el marco del informe anual 2018

Effective

Quality Rating: Highly Satisfactory

17. Is there evidence that project outputs contributed to the achievement of programme outcomes?

Yes

No

Evidence

Se ha cumplido el POA aprobado en más del 99%, los ajustes y actividades no realizadas fueron puestas a consideración del Comité de Gestión en su momento.

18. The project delivered its expected outputs.

Yes

No

Evidence

El proyecto ha finalizado con todos los entregables presentes en el Marco Lógico y en todos los casos las modificaciones fueron informadas al Comité Ejecutivo del proyecto, y los ajustes presupuestarios no superaron el 10% anual

19. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed? (select the option from 1-3 that best reflects the project)

3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations) were used to inform course corrections, as needed. (both must be true to select this option)

2: *There was at least one review of the work plan each year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There is no evidence that data or lessons learned were used to inform the review(s).*

1: While the project team may have reviewed the work plan at least once per year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no regular review of the work plan by management took place.

Evidence

En 2018 hubieron permanentes reuniones de revisión presupuestaria lideradas por la Oficial de Programas, como parte del seguimiento al delivery de la oficina. Este monitoreo casi semanal mantuvo al día los procesos administrativos y financieros con conocimiento de los niveles directivos del proyecto.

MDV

- Reporte anual 2018

- Cuadro de ejecución presupuestaria 2018

20. Were the intended targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected? (select the option from 1-3 that best reflects the project)

3: *Targeted groups were systematically identified using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence to confirm that targeted groups were reached as intended. The project engaged regularly with targeted groups to assess whether they benefitted as expected and adjustments were made if necessary to refine targeting. (all must be true to select this option)*

2: The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries were members of the targeted groups. There was some engagement with beneficiaries to assess whether they benefitted as expected. (all must be true to select this option)

- 1: The project did not report on specific targeted groups, or there is no evidence to confirm that project beneficiaries have capacity needs or are populations deprived and/or excluded from development opportunities relevant to the project's area of work. There may have been some engagement with beneficiaries to assess whether they benefitted as expected, but not regularly.
- Not Applicable

Evidence

El proyecto está dirigido específicamente a grupos de Primera respuesta del eje central (La Paz, Cochabamba y Santa Cruz) a fin de fortalecer sus capacidades en el área de trabajo del proyecto. El proyecto cuenta con evidencia clara de que llega a los grupos objetivos según lo planeado.

El 2018 el PRAE se ha reunido periódicamente con sus contrapartes a fin de evaluar los avances y prioridades mediante el trabajo de las mesas departamentales y reuniones con autoridades y donante.

MDV

- POA participativo 2018 aprobado por el estado y el donante

21. Were at least 40 per cent of the personnel hired by the project, regardless of contract type, female?

- Yes
- No

Evidence

El equipo esta conformado por 3 mujeres y 2 varones

Sustainability & National Ownership

Quality Rating: Satisfactory

22. Were stakeholders and partners fully engaged in the decision-making, implementation and monitoring of the project? (select the option from 1-3 that best reflects the project)

- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (all must be true to select this option)
- 2: *National systems (i.e., procurement, monitoring, evaluation, etc.) were used in combination with other support (such as country office support or project systems) to implement and monitor the project, as needed. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true to select this option)*
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- Not Applicable

Evidence

Todas las partes interesadas relevantes, del proyecto se involucran plena y activamente en el proceso de implementación del mismo y juegan un papel activo en la toma de decisiones,

MDV

- Informe sobre Sistema de Registro de Operadores de PR

23. Were there regular monitoring of changes in capacities and performance of institutions and systems, and were the implementation arrangements adjusted according to changes in partner capacities? (select the option from 1-3 that best reflects the project)

- 3: Changes in capacities and performance of national institutions and systems were regularly and comprehensively assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources. There is clear evidence that capacities and performance of national institutions and systems improved by the end of the project, if applicable. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true to select this option)
- 2: *Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources. There is limited evidence that capacities and performance of national institutions and systems improved by the end of the project, if applicable. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true to select this option)*
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements were not considered. Also select this option if changes in capacities and performance of relevant national institutions and systems were not monitored by the project.
- Not Applicable

Evidence

En el último año el proyecto ha dado seguimiento a las capacidades de formación mediante la socialización de la malla curricular estandarizada en PR.

Esta ha sido consensuada con diferentes sectores del nivel ejecutivo y se han implementado diversos cursos los que, de hecho, han mejorado sustantivamente las capacidades de cerca de una decena de organizaciones de PR. Se han realizado ajustes a los instrumentos como las guías de instrucción y del participante, pero también a los protocolos y al documento de clarificación de roles para reflejar los cambios en las capacidades de las contrapartes.

Evidencia

- Guías de instrucción ajustadas
- Documento de clarificación de roles

24. Were the transition and phase-out arrangements implemented as planned by the end of the project, taking into account any adjustments made to the plan during implementation? (select the option from 1-3 that best reflects the project)

- 3: *The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true to select this option)*
- 2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented by the end of the project, taking into account any adjustments made during implementation. (both must be true to select this option)
- 1: The project may have had a sustainability plan that specified arrangements for transition and phase-out, but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

Evidence

Se ha analizado y desarrollado con el donante, una estrategia de institucionalización de la Primera respuesta, a partir de esto se ha modificado la planificación de las gestiones 2017 y 2018, en función de desarrollar una serie de acciones que permitan esta institucionalización en los niveles de los gobiernos departamentales de La Paz, Cochabamba y Santa Cruz) así como los municipios cabeza de departamento de estas ciudades.

Se cuenta con Estrategias departamentales y una estrategia nacional que implican un compromiso de sostenibilidad de las acciones del proyecto a nivel nacional y local

Las leyes promovidas por el proyecto también son factores que promueven la sostenibilidad y están consideradas en la estrategia de salida del proyecto.

MDV

- Resolución Biministerial
- ENPR
- EDPR Cochabamba y Santa Cruz

25. Please upload the final lessons learned report that was produced for this project.

Summary/Final Project Board Comments: