

# Closure Stage Quality Assurance Report

**Form Status: Approved**

<b>Overall Rating:</b>	Needs Improvement
<b>Decision:</b>	
<b>Portfolio/Project Number:</b>	00114457
<b>Portfolio/Project Title:</b>	Appui à la tarification carbone
<b>Portfolio/Project Date:</b>	2018-10-01 / 2021-06-30

**Strategic**

**Quality Rating: Exemplary**

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- ☒ 3: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)*
- ☐ 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- ☐ 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

**Evidence:**

Face à un reliquat du budget, le projet et après concertation avec son partenaire l'ANME a proposé de nouvelles activités au Donateur. Ces activités additionnelles ont été approuvées par le donateur et par le Comité directeur du projet et ainsi mises en œuvre. Ce reliquat est dû au fait que :

- le projet à son démarrage en vue de lancer toutes les activités en 2019, il a lancé des appels d'offres regroupés
- avec la crise COVID 19, les événements internationaux ont été annulés et les ateliers locaux ont eu lieu d'une manière virtuelle

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1	PVCOPILN2-30JANVIER2020_5639_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILN2-30JANVIER2020_5639_301.pdf)	ines.ben-hadji@undp.org	3/5/2021 1:51:00 PM
2	PVCOPILN3-3JUILLET2020_5639_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOPILN3-3JUILLET2020_5639_301.pdf)	ines.ben-hadji@undp.org	3/5/2021 1:52:00 PM

2. Was the project aligned with the thematic focus of the Strategic Plan?

- ☐ 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution. The project's RRF included all the relevant SP output indicators. (all must be true)
- ☒ **2: The project responded to at least one of the developments settings<sup>1</sup> as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)**
- ☐ 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

**Evidence:**

Le projet a répondu à l'effet Effet 2 du Plan Stratégique: Accélérer les transformations structurelles pour un développement durable. Output 2.5.1: Des solutions développées, financées et appliquées à grande échelle pour l'efficacité énergétique et la transformation en énergie propre et en développement zéro carbone, pour

l'éradication de la pauvreté et la transformation structurelle

Le projet a :

- contribué à la fixation des objectifs de la NDC et la SNBC 2030 - 2050. Ces résultats seront utilisés pour la mise à jour de la NDC et la préparation de la SNBC

- a conçu 3 instruments de tarification carbone : l'introduction d'une taxe carbone pour le secteur de l'énergie, la conception d'un instrument de tarification carbone pour le secteur électrique et la conception d'un instrument de tarification carbone pour le secteur cimentier.

Il est à noter que l'instrument le plus important est l'introduction de la taxe carbone au niveau du FTE « Fond de transition énergétique ». Ce dernier représente le pilier de la politique climatique au niveau des instruments de Tarification carbone.

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1	Présentation4èmeréunionduCOPIL_5639_302 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Présentation4èmeréunionduCOPIL_5639_302.pptx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Présentation4èmeréunionduCOPIL_5639_302.pptx</a> )	ines.ben-hadji@undp.org	3/5/2021 1:57:00 PM

**Relevant****Quality Rating: Satisfactory**

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- ☐ 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- ☐ 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- ☐ 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- ☒ **Not Applicable**

**Evidence:**

Le projet a été classé GEN 1 selon la classification du PNUD, c'est-à-dire comme ayant une contribution limitée aux questions d'égalité. Néanmoins, il a été attentif à l'injustice sociale en prévoyant la réalisation d'études d'impact et en dotant les institutions nationales d'outils susceptibles de mesurer les effets des politiques ou réformes adoptées dans le secteur de l'énergie sur les groupes sociaux défavorisés et les secteurs fragiles. En revanche, la présence féminine a été importante au sein de l'UGP et du COPIL et les femmes ont constitué au moins la moitié de l'audience des activités de renforcement des capacités.

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1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportdeprogrésannuelTarificationcarbone2019_5639_303">RapportdeprogrésannuelTarificationcarbone2019_5639_303 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportdeprogrésannuelTarificationcarbone2019_5639_303.pdf)</a>	ines.ben-hadji@undp.org	3/5/2021 1:32:00 PM

4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- ☐ 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- ☒ 2: *Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)*
- ☐ 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

**Evidence:**

Le projet a assuré un suivi régulier de ses activités et des risques.

Certaines difficultés ont été rencontrées au cours de l'exécution du projet et ont engendré un retard dans le démarrage de ses activités, notamment à cause des facteurs suivants :

- Multitude des activités et durée relativement courte pour l'exécution des travaux du projet ;
- Manque de l'expertise requise dans certains domaines clés et innovants du projet
- Participation moyenne des parties prenantes lors de la première réunion du COPIL
- La crise sanitaire COVID 19
- Reliquat au niveau du budget suite aux changements sur le plan de travail du essentiellement au lancement d'appels d'offres regroupés et annulations de l'organisation en présentiel des événements internationaux et nationaux

Les solutions suivantes ont été apportées :

- Assurer des réunions bilatérales avec les acteurs clés du projet pour garantir l'appropriation nationale et l'engagement des parties prenantes durant et après la mise en œuvre du projet ;
- Regrouper certaines activités similaires dans le même TdR pour gagner du temps dans le lancement des appels d'offres compte tenu de la multiplicité des activités du projet et de la durée relativement courte de son exécution ;
- Échanger avec les bureaux d'études renommés internationaux afin de les inciter à participer en amont du lancement des Appels d'offres ;
- Réviser légèrement le contenu des TdR de certaines activités pour éviter tout double emploi compte tenu des synergies existantes avec d'autres projets de coopération exécutés parallèlement par l'ANME dans les domaines liés à la NDC et précisément aux systèmes MRV et de transparence pour assurer la comptabilisation des émissions de GES dans le secteur de l'énergie.

\* Organiser les événements et les ateliers de RC à distance

\* Programmer des activités additionnelles avec le budget reliquat

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2	RapportdeprogrésannuelTarificationcarbone2019_5639_304 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportdeprogrésannuelTarificationcarbone2019_5639_304.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportdeprogrésannuelTarificationcarbone2019_5639_304.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 1:59:00 PM
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5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- ☐ 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.
- ☒ 2: *While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).*
- ☐ 1: The project was not at scale, and there are no plans to scale up the project in the future.

**Evidence:**

Le projet s'inscrit dans le cadre de l'initiative PMR Partnership for Market Readiness de la Banque Mondiale qui est une préparation à la phase PMI Partnership for Market Implementation.

Durant cette phase le projet a travaillé sur des activités spécifiques liées à la conception des instruments de tarification carbone dans trois secteurs prioritaires : l'énergie, l'électricité et le ciment et des activités horizontales qui portent sur l'évaluation des impacts macroéconomiques, le renforcement des capacités et la finance climat.

Le projet a investi dans l'élaboration d'un Plan décennal Energie/climat, une Vision/Activités PMI/Activités article 6 de l'accord de Paris ainsi que la mise en place d'une taxe carbone et programme de renforcement des capacités et ce en préparation à la phase PMI.

En matière de renforcement des capacités, le projet a organisé une quarantaine de séances de formation dans les domaines : inventaire GES, prospective Energie/Climat, Instruments de tarification carbone et article 6 de l'accord de Paris, l'évaluation macroéconomique de la TC et la Finance climat. Et dans ce même cadre une plateforme e-learning a été développée au profit de l'ANME.

Les bénéficiaires du programme de RC sont:

L'ANME, la STEG, le Ministère de l'économie, des finances et d'appui à l'investissement, Ministère de l'Energie, des Mines, Ministère de l'Economie, des finances et d'appui à l'investissement, l'Association Tunisienne de la Maîtrise de l'Energie ATME et la Banque Centrale de Tunisie.



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2	Listedesparticipants_27112019_5639_305 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Listedesparticipants_27112019_5639_305.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Listedesparticipants_27112019_5639_305.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 1:15:00 PM
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5	BasedeDonnéesParticipantsauxateliersTarificationcarbone_5639_305 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/BasedeDonnéesParticipantsauxateliersTarificationcarbone_5639_305.xlsx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/BasedeDonnéesParticipantsauxateliersTarificationcarbone_5639_305.xlsx</a> )	ines.ben-hadji@undp.org	3/5/2021 1:39:00 PM

### Principled

Quality Rating: **Needs Improvement**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- ☐ 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- ☒ 2: *The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)*
- ☐ 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Evidence:

Le projet a été classé GEN 1 selon la classification du PNUD, c'est-à-dire comme ayant une contribution limitée aux questions d'égalité. Néanmoins, il a été attentif à l'injustice sociale en prévoyant la réalisation d'études d'impact et en dotant les institutions nationales d'outils susceptibles de mesurer les effets des politiques ou réformes adoptées dans le secteur de l'énergie sur les groupes sociaux défavorisés et les secteurs fragiles. En revanche, la présence féminine a été importante au sein de l'équipe du projet et des réunions COPIL. Les femmes ont constitué au moins la moitié de l'audience des activités de renforcement des capacités.

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1	Fichesdeprésence_5639_306 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Fichesdeprésence_5639_306.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Fichesdeprésence_5639_306.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 2:04:00 PM
2	ListedeparticipantsCOPIL12-02-21_5639_306 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ListedeparticipantsCOPIL12-02-21_5639_306.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ListedeparticipantsCOPIL12-02-21_5639_306.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 2:05:00 PM
3	FichedeprésenceCOPIL30-01-20_5639_306 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FichedeprésenceCOPIL30-01-20_5639_306.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FichedeprésenceCOPIL30-01-20_5639_306.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 2:06:00 PM

7. Were social and environmental impacts and risks successfully managed and monitored?

- ☐ 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- ☐ 2: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.
- ☒ 1: *Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)*

#### Evidence:

Le document de projet avait identifié des risques d'ordre politique et organisationnel susceptibles d'entraver la bonne marche du projet. Le projet a assuré le suivi régulier de l'évolution de ces risques. En fait, ces risques n'ont pas eu d'impact significatif sur le projet grâce aux mesures d'atténuation adoptées. En 2020, s'est rajouté le risque sanitaire lié à la pandémie du COVID-19 qui n'a eu qu'un impact limité sur le déroulement des activités du projet précisément le renforcement des capacités. Ce risque a été atténué par le recours aux outils de visio-conférence. Le projet partagé l'état des risques lors de la réunion COPIL du 12/02/2021

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8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- ☐ 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- ☒ 2: *Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.*
- ☐ 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

**Evidence:**

Les personnes affectées par le projet sont les fournisseurs, les IC et le personnel.  
Ces personnes sont informées par le mécanisme de réclamation par le service achat et le service RH dans le cadre de leur contractualisation.

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1	ContratPNUD-FNSP_23012019-VF_5639_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ContratPNUD-FNSP_23012019-VF_5639_308.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ContratPNUD-FNSP_23012019-VF_5639_308.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 2:07:00 PM
2	CS37-2019ALCORSigné_5639_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CS37-2019ALCORSigné_5639_308.tif">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CS37-2019ALCORSigné_5639_308.tif</a> )	ines.ben-hadji@undp.org	3/5/2021 2:07:00 PM

**Management & Monitoring****Quality Rating: Highly Satisfactory**

9. Was the project's M&E Plan adequately implemented?

- ☒ 3: *The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)*
- ☐ 2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)
- ☐ 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

**Evidence:**

Le projet a assuré un suivi régulier de ses activités conformément au Prodoc et aux PTAs  
L'évaluation de fin de projet confirme la réalisation conformément au cadre logique et l'atteinte des cibles.

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1	RapportdeprogrésannuelTarificationcarbone2019signé_5639_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportdeprogrésannuelTarificationcarbone2019signé_5639_309.pdf)	ines.ben-hadji@undp.org	3/5/2021 2:10:00 PM
2	3-PTA2021_5639_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/3-PTA2021_5639_309.pdf)	ines.ben-hadji@undp.org	3/5/2021 2:11:00 PM
3	2-PTA2020_5639_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2-PTA2020_5639_309.pdf)	ines.ben-hadji@undp.org	3/5/2021 2:11:00 PM
4	DesignAppraisalStageQualityAssuranceReportTarificationcarbone_5639_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/DesignAppraisalStageQualityAssuranceReportTarificationcarbone_5639_309.pdf)	ines.ben-hadji@undp.org	3/5/2021 2:11:00 PM
5	ImplementationStageQualityAssuranceReportTarificationcarbone_5639_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ImplementationStageQualityAssuranceReportTarificationcarbone_5639_309.pdf)	ines.ben-hadji@undp.org	3/5/2021 2:11:00 PM
6	Rapportd'évaluationfinaleprojetAppuiTC_FINAL_25022021_5639_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapportd'évaluationfinaleprojetAppuiTC_FINAL_25022021_5639_309.pdf)	faiza.elleuch@undp.org	8/12/2021 9:37:00 AM

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- ☒ 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- ☐ 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- ☐ 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

**Evidence:**

Durant sa durée de vie le projet a organisé 4 réunions COPIL.

Pour chaque réunion le projet a préparé une note conceptuelle et un PV signés par tous les membres présents.

Durant ces réunions, le projet a toujours présenté un état d'avancement de ses activités ainsi qu'un point financier.

Toute activité additionnelle est présentée lors du COPIL pour approbation.

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#	File Name	Modified By	Modified On
1	PVCOFILN1-11OCTOBRE2019_5639_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOFILN1-11OCTOBRE2019_5639_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOFILN1-11OCTOBRE2019_5639_310.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 1:54:00 PM
2	NoteCOPILPMR_5639_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/NoteCOPILPMR_5639_310.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/NoteCOPILPMR_5639_310.docx</a> )	ines.ben-hadji@undp.org	3/4/2021 1:56:00 PM
3	PVCOFILN2-30JANVIER2020_5639_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOFILN2-30JANVIER2020_5639_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOFILN2-30JANVIER2020_5639_310.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 1:55:00 PM
4	FeuilledeprésenceCOPIL30-01-2020_5639_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FeuilledeprésenceCOPIL30-01-2020_5639_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FeuilledeprésenceCOPIL30-01-2020_5639_310.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 1:55:00 PM
5	PVCOFILN3-3JUILLET2020_5639_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOFILN3-3JUILLET2020_5639_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOFILN3-3JUILLET2020_5639_310.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 1:56:00 PM
6	ProgrammeCOPIL3juillet2020_5639_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProgrammeCOPIL3juillet2020_5639_310.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProgrammeCOPIL3juillet2020_5639_310.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 1:56:00 PM

11. Were risks to the project adequately monitored and managed?

- ☐ 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- ☒ 2: *The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.*
- ☐ 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

**Evidence:**

Le projet a assuré le suivi régulier de l'évolution de ces risques. En fait, ces risques n'ont pas eu d'impact significatif sur le projet grâce aux mesures d'atténuation adoptées.

En 2020, s'est rajouté le risque sanitaire lié à la pandémie du COVID-19 qui n'a eu qu'un impact limité sur le déroulement des activités du projet précisément le renforcement des capacités. Ce risque a été atténué par le recours aux outils de visio-conférence. Le projet partagé l'état des risques lors de la réunion COPIL du 12/02/2021

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1	Suividesrisquessignée_5639_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Suividesrisquessignée_5639_311.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Suividesrisquessignée_5639_311.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 2:49:00 PM

**Efficient****Quality Rating: Exemplary**

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- ☒ Yes
- ☐ No



**Evidence:**

Des ressources adéquates ont été mobilisées pour atteindre les résultats escomptés du projet conformément au document du projet et aux PTAs.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	PTA2019_5639_312 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA2019_5639_312.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA2019_5639_312.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 1:44:00 PM
2	PTA2020Signé_5639_312 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA2020Signé_5639_312.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA2020Signé_5639_312.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 1:44:00 PM
3	ProjetPMR-PTA2021signé.docx_5639_312 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProjetPMR-PTA2021signé.docx_5639_312.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProjetPMR-PTA2021signé.docx_5639_312.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 1:45:00 PM

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- ☒ 3: *The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- ☐ 2: The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- ☐ 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

**Evidence:**

Conformément à son plan de travail le projet a lancé des appels d'offres pour le recrutement de bureaux d'études pour la réalisation de ses activités.

Ces AO ont été lancés dans les délais et on abouti au recrutement de différents bureaux d'études.

Ces travaux ont été suivis d'une manière régulière et dans ce cadre des réunions de suivi ont été organisées d'une manière continue avec le cluster avec la présence de la Team Leader pour trouver des solutions en cas de difficulté également avec le partenaire, les bureaux d'études et l'équipe du projet.

Tous les travaux lancés par le projet ont été suivis, finalisés, approuvés et payés par le PNUD et par le partenaire.

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#	File Name	Modified By	Modified On
1	PVréunion20SepUGPPNUDANME_5639_313 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVréunion20SepUGPPNUDANME_5639_313.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVréunion20SepUGPPNUDANME_5639_313.docx</a> )	ines.ben-hadji@undp.org	3/4/2021 3:03:00 PM
2	PVRéunionéquipeCERC13Janvier2020_5639_313 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVRéunionéquipeCERC13Janvier2020_5639_313.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVRéunionéquipeCERC13Janvier2020_5639_313.docx</a> )	ines.ben-hadji@undp.org	3/4/2021 3:03:00 PM

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- ☒ 3: *There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)*
- ☐ 2: The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.
- ☐ 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

**Evidence:**

Le projet a regroupé certaines activités similaires dans les même TdR ce qui a permis au projet de gagner du temps et de faire des économies sur le budget.

Avec ce budget le projet a lancé des activités additionnelles.

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1	PVCOILN2-30JANVIER2020_5639_314 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN2-30JANVIER2020_5639_314.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN2-30JANVIER2020_5639_314.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 3:37:00 PM
2	PVCOILN3-3JUILLET2020_5639_314 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN3-3JUILLET2020_5639_314.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN3-3JUILLET2020_5639_314.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 3:37:00 PM

**Effective****Quality Rating:** Exemplary

15. Was the project on track and delivered its expected outputs?

- ☒ Yes
- ☐ No

**Evidence:**

Le projet a réussi à atteindre les résultats escomptés.

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#	File Name	Modified By	Modified On
1	Présentation4èmeréunionduCOPILdeclôture-12-02-2021_5639_315 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Présentation4èmeréunionduCOPILdeclôture-12-02-2021_5639_315.pptx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Présentation4èmeréunionduCOPILdeclôture-12-02-2021_5639_315.pptx</a> )	ines.ben-hadji@undp.org	3/4/2021 3:41:00 PM
2	RapportdévaluationfinaleprojetAppuiTC_FIN AL_25022021_5639_315 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportdévaluationfinaleprojetAppuiTC_FIN AL_25022021_5639_315.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportdévaluationfinaleprojetAppuiTC_FIN AL_25022021_5639_315.pdf</a> )	faiza.elleuch@undp.org	8/12/2021 9:42:00 AM

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- ☒ 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- ☐ 2: There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.
- ☐ 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

### Evidence:

Le projet a assuré un suivi de son plan de travail. Dans ce cadre des réunions de suivi avec le Cluster CER, avec son partenaire l'ANME et les différentes parties prenantes ont eu lieu d'une manière continue en plus des réunions de COPIL. Durant sa durée de vie le projet a organisé 4 réunions de COPIL avec PV signés.

Le projet assurait un suivi régulier de son budget, des révisions budgétaires ont été réalisées, approuvées et documentées.

Les rapports de progrès ont été réalisés selon la fréquence requise.

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1	RB18OCT2019_5639_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RB18OCT2019_5639_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RB18OCT2019_5639_316.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 3:45:00 PM
2	RBPTA2020_5639_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RBPTA2020_5639_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RBPTA2020_5639_316.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 3:50:00 PM
3	CP_RB_12-11-2020_5639_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CP_RB_12-11-2020_5639_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CP_RB_12-11-2020_5639_316.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 3:51:00 PM
4	RB_AWP_12-11-2020.PDF_5639_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RB_AWP_12-11-2020.PDF_5639_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RB_AWP_12-11-2020.PDF_5639_316.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 3:51:00 PM

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- ☐ 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- ☐ 2: The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)
- ☐ 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- ☒ **Not Applicable**

**Evidence:**

Le projet s'inscrit dans le programme PMR de la Banque Mondiale qui est une phase de préparation à la phase de l'implémentation la PMI.

Les groupes cibles dans ce cadre représentent les parties prenantes il s'agit des acteurs clés concernés par la tarification du carbone :

Ministère de l'industrie et des PME, la STEG, l'IPP, Ministère de la finance, les représentants du secteur privé et partenaires sociaux, représentant de la société civile et des associations professionnelles tel que l'Association professionnelle des banques et des établissements financiers

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1	ProdocTC_5639_317 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProdocTC_5639_317.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProdocTC_5639_317.pdf</a> )	ines.ben-hadji@undp.org	3/5/2021 2:18:00 PM

**Sustainability & National Ownership****Quality Rating: Exemplary**

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- ☒ 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- ☐ 2: National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)
- ☐ 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- ☐ Not Applicable

**Evidence:**

Le partenaire national a toujours été impliqué dans la réalisation, le suivi et l'approbation des activités du projet. La préparation des TDR et la sélection des bureaux d'études ont été fait en concertation total avec le partenaire nationale l'ANME.

La revue des livrables et l'approbation avant paiement a été également fait et par le PNUD et par l'ANME.

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1	5.PVdapprobationL7L8.docx_5639_318 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/5.PVdapprobationL7L8.docx_5639_318.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/5.PVdapprobationL7L8.docx_5639_318.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 4:02:00 PM
2	5._PV_dapprobation_CITEPA_L4-L5.docx_5639_318 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/5._PV_dapprobation_CITEPA_L4-L5.docx_5639_318.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/5._PV_dapprobation_CITEPA_L4-L5.docx_5639_318.pdf</a> )	ines.ben-hadji@undp.org	3/4/2021 4:03:00 PM

19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation [arrangements](#)<sup>8</sup> adjusted according to changes in partner capacities?

- ☐ 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- ☐ 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- ☐ 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- ☒ **Not Applicable**

**Evidence:**

Le projet est en exécution DIM. Toutefois, le partenaire a été impliqué dès la conception du projet et l'appropriation nationale est confirmée par les COPILs. HACT n'est pas nécessaire dans ce projet.

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20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- ☒ 3: *The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)*
- ☐ 2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.
- ☐ 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.



**Evidence:**

Le projet a travaillé sur la durabilité depuis son démarrage. D'ailleurs le projet s'inscrit dans la phase PM R (Partnership for market readiness) qui est une préparation à la phase PMI (Partnership for market implementation).

En plus des activités spécifiques liées à la conception des instruments de tarification carbone dans les trois secteurs prioritaires : l'énergie, l'électricité et le ciment,

et des activités horizontales qui portent sur l'évaluation des impacts macroéconomiques, le renforcement des capacités et la finance climat, le projet a investi dans des activités additionnelles préparant le passage à la PMI : Plan décennal Energie/climat, Vision/Activités PMI/Activités article 6 de l'accord de Paris / état des lieux et proposition d'un projet pilote pour l'hydrogène vert/ PMI (Mise en place d'une taxe carbone et programme de renforcement des capacités.

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1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RE_CallforExpressionofInterestEOIfromcountriesoncarbonpricingandmarketsthroughthePartnershipforMarketReadinessPMI_5639_320">RE_CallforExpressionofInterestEOIfromcountriesoncarbonpricingandmarketsthroughthePartnershipforMarketReadinessPMI_5639_320</a> ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RE_CallforExpressionofInterestEOIfromcountriesoncarbonpricingandmarketsthroughthePartnershipforMarketReadinessPMI_5639_320">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RE_CallforExpressionofInterestEOIfromcountriesoncarbonpricingandmarketsthroughthePartnershipforMarketReadinessPMI_5639_320</a> .msg)	ines.ben-hadji@undp.org	3/5/2021 2:44:00 PM
2	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN3-3JUILLET2020_5639_320">PVCOILN3-3JUILLET2020_5639_320</a> ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN3-3JUILLET2020_5639_320">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN3-3JUILLET2020_5639_320</a> .pdf)	ines.ben-hadji@undp.org	3/5/2021 2:44:00 PM
3	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN2-30JANVIER2020_5639_320">PVCOILN2-30JANVIER2020_5639_320</a> ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN2-30JANVIER2020_5639_320">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOILN2-30JANVIER2020_5639_320</a> .pdf)	ines.ben-hadji@undp.org	3/5/2021 2:45:00 PM
4	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Présentation2èmeréunionduCOPILVF_5639_320">Présentation2èmeréunionduCOPILVF_5639_320</a> ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Présentation2èmeréunionduCOPILVF_5639_320">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Présentation2èmeréunionduCOPILVF_5639_320</a> .pptx)	ines.ben-hadji@undp.org	3/5/2021 2:47:00 PM

5	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Livable9-TElectricité10022021_5639_320.pdf">Livable9-TElectricité10022021_5639_320 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Livable9-TElectricité10022021_5639_320.pdf)</a>	ines.ben-hadji@undp.org	3/5/2021 2:48:00 PM
6	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Livable8-TElectricité05022021_5639_320.pdf">Livable8-TElectricité05022021_5639_320 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Livable8-TElectricité05022021_5639_320.pdf)</a>	ines.ben-hadji@undp.org	3/5/2021 2:48:00 PM
7	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Livable6_ProgrammeRdCPMI_V2_5639_320.docx">Livable6_ProgrammeRdCPMI_V2_5639_320 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Livable6_ProgrammeRdCPMI_V2_5639_320.docx)</a>	ines.ben-hadji@undp.org	3/5/2021 2:48:00 PM
8	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/L5_EtapesdemiseenplacedunetaxecarboneenTunisie_5639_320.docx">L5_EtapesdemiseenplacedunetaxecarboneenTunisie_5639_320 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/L5_EtapesdemiseenplacedunetaxecarboneenTunisie_5639_320.docx)</a>	ines.ben-hadji@undp.org	3/5/2021 2:49:00 PM
9	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Plan_Energie_Climat-Rapport_Global-VProv_Fev2021_5639_320.pdf">Plan_Energie_Climat-Rapport_Global-VProv_Fev2021_5639_320 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Plan_Energie_Climat-Rapport_Global-VProv_Fev2021_5639_320.pdf)</a>	ines.ben-hadji@undp.org	3/5/2021 2:49:00 PM

#### QA Summary/Final Project Board Comments